

# ENR THE TOP 250

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NUMBER 170

## TUNNEL VISION

ICM SpA is contractor for the A26 Linzer Autobahn project in Austria, which includes construction of junction tunnels and a cable-stayed bridge.

PHOTO COURTESY OF ICM SPA

## International Contractors

# Paving the Road to Recovery

As global construction rebounds, contractors eye infrastructure spending as a chance to grow revenue. By Emell Adolphus, Peter Reina and Jonathan Keller



International contractors on the long road to rebounding from the COVID-19 pandemic might find a shortcut to recovery in infrastructure projects, as countries ramp up spending to help build economies back to normal. While the global construction market is red hot for some firms, it is stone cold for others as contractors deal with unpredictable project risks while readying for new growth opportunities.

To say that the pandemic has “disrupted life and commerce globally is stating the obvious,” says S. N. Subrahmanyam, managing director and CEO of Larsen & Toubro Ltd. But revenue numbers and insights from this year’s Top 250 International Contractors add a new perspective to the global conversation on how to drive economic recovery.

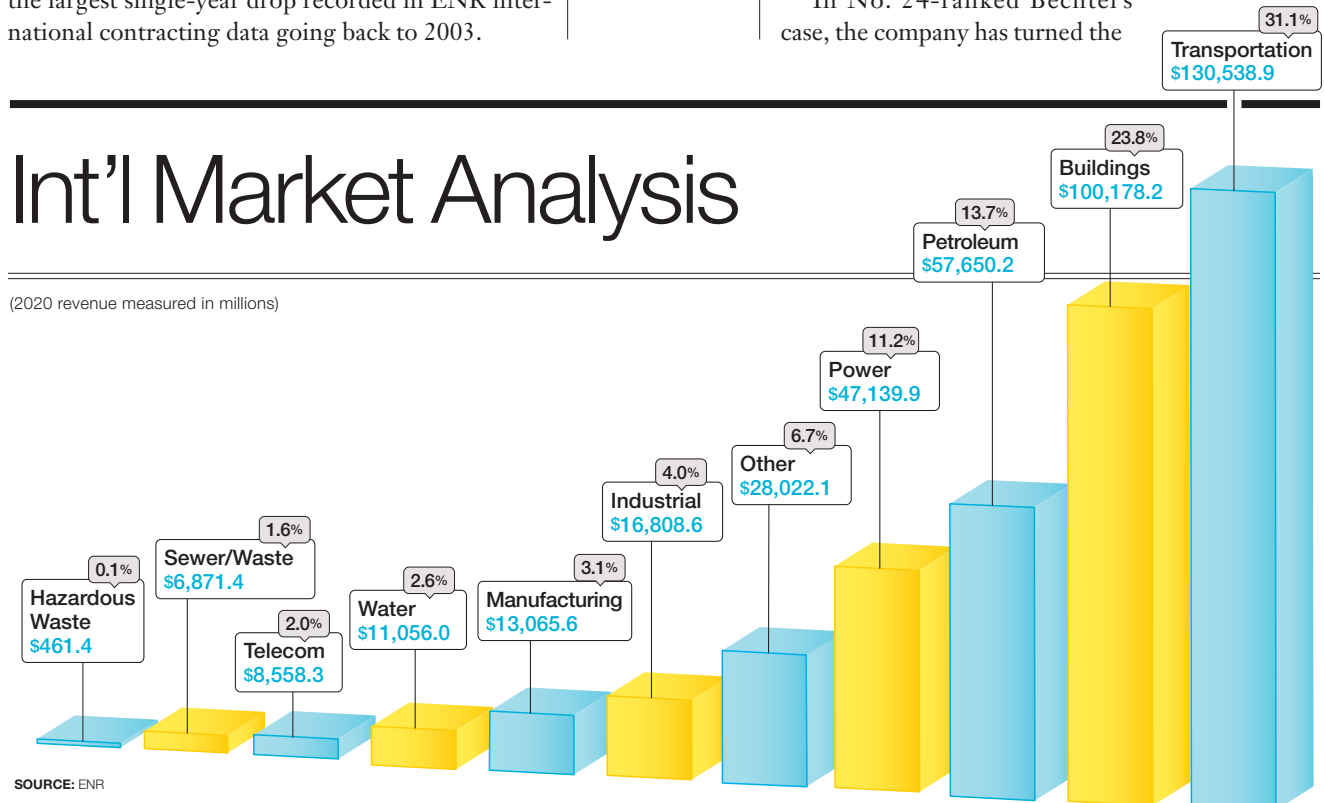
Total international contracting revenue for the Top 250 dropped 11.1% to \$420.4 billion in 2020, from \$473.1 billion in 2019. This decrease also marks the largest single-year drop recorded in ENR international contracting data going back to 2003.

Not much has changed for firms ranked in the Top 25 positions—save for the return of Fluor, which had no survey filed last year; Saipem SpA, which had not filed since 2017; and Exyte GmbH, which enters the rankings for the first time at No. 22. The top seven ranked companies are in the exact same positions they held last year. But even the highest ranking international firms could not escape undergoing major internal changes to cope with COVID-19 disruptions and keep projects and profits moving.

In No. 24-ranked Bechtel’s case, the company has turned the

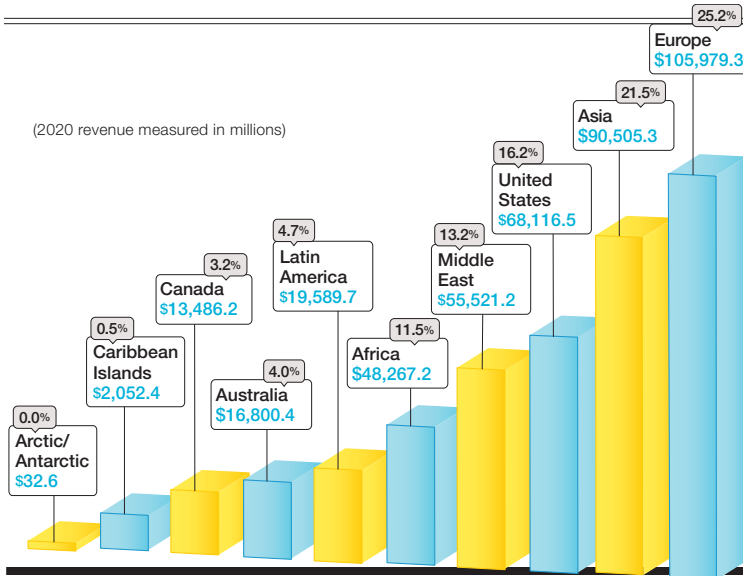
## Int’l Market Analysis

(2020 revenue measured in millions)



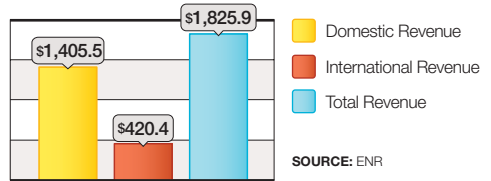
SOURCE: ENR

# Int'l Region Analysis

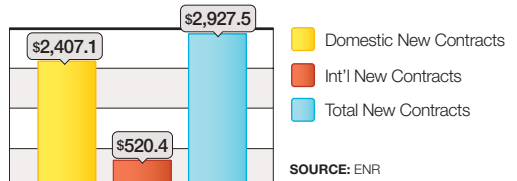


Asia and Australia reported together in previous years.

Revenue (in \$ billions)



New Contracts (in \$ billions)



pandemic's impact into international innovation. Because of COVID-19, "we have probably taken a five-year leap ahead," reports Shaun Kenny, president of its global infrastructure business. The company now also uses technology "much better," he says. "The pandemic has accelerated the adoption of remote working not just in offices but also for inspections of workshops and sites."

Eighteen months into the COVID-19 outbreak, many international contracting firms are now finding their footing by taking steps to make their operations more flexible. Contractors report consolidating staff abroad, utilizing more digital technologies to manage projects and diversifying logistic partners to help ensure availability of materials. And while emergency actions to move managing projects online have proved successful, for many firms "it's still unproven that we can build new teams," in new markets digitally, says Kenny.

### Mitigating Pandemic Risk

Under rapidly changing market conditions and client priorities, Top 250 contractors say they are shoring up global operations to better manage risks, reap the rewards of new projects and rethink organizational struc-

**229**

of the Top 250 sent in surveys last year

**36.7%**

increased international revenue in 2020

**52.8%**

increased domestic revenue in 2020

tures to make them more resistant to pandemics.

At Larsen & Toubro, "The crisis has taught us the importance of agility, interdependence and trust," explains Subrahmanyan. Over more than two decades, the company has built a robust presence in countries belonging to the Gulf Cooperation Council. With COVID-19 limiting in-person travel, the company leaned on digital technologies to reach across borders and solve challenges.

"Construction jobs and contracts are always risky, and the profit rewards do not always reflect that," says Subrahmanyan. "Although we are an India-centric company, we are now executing projects across almost all infrastructure domains."

In addition to a cultural shift in technology usage, Ant Yapi, which currently operates in four countries, also reports a shift in business models for its sector.

"The COVID-19 pandemic has impacted the whole world, and every single aspect of our lives, from the way we do business to our personal relationships," says Mehmet Okay, a member of Ant Yapi's executive board. "During this time, which we call the new normal, we believe differentiation stands out, and this is our biggest advantage," he says. "There will always



(Measured in firms reporting)  
SOURCE: ENR



# The Top 10 Firms by Regional Revenue

1		EUROPE	
RANK		Region's Revenue: \$106.0 Billion Top 10 Revenue: \$66.4 Billion	
2021	2020		
1	2	STRABAG SE	
2	1	VINCI	
3	3	BOUYGUES	
4	4	FERROVIAL	
5	5	SKANSKA AB	
6	8	EFFAGE	
7	6	ROYAL BAM GROUP NV	
8	10	PORR AG	
9	9	RENAISSANCE CONSTRUCTION	
10	**	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA	

2		ASIA	
RANK		Region's Revenue: \$90.5 Billion Top 10 Revenue: \$45.9 Billion	
2021	2020		
1	**	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.	
2	**	HOCHTIEF AG	
3	**	POWER CONSTRUCTION CORP. OF CHINA	
4	**	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.	
5	**	CHINA RAILWAY GROUP LTD.	
6	**	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.	
7	**	BOUYGUES	
8	**	SAMSUNG C&T CORP.	
9	**	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA	
10	**	CHINA ZHONGYUAN ENGINEERING CORP.	

3		UNITED STATES	
RANK		Region's Revenue: \$68.1 Billion Top 10 Revenue: \$56.9 Billion	
2021	2020		
1	1	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA	
2	2	HOCHTIEF AG	
3	3	SKANSKA AB	
4	6	FERROVIAL	
5	**	WOOD	
6	7	VINCI	
7	5	OBAYASHI CORP.	
8	4	LENDELEASE	
9	9	BOUYGUES	
10	10	KAJIMA CORP.	

4		MIDDLE EAST	
RANK		Region's Revenue: \$55.5 Billion Top 10 Revenue: \$21.2 Billion	
2021	2020		
1	1	TECNICAS REUNIDAS SA	
2	6	POWER CONSTRUCTION CORP. OF CHINA	
3	4	LARSEN & TOUBRO LTD.	
4	**	SAIPEM SPA	
5	7	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.	
6	**	CHINA RAILWAY CONSTRUCTION CORP. LTD.	
7	**	SAMSUNG ENGINEERING CO. LTD.	
8	8	CHINA ENERGY ENGINEERING CORP. LTD.	
9	**	SHANGHAI ELECTRIC GROUP CO. LTD.	
10	5	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD.	

5		AFRICA	
RANK		Region's Revenue: \$48.3 Billion Top 10 Revenue: \$24.1 Billion	
2021	2020		
1	1	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.	
2	2	POWER CONSTRUCTION CORP. OF CHINA	
3	3	CHINA RAILWAY GROUP LTD.	
4	4	CHINA RAILWAY CONSTRUCTION CORP. LTD.	
5	**	SAIPEM SPA	
6	6	ORASCOM CONSTRUCTION PLC	
7	5	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD.	
8	7	VINCI	
9	10	BOUYGUES	
10	**	CHINA JIANGXI INT'L ECON. AND TECH. COOPERATION CO. LTD.	

6		LATIN AMERICA/CARIBBEAN	
RANK		Region's Revenue: \$21.6 Billion Top 10 Revenue: \$13.4 Billion	
2021	2020		
1	1	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA	
2	3	SACYR	
3	2	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.	
4	**	FLUOR	
5	8	BECHTEL	
6	4	VINCI	
7	6	CHINA RAILWAY CONSTRUCTION CORP. LTD.	
8	**	OHLA	
9	**	STRABAG SE	
10	**	ALBERICI-FLINTCO	

7		AUSTRALIA	
RANK		Region's Revenue: \$16.8 Billion Top 10 Revenue: \$15.4 Billion	
2021	2020		
1	**	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA	
2	**	VINCI	
3	**	BOUYGUES	
4	**	FLUOR	
5	**	KAJIMA CORP.	
6	**	BESIX	
7	**	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD.	
8	**	WEBUILD SPA	
9	**	SAMSUNG C&T CORP.	
10	**	GHELLA SPA	

8		CANADA	
RANK		Region's Revenue: \$13.5 Billion Top 10 Revenue: \$10.9 Billion	
2021	2020		
1	3	BOUYGUES	
2	4	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA	
3	5	KIEWIT CORP.	
4	6	VINCI	
5	9	JGC HOLDINGS CORP.	
6	8	HOCHTIEF AG	
7	10	WORLEY LTD.	
8	**	FLUOR	
9	**	STO BUILDING GROUP INC.	
10	**	MICHEL'S CORP.	

Asia and Australia/Oceania reported together in previous years. May include firms not ranked in the Top 250.

be challenges in the business world, so we think that the most important thing is to be able to take the right steps at the right time.”

Timing has become a major determinant in keeping project material costs down during periods of high demand. As Subrahmanyam of Larsen & Toubro explains it, large exchange rate changes and the rising price of raw materials are part and parcel for international construction projects. But the COVID-19 pandemic has



For expanded content on the ENR Top Lists, see [ENR.com/toplists](http://ENR.com/toplists).

amplified these factors to unpredictable levels for many contractors.

The current surge in materials costs is partly caused by the scarcity of supply, says Thomas Birtel, CEO of Austria-based Strabag SE. Even a small increase can have a big impact. A one cent rise in the cost of diesel amounts to \$1 million added to Strabag's annual fuel bill, he explains. While shortages will likely be temporary, costs will remain high as “demand is strong everywhere,” he says.

Afcos' operations in countries such as Bhutan and Bangladesh and in various Africa and Middle East locations were impacted by the pandemic last year to varying degrees, explains managing director S. Paramasivan. Although some economies are opening up and countries are slowly lifting restrictions, he finds that the proliferation of new infrastructure projects on the horizon will still face many challenges.

“Over past few months, logistics cost has substantially increased, which is adversely impacting the cost



**THE TOP 20 NON-U.S. FIRMS IN INTERNATIONAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES**

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	WSP GLOBAL INC., Montreal, Canada	633.8	705.2	1,339.0
2	ARCADIS NV, Amsterdam, Netherlands	555.0	476.0	1,031.0
3	SNC-LAVALIN INC., Montreal, Canada	552.8	334.2	887.0
4	DAR GROUP, Dubai, U.A.E.	331.4	58.9	390.3
5	WORLEY LTD., North Sydney, Australia	227.7	78.7	306.4
6	DREES & SOMMER, Stuttgart, Germany	270.0	0.0	270.0
7	LENDLEASE, Barangaroo, Australia	230.5	0.0	230.5
8	DRA GLOBAL LTD., Perth, Australia	184.1	33.9	218.0
9	STANTEC INC., Edmonton, Canada	93.8	67.6	161.5
10	HANMI GLOBAL CO. LTD., Seoul, South Korea	115.2	32.3	147.5
11	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS, Madrid, Spain	131.0	5.0	136.0
12	HOCHTIEF AG, Essen, Germany	131.0	4.0	135.0
13	KEO INTERNATIONAL CONSULTANTS, Kuwait City, Kuwait	66.9	26.9	93.8
14	SKANSKA AB, Stockholm, Sweden	46.0	26.4	72.5
15	ASSYSTEM, Courbevoie, France	62.0	0.0	62.0
16	PROJACS INTERNATIONAL CO. BSC, Manama, Bahrain	45.3	5.1	50.3
17	CENTURY 3 (SHANGHAI) INC., Shanghai, China	50.2	0.0	50.2
18	PM GROUP, Dublin, Ireland	35.1	0.0	35.1
19	ZUHAIR FAYEZ PARTNERSHIP CONSULTANTS, Riyadh, Saudi Arabia	7.9	20.9	28.8
20	BILFINGER TEBODIN, The Hague, Netherlands	26.4	0.0	26.4

\* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR PROJECTS OUTSIDE THE FIRM'S HOME COUNTRY

**THE TOP 20 NON-U.S. FIRMS IN TOTAL GLOBAL CONSTRUCTION MANAGEMENT AND PROGRAM MANAGEMENT FEES\***

RANK	FIRM	AGENCY CM FEES (\$ MIL)	PROGRAM MGMT. FEE (\$ MIL)	TOTAL CM / PM (\$ MIL)
1	WSP GLOBAL INC., Montreal, Canada	683.0	747.0	1,430.1
2	LENDLEASE, Barangaroo, Australia	1,185.9	0.0	1,185.9
3	ARCADIS NV, Amsterdam, Netherlands	578.0	495.0	1,073.0
4	SNC-LAVALIN INC., Montreal, Canada	584.6	360.0	944.5
5	DAR GROUP, Dubai, U.A.E.	331.4	58.9	390.3
6	WORLEY LTD., North Sydney, Australia	227.7	78.7	306.4
7	DREES & SOMMER, Stuttgart, Germany	270.0	0.0	270.0
8	STANTEC INC., Edmonton, Canada	185.9	76.5	262.4
9	DRA GLOBAL LTD., Perth, Australia	199.0	60.8	259.8
10	HANMI GLOBAL CO. LTD., Seoul, South Korea	198.7	42.6	241.3
11	ZUHAIR FAYEZ PARTNERSHIP CONSULTANTS, Riyadh, Saudi Arabia	71.3	116.3	187.6
12	ASSYSTEM, Courbevoie, France	141.0	0.0	141.0
13	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS, Madrid, Spain	131.0	5.0	136.0
14	HOCHTIEF AG, Essen, Germany	131.0	5.0	136.0
15	INGENIERIA Y ECONOMIA DEL TRANSPORTE SA, Madrid, Spain	104.2	0.0	104.2
16	KEO INTERNATIONAL CONSULTANTS, Kuwait City, Kuwait	68.5	28.7	97.1
17	NATIONAL ENGINEERING SERVICES (PVT.) LTD., Lahore, Pakistan	79.2	15.6	94.8
18	SKANSKA AB, Stockholm, Sweden	46.0	26.4	72.5
19	PM GROUP, Dublin, Ireland	70.4	0.0	70.4
20	GHD, Sydney, Australia	61.2	0.0	61.2

\* BASED ON FEES FOR MANAGEMENT SERVICES PROVIDED ON A FEE-ONLY BASIS FOR ALL PROJECTS, DOMESTIC AND INTERNATIONAL

here to stay despite vaccination efforts, contractors must factor in “new realistic lead times of supply of raw materials and equipment,” he says.

Beyond rising material costs, there are examples of where COVID-19 has caused a devaluation of currencies in regions, reports Guillermo Lorenzo, CEO of Comsa Corporación’s Infrastructure and Engineering services.

“COVID has been a serious difficulty and challenge to continue with our work abroad, mainly due to the restrictions implemented in various countries as a result of the pandemic,” says Lorenzo. “Our supplies have been delayed and become more expensive, and the effort made has had to be much greater to successfully meet our commitments.”

For Çalik Enerji CEO Onur Yücekal, one thing is clear: “COVID-19 has affected the way of doing business and changed the world order,” he says.

Of 229 contracting firms that filed surveys both last year and this year, ENR reports that 145 had less international revenue on this year’s list.

**Lessons Learned**

Because international contractors operate in various regions, some firms like Drees & Sommer SE were able to apply early lessons learned in one region to prevent mistakes in another. Based in Stuttgart, Germany, it had more lead time to respond to COVID-19 than most firms because of its 30 person-plus operation in Shanghai, China.

“I can’t say we preempted the crisis, but we were well prepared in terms of our digital infrastructure, and our workforce could seamlessly transition into working from anywhere, including the home office,” Steffen Szeidl, a Drees & Sommer executive board member, explains. “The onset of the COVID-19 crisis changed the needs and priorities of our clients.”

The firm had the opportunity to consult and learn from the experience of its colleagues in Shanghai who faced lockdowns two months before Europe and the rest of the world.

“Our global pool of industry experts developed new business models that helped the industry get back on its feet during the restart phase,” says Szeidl. Then the company tailored these new solutions according to the needs of its other 46 operations across Europe and Asia.

“The pandemic brought us face to face with issues such as digitization and sustainability that the construction sector would have had to address sooner or later anyway,” Szeidl points out. “2020 provided us with the opportunity to get a head start on implementing them. We took the crisis as the catalyst for

change to demonstrate our ecological and social responsibilities.”

During the first half of 2021, Italy’s Webuild S.p.A. “achieved markedly positive results despite the persistence of global uncertainties linked to the pandemic,” says CEO Pietro Salini. “After a year of disruption in efficiencies, slowdowns and site closures, we can now have a more positive view.”

For Strabag, 2020 was a “paradox” when profits rose, generating a “very strong margin,” while sales slipped. Birtel expects this year’s output to improve but not match the record 2019 sales levels.

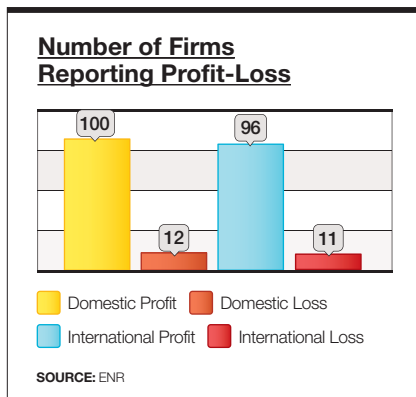
During the pandemic last year, Strabag’s output was 6% lower than in 2019, largely because of lockdowns in Chile and Singapore, which, with the Middle East, account for around 7% of group sales, he says. Sites in Europe remained open except for those in Austria, which had a month-long lockdown.

Because of COVID-19, the construction industry’s cyclical markets “are becoming more and more unpredictable,” says Pierre Anjolras, chairman of France-based Vinci Construction S.A. But “we know how to adjust to fluctuations.”

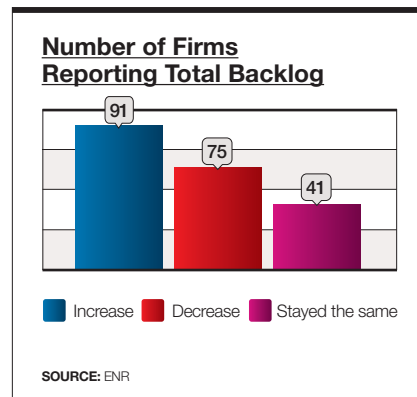
Vinci’s results in this year’s first half “confirm that we can win contracts despite the COVID crisis and that we can also deliver works,” says Anjolras. At mid-year, “we are pleased to have reached and exceeded our revenue levels, with 27% growth compared to the first half of 2020 and 7% growth compared to first-half 2019,” he adds.

The figures for the first time include the group’s highways unit Eurovia, which was merged with Vinci Construction earlier this year, creating a business with 115,000 employees and \$27 billion in sales in 2020. The construction order book of \$41 billion “gives us a certain amount of peace of mind amid the lingering uncertainty surrounding the pandemic and ... puts us in a position to remain selective,” says Anjolras.

Median Top 250 contracting revenue on this year’s list is down to \$413.4 million from \$501.4 million, a 17.6% drop. However, domestic revenue rose 9.2%. Three firms accounting for a total of \$20 billion in revenue on the 2020 list did not file this



Only includes data from reporting Top 250 firms.



“With growing sales and order books in all divisions above pre-pandemic levels, Hochtief can look to the future with great confidence.”

Marcelino Fernández Verdes, CEO, Hochtief

year. However, the return of Fluor and Saipem to the Top 100 and other firms new to the list added more than \$17 billion.

The reported Top 250 backlog was more stable. This year, 91 firms listed increased backlog, 75 decreased and 41 stayed the same. Last year those numbers were 91, 64 and 48 respectively.

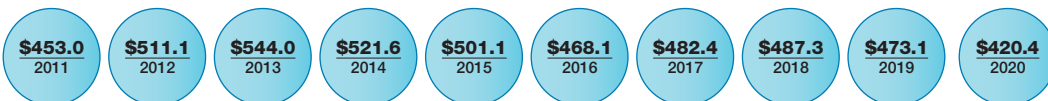
“With growing sales and order books in all divisions above pre-pandemic levels, Hochtief can look to the future with great confidence,” says Marcelino Fernández Verdes, CEO of Germany’s Hochtief A.G. Its half-year sales dipped 2% below the previous year to \$12.2 billion, but recovered in the second quarter by 6% above last year.

Spain’s Acciona S.A. last month reported profits returning to pre-pandemic levels across the group. Construction sales also grew by 25% to \$1.9 billion and accounted for nearly 75% of the company’s infrastructure output.

When it comes to staffing international operations, more firms decreased the number of employees (41.7%) than either increased (35.6%) or kept them the same (22.7%). On last year’s list, only 19% of firms decreased their international staffs. However, most are still hiring domestically, with 42.1% reporting an increase, 33.3% a decrease and 24.5% that they stayed the same. U.S.-based firms were more likely to increase their international staffs (42.3%) than those based in other regions (34.3%).

Economic stimulus investments in infrastructure should help ensure a “long-term boom,” says Strabag’s Birtel. While bank interest rates remain low, he

Comparing the Past Decade’s International Contractor Revenue



\* The 2012 Top International Design firms list contained 225 firms.

SOURCE: ENR

expects private sector investment to continue, especially in residential and office building. Bechtel's Kenny adds that "entities in the private sector and in the energy and connectivity space have kept going."

### Changing Climate

When asked which regions represent the greatest potential for project opportunities, Top 250 contractors reported a mixed bag, including the U.S., Africa, Asia, Australia and Europe. The common thread among all is potential investment in infrastructure projects and the continued urbanization boom.

"The urbanization trend will speed up at a remarkable rate in years to come, and projections show that by 2050 we could add another 2.5 billion people to the urban population," says Søren Brøndum, managing director for buildings at Ramboll. This implies major climate challenges, "since the buildings industry accounts for 40% of global carbon emissions, of which 28% is operational carbon and 11% is embodied carbon," he says.

Vinci's Anjolas is convinced "that need for new green infrastructure is huge and that these projects will fuel very important public and private investment plans." The energy, environmental and digital transformation is accelerating, "and the COVID-19 crisis has reinforced this awareness in society," he adds.

National policies to build back better "will be influencing our way of building in the future far



**"The urbanization trend will speed up at a remarkable rate in years to come."**

Søren Brøndum,  
Managing Director,  
Ramboll

more than in the past," says Strabag's Birtel. While he says the products of construction have become more sustainable, "our production methods lag far behind." Strabag aims to make its in-house activities climate neutral by 2025 and the same for all operations by 2040, Birtel says.

Aiming for net-zero carbon is "gaining real traction," says Bechtel's Kenny. Infrastructure, one of Bechtel's four business lines, now accounts for around one-third of group sales, and will become more engrossed in renewable energy, mobility and connectivity developments, he adds. Kenny cites the company's recent partnership with Nautilus Data Technologies Inc. to build data centers that require 70% less power for cooling. Nautilus' patented technology uses naturally cold large natural water bodies as heat sinks.

In the Middle East, "people are in a hurry to evolve away from oil-based economies and have kept going," says Kenny.

The Saudi Arabian company NEOM Co. a year ago recruited Bechtel to manage the creation of futuristic utilities and a transportation system for a visionary zero-carbon city. Running for 170 km east from near the mouth of the Gulf of Aqaba, the city would comprise a string of car free, self-contained city spaces where everything needed would be no more than a short walk away. The project "is a very exciting proposition for us," says Kenny.

## HOW THE TOP INTERNATIONAL CONTRACTORS SHARED THE 2020 MARKET

CONTRACTOR NATIONALITY	# OF FIRMS	INT'L REVENUE		MIDDLE EAST		ASIA		AUSTRALIA		AFRICA		EUROPE		UNITED STATES		CANADA		LAT. AMER./CARIB.	
		\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%	\$ MIL.	%
AMERICAN	41	20,426.5	4.9	2,157.5	3.9	2,503.8	2.8	1,023.8	6.1	1,382.1	2.9	5,204.5	4.9	NA	NA	3,613.6	26.8	4,515.3	20.9
AUSTRALIAN	5	7,016.4	1.7	79.0	0.1	1,691.2	1.9	0.0	0.0	501.8	1.0	1,170.4	1.1	2,665.4	3.9	776.6	5.8	131.9	0.6
CANADIAN	3	1,437.1	0.3	513.8	0.9	116.0	0.1	38.8	0.2	226.9	0.5	168.3	0.2	272.0	0.4	NA	NA	101.4	0.5
CHINESE	78	107,461.2	25.6	18,891.6	34.0	44,353.0	49.0	1,273.8	7.6	29,441.5	61.0	7,264.7	6.9	1,407.5	2.1	241.2	1.8	4,587.9	21.2
EUROPEAN	44	214,317.0	51.0	14,085.5	25.4	22,114.6	24.4	13,293.3	79.1	9,469.9	19.6	80,890.2	76.3	55,606.4	81.6	7,272.1	53.9	11,585.0	53.5
BRITISH	2	6,676.1	1.6	1,480.2	2.7	717.0	0.8	8.2	0.0	536.4	1.1	988.4	0.9	2,849.8	4.2	34.3	0.3	61.7	0.3
DUTCH	3	7,948.3	1.9	408.0	0.7	609.5	0.7	147.0	0.9	175.1	0.4	6,122.8	5.8	71.2	0.1	113.5	0.8	301.2	1.4
FRENCH	3	45,987.0	10.9	333.0	0.6	3,027.0	3.3	2,697.0	16.1	3,258.0	6.7	26,415.0	24.9	4,739.0	7.0	3,911.0	29.0	1,607.0	7.4
GERMAN	5	33,333.6	7.9	445.2	0.8	11,558.5	12.8	94.7	0.6	164.3	0.3	3,835.3	3.6	15,995.3	23.5	879.4	6.5	361.0	1.7
ITALIAN	12	20,152.3	4.8	4,365.0	7.9	2,867.2	3.2	676.8	4.0	3,797.4	7.9	4,699.4	4.4	2,379.7	3.5	303.8	2.3	1,063.1	4.9
SPANISH	10	62,605.8	14.9	4,847.0	8.7	2,135.0	2.4	9,033.2	53.8	856.7	1.8	13,558.8	12.8	22,855.4	33.6	1,951.6	14.5	7,368.0	34.0
OTHER EUROPEAN	9	37,613.9	8.9	2,207.1	4.0	1,200.4	1.3	636.4	3.8	682.0	1.4	25,270.5	23.8	6,716.0	9.9	78.5	0.6	823.0	3.8
INDIAN	5	5,973.8	1.4	4,064.6	7.3	526.7	0.6	0.0	0.0	1,184.3	2.5	97.5	0.1	56.7	0.1	23.2	0.2	20.8	0.1
JAPANESE	11	16,290.4	3.9	505.7	0.9	6,620.8	7.3	886.7	5.3	517.0	1.1	665.0	0.6	5,700.5	8.4	1,356.0	10.1	38.7	0.2
KOREAN	11	21,417.6	5.1	7,299.0	13.1	9,707.2	10.7	284.1	1.7	772.0	1.6	2,328.4	2.2	318.9	0.5	203.7	1.5	504.5	2.3
TURKISH	40	18,291.3	4.4	5,949.9	10.7	1,924.1	2.1	0.0	0.0	1,914.3	4.0	8,032.5	7.6	348.1	0.5	0.0	0.0	122.4	0.6
ALL OTHERS	12	7,687.0	1.8	1,974.6	3.6	948.1	1.0	0.0	0.0	2,857.5	5.9	157.8	0.1	1,740.9	2.6	0.0	0.0	34.0	0.2
ALL FIRMS	250	420,318.3		55,521.2		90,505.5		16,800.5		48,267.3		105,979.3		68,116.4		13,486.4		21,641.9	

SOURCE: ENR. NOTE: EXCLUDES \$32.5 MILLION IN ARCTIC/ANTARCTIC REVENUE.



For Strabag, however, prospects in the Middle East are “not that clear,” says Birtel, although the firm is committed to work in Oman.

One of the strongest deciding factors of success for any international contractor is a willingness to understand and conduct business on local terms, according to Turkey-based contractor Feka.

“We firstly try to understand the culture of the country we will work in. Another important issue is to conduct business in foreign countries where the business is flexible enough to work within the local laws and legislations,” says Feka general manager Akin Erden. “Prior to making a decision to [work] in foreign countries, we review the legal commitments to identify hazards that may prevent us from doing business.”

Availability and accessibility of resources and materials within the country is very critical for decision-making, according to Erden, especially when factoring in potential disruptions from COVID-19.

### Moving Markets Forward

For Italy-based contractor ICM SpA, the pandemic “severely impacted our operations in Italy and abroad,” says Giovanni Dolcetta, the company’s vice president and business development manager. However, its business strategy largely remained unaffected, he notes. ICM SpA saw its international acquisitions significantly grow in 2020 and in early 2021.

“After the first shocking period [of the pandemic], we returned to work almost at full speed, and the 2020 turnover is almost equal to the 2019 turnover, which is a great achievement attained with great efforts,” says Dolcetta.

But “the majority of project tenders have come to a halt and have led to little contracting by construction companies,” he notes. “The problem stems

### Highways

## Expressway Expansion



As part of the VIA6West consortium, Hochtief (No. 2) is contractor for the six-lane expansion of federal highway A6 in southern Germany, which will include 36 bridges and noise barriers along the route.

from the strong impact of COVID-19 on bids for future projects.”

Moving markets forward in the years ahead requires countries to recover the growth indicators that were present prior to the onset of the pandemic, explains Manuel Olivares, managing director of FCC Construcción America.

Olivares emphasizes the “importance of the different investment plans by the governments of different areas to recover jobs, projects and private investments, and return to a positive economic growth rate,” he says.

“We are hopeful in the development of infrastructure plans as a sector for the recovery of employment and the economy,” Olivares adds. ■

## How To Read the Tables

**Companies** are ranked according to construction revenue generated outside of each company's home country in 2020 in U.S. \$ millions. Firms not ranked last year are designated \*\*. Some markets may not add up to 100% due to omission of “other” miscellaneous market category and rounding. NA=Not available. †=Includes revenue of subsidiaries, the names of which now are available through [www.ENR.com](http://www.ENR.com).

**Figures** include prime contracts, shares of joint ventures, subcontracts, design-construct contracts and construction

management-at-risk contracts when a firm's risks are similar to those of a general contractor. Figures also include the value of installed equipment when a firm has prime responsibility for specifying and procuring it within the scope of a construction contract.

**General Building** includes commercial buildings, offices, stores, educational facilities, government buildings, hospitals, medical facilities, hotels, apartments, housing, etc.

**Manufacturing** comprises auto, electronic assembly, textile plants, etc.

**Power** comprises thermal and hydroelectric power plants, waste-to-energy plants, transmission lines, substations, cogeneration plants, etc.

**Water Supply** includes dams, reservoirs, transmission pipelines, distribution mains, irrigation canals, desalination and drinking-water treatment plants, water pumping stations, etc.

**Sewerage / Solid Waste** includes sanitary and storm sewers, treatment plants, pumping plants, incinerators, industrial waste facilities, etc.

**Industrial Process** comprises pulp and paper mills, steel mills, nonferrous metal

refineries, pharmaceutical plants, chemical plants, food and other processing plants, etc.

**Petroleum** includes refineries, petrochemical plants, offshore facilities, pipelines, etc.

**Transportation** includes airports, bridges, roads, canals, locks, dredging, marine facilities, piers, railroads, tunnels, etc.

**Hazardous Waste** includes chemical, nuclear waste treatment, asbestos and lead abatement, etc.

**Telecommunications** comprises transmission lines, cabling, towers and antennae, data centers, etc.

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
1	1	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA, Madrid, Spain†	36,687.0	42,357.1	36,685.6	36	1	8	2	0	6	30	0	4
2	2	HOCHTIEF AG, Essen, Germany†	27,536.0	28,612.0	26,461.0	45	2	1	1	1	4	25	0	5
3	3	VINCI, Rueil-Malmaison, France†	23,463.0	50,141.0	49,619.0	6	0	21	2	0	4	44	1	12
4	4	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China†	21,348.4	100,811.6	226,906.8	12	1	0	1	2	0	84	0	0
5	5	BOUYGUES, Paris, France†	17,284.0	32,160.0	30,214.0	28	1	6	0	0	1	60	0	2
6	6	STRABAG SE, Vienna, Austria†	15,936.1	18,954.5	20,538.3	30	0	1	4	2	5	57	0	0
7	7	POWER CONSTRUCTION CORP. OF CHINA, Beijing, China†	13,007.9	65,717.6	124,133.8	5	0	67	4	1	0	23	0	0
8	9	SKANSKA AB, Stockholm, Sweden†	11,342.0	14,523.1	16,262.3	42	5	5	1	1	3	42	0	1
9	8	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China†	10,746.2	195,658.7	389,167.8	74	2	3	0	0	2	19	0	0
10	11	FERROVIAL, Madrid, Spain†	10,154.3	13,505.3	16,851.6	21	0	6	5	6	0	60	0	0
11	12	CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China†	8,375.0	134,745.0	370,680.0	21	0	7	3	0	0	63	0	1
12	**	FLUOR, Irving, Texas, U.S.A.†	7,517.4	11,672.4	9,004.9	9	0	3	0	0	75	1	0	12
13	13	CHINA RAILWAY GROUP LTD., Beijing, China†	7,419.9	141,852.7	377,774.2	14	0	0	0	0	3	76	0	0
14	**	SAIPEM SPA, San Donato Milanese, Italy†	7,132.0	7,574.0	9,488.0	0	0	8	0	0	89	2	0	0
15	17	EIFFAGE, Velizy-Villacoublay, France†	5,240.0	17,221.0	19,000.0	28	10	23	4	0	8	26	1	1
16	14	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	5,075.6	14,518.4	NA	9	13	22	0	0	42	14	0	0
17	21	ROYAL BAM GROUP NV, Bunnik, Netherlands†	4,517.0	7,790.0	NA	56	0	0	0	0	0	44	0	0
18	19	WEBUILD SPA, Milan, Italy†	4,324.5	6,070.3	6,093.4	10	0	0	19	9	0	56	0	0
19	22	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China†	4,221.8	18,325.7	44,654.5	6	0	11	0	0	74	7	0	0
20	18	TECNICAS REUNIDAS SA, Madrid, Spain†	4,195.3	4,299.7	2,200.0	0	0	6	0	0	94	0	0	0
21	15	CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China†	4,177.4	28,469.7	83,774.8	5	0	68	12	6	4	2	0	0
22	**	EXYTE GMBH, Stuttgart, Germany†	3,928.7	4,322.3	4,197.2	0	90	0	0	0	3	0	0	6
23	29	KAJIMA CORP., Tokyo, Japan†	3,894.1	15,062.1	15,502.7	72	15	1	1	1	6	2	0	2
24	16	BECHTEL, Reston, Va., U.S.A.†	3,778.0	12,239.0	3,722.0	0	0	0	3	0	51	46	0	0
25	27	LARSEN & TOUBRO LTD., Chennai, India†	3,684.7	13,502.5	19,643.0	5	6	40	4	2	34	9	0	0
26	42	SACYR, Madrid, Spain†	3,682.1	5,425.6	1,379.0	10	0	3	3	1	2	81	0	0
27	20	PETROFAC LTD., Jersey, U.K.†	3,664.7	3,664.7	1,384.5	0	0	4	0	0	96	0	0	0
28	23	RENAISSANCE CONSTRUCTION, Ankara, Turkey†	3,652.8	4,530.7	4,149.8	42	1	17	0	0	18	20	0	0
29	32	PORR AG, Vienna, Austria	3,461.0	6,316.0	NA	0	0	0	0	0	0	0	0	0
30	33	SAMSUNG ENGINEERING CO. LTD., Seoul, South Korea†	3,423.3	5,365.5	8,136.0	0	12	0	1	10	77	0	0	0
31	24	OBAYASHI CORP., Tokyo, Japan†	3,400.0	15,204.0	15,204.0	24	0	4	24	2	0	34	0	0
32	38	ORASCOM CONSTRUCTION PLC, Dubai, U.A.E.†	3,347.8	3,371.1	2,919.0	63	2	4	7	3	6	16	0	0
33	34	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China†	3,340.5	10,593.5	13,496.9	0	0	0	0	0	100	0	0	0
34	36	SAMSUNG C&T CORP., Seoul, South Korea	3,254.1	9,844.6	7,908.9	12	20	22	14	0	0	32	0	0
35	25	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China†	3,113.0	6,927.6	9,562.5	8	4	62	9	0	8	5	0	2
36	37	FCC SA, Madrid, Spain†	3,049.5	7,556.5	3,162.2	5	0	0	17	47	0	22	0	0
37	55	WOOD, Aberdeen, Scotland, U.K.	3,011.3	3,662.3	NA	1	0	11	2	0	86	0	0	0
38	40	HYUNDAI ENGINEERING CO. LTD., Jongro-gu, South Korea	2,800.5	6,091.6	7,798.0	1	16	19	1	1	63	0	0	0
39	31	LENDELEASE, Barangaroo, Australia†	2,724.2	5,856.5	5,857.0	98	1	0	0	0	0	0	0	1
40	47	OHLA, Madrid, Spain	2,554.3	3,084.4	2,468.5	0	0	0	0	0	0	0	0	0
41	39	MAIRE TECNIMONT SPA, Milan, Italy†	2,475.4	2,615.7	1,706.8	0	0	0	0	0	100	0	0	0
42	45	JGC HOLDINGS CORP., Yokohama, Japan†	2,397.0	3,820.0	6,800.0	1	0	0	0	0	99	0	0	0
43	51	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg†	2,242.0	2,249.0	3,755.0	12	0	0	0	2	5	8	0	0
44	50	ROYAL BOSKALIS WESTMINSTER NV, Papendrecht, Netherlands†	2,221.0	2,885.0	3,741.0	0	0	23	0	0	37	30	0	0
45	52	DANIELI & C. O.M. SPA, Bultrio, Italy†	2,069.0	2,225.0	2,097.0	0	0	0	0	0	100	0	0	0
46	60	WORLEY LTD., North Sydney, Australia	1,930.8	1,930.8	2,415.4	0	0	1	0	0	98	0	0	0
47	26	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece†	1,872.4	1,872.4	1,152.9	22	0	2	1	1	37	34	0	0
48	48	BESIX, Brussels, Belgium†	1,838.5	3,151.3	2,594.8	67	0	2	2	6	0	23	0	0
49	43	CIMIC GROUP LTD., Sydney, Australia†	1,803.1	10,491.6	5,996.2	18	0	1	0	4	2	19	0	0
50	44	GS ENGINEERING & CONSTRUCTION, Seoul, South Korea†	1,764.0	8,402.5	9,357.9	15	13	3	15	0	37	18	0	0

# ENR THE TOP 250 INTERNATIONAL CONTRACTORS

RANK	2021	2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
				INT'L	TOTAL										
51	160		SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	1,731.9	2,501.8	2,714.7	0	0	100	0	0	0	0	0	0
52	59		DAEWOO ENGINEERING AND CONSTRUCTION CO. LTD., Seoul, South Korea†	1,721.8	7,478.6	12,787.3	18	0	2	2	0	39	19	6	0
53	41		CHINA METALLURGICAL GROUP CORP., Beijing, China†	1,659.8	54,100.2	140,590.8	29	0	6	0	1	54	9	0	0
54	53		SHAPOORJI PALLONJI & CO. PRIVATE LTD., Mumbai, India†	1,655.7	5,584.8	3,881.0	79	0	5	1	0	0	15	0	0
55	63		CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	1,635.4	1,635.4	NA	0	0	100	0	0	0	0	0	0
56	61		LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	1,632.0	3,985.0	1,660.0	11	0	0	9	0	0	77	0	0
57	80		ANT YAPI INDUSTRY & TRADE INC., Istanbul, Turkey†	1,590.0	1,659.0	1,199.0	93	0	0	0	0	5	3	0	0
58	49		CHIYODA CORP., Yokohama, Japan†	1,529.3	2,848.8	8,118.8	0	0	0	0	0	100	0	0	0
59	71		KIEWIT CORP., Omaha, Neb., U.S.A.†	1,318.9	11,200.7	7,862.1	0	0	8	4	0	53	34	0	0
60	54		SINOMA INTERNATIONAL ENGINEERING CO. LTD., Beijing, China†	1,297.8	2,449.4	4,956.9	0	85	3	0	0	8	3	0	0
61	64		ABENGOA, Seville, Spain†	1,270.6	1,425.3	910.4	4	0	68	27	1	0	1	0	0
62	68		SK ECOPLANT, Seoul, South Korea†	1,248.3	6,909.4	3,635.4	0	23	1	1	0	64	12	0	0
63	62		CITIC CONSTRUCTION CO. LTD., Beijing, China†	1,242.1	2,518.9	5,238.1	37	0	8	0	0	38	16	0	0
64	69		VAN OORD N.V., Rotterdam, Netherlands†	1,210.3	2,046.4	NA	0	0	19	0	0	18	63	0	0
65	57		SNC-LAVALIN INC., Montreal, Quebec, Canada†	1,195.4	2,328.5	1,272.4	1	0	46	1	0	50	1	0	0
66	67		PENTA-OCEAN CONSTRUCTION CO. LTD., Bunkyo-ku, Japan†	1,181.3	4,356.0	4,893.4	24	1	0	1	13	0	60	0	0
67	73		CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD., Beijing, China†	1,151.7	3,906.1	5,514.7	0	0	80	1	0	3	10	0	6
68	78		YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey†	1,068.8	1,214.7	14.3	0	0	0	0	2	0	98	0	0
69	75		CTCI CORP., Taipei, Taiwan†	1,059.5	1,835.4	4,171.7	0	3	11	0	3	83	1	0	0
70	86		ENKA INSAAT VE SANAYI AS, Istanbul, Turkey†	1,056.3	1,263.3	1,600.1	29	0	52	0	0	14	5	0	0
71	79		TAKENAKA CORP., Osaka, Japan†	1,043.0	11,074.0	11,079.0	19	66	0	0	0	0	15	0	0
72	81		CHINA JIANGXI INT'L ECON. AND TECH. COOP. CO. LTD., Nanchang, China†	1,023.6	1,086.8	1,712.5	25	0	26	24	0	0	25	0	0
73	111		CHINA ELECTRIC POWER EQUIPMENT AND TECH. CO. LTD., Beijing, China†	1,019.4	1,019.4	190.2	0	0	100	0	0	0	0	0	0
74	88		BONATTI GROUP, Parma, Italy†	995.0	1,024.0	745.0	2	0	0	0	0	98	0	0	0
75	85		ZHONGMEI ENGINEERING GROUP LTD., Nanchang, China	989.9	989.9	779.4	8	0	0	37	2	0	53	0	0
76	74		ED. ZUBLIN AG, Stuttgart, Germany†	972.8	4,921.3	NA	33	0	0	2	10	2	3	0	0
77	108		THE ARAB CONTRACTORS CO. (OSMAN AHMED OSMAN), Cairo, Egypt†	962.7	3,608.9	5,530.0	13	0	46	2	0	0	39	0	0
78	95		HARBIN ELECTRIC INTERNATIONAL CO. LTD., Harbin, China	942.6	980.0	3,742.0	0	0	100	0	0	0	0	0	0
79	98		ITINERA SPA, Tortona, Italy†	923.6	1,290.2	1,116.4	26	0	0	0	0	0	74	0	0
80	65		TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey†	908.0	1,013.0	495.0	12	0	0	0	0	55	34	0	0
81	90		NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China†	894.9	1,165.8	1,571.3	6	2	45	0	0	2	4	0	0
82	66		TOYO ENGINEERING CORP., Narashino-shi, Chiba, Japan†	891.5	1,662.0	1,110.1	0	0	3	0	0	93	0	0	0
83	89		DL E&C CO. LTD., Seoul, South Korea†	880.6	6,147.7	6,545.8	0	0	6	3	0	59	31	0	0
84	82		ZHEJIANG CONSTRUCTION INVESTMENT GROUP CO. LTD., Hangzhou, China†	871.6	14,377.9	20,300.8	86	0	1	0	0	10	3	0	0
85	76		ATLAS GROUP, Katy, Texas, U.S.A.†	824.0	849.0	614.0	100	0	0	0	0	0	0	0	0
86	70		SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China†	807.2	8,853.5	9,199.8	0	0	0	0	0	100	0	0	0
87	77		SHIMIZU CORP., Tokyo, Japan†	779.6	13,698.1	11,259.2	33	25	5	0	0	15	19	0	1
88	**		CBRE, Dallas, Texas, U.S.A.†	773.0	806.0	NA	0	0	0	0	0	0	0	0	0
89	97		CHINA INTERNATIONAL WATER & ELECTRIC CORP. (CWE), Beijing, China	772.8	772.8	654.0	4	0	91	1	0	0	5	0	0
90	139		SHANDONG HI-SPEED GROUP CO. LTD., Jinan, China†	736.1	736.1	381.6	41	1	0	0	0	23	35	0	0
91	102		PER AARSLEFF HOLDING A/S, Viby, Denmark†	694.7	2,088.6	2,561.0	2	46	4	0	22	0	27	0	0
92	116		ONUR TAAHHUT TASIMACILIK INSAAT TIC. VE SANAYI AS, Ankara, Turkey†	693.8	838.6	576.4	0	0	0	0	0	0	100	0	0
93	101		SHANGHAI CONSTRUCTION GROUP CO. LTD., Shanghai, China	692.5	45,863.4	56,076.7	71	0	0	0	9	0	20	0	0
94	**		QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China†	685.3	9,660.5	11,772.6	92	0	0	1	0	1	6	0	0
95	103		BL HERBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	645.9	1,199.5	1,085.5	94	0	0	0	0	0	0	0	0
96	121		POSCO ENGINEERING & CONSTRUCTION, Pohang-si, South Korea†	629.9	6,258.2	8,226.3	7	3	24	2	0	58	6	0	0
97	87		IMPRESA PIZZAROTTI & C. SPA, Parma, Italy†	629.4	1,112.0	148.5	52	0	0	0	1	0	47	0	0
98	115		BAUER AG, Schrobenhausen, Bavaria, Germany†	626.1	968.8	1,116.9	29	3	18	9	3	11	23	0	4
99	104		CONTRACTING AND TRADING CO. (C.A.T.), Beirut, Lebanon†	593.0	594.0	1,226.0	0	0	0	1	0	86	13	0	0
100	96		CHINA GEO-ENGINEERING CORP., Beijing, China†	588.3	1,157.0	1,890.4	33	0	0	31	8	0	28	0	0

#77

THE ARAB CONTRACTORS CO. is  
contractor on the Julius Nyerere  
Hydropower Station in Tanzania, set to  
provide electricity to 17 million people.

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
101	84	TAV CONSTRUCTION, Istanbul, Turkey	586.2	665.0	NA	20	0	0	0	0	0	80	0	0
102	109	NUROL CONSTRUCTION AND TRADING CO. INC., Istanbul, Turkey†	565.9	904.6	448.0	39	0	0	29	33	0	0	0	0
103	134	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.†	559.3	2,622.5	2,949.5	0	0	0	2	4	93	0	0	0
104	130	SICIM SPA, Busseto, Italy†	537.0	541.3	1,200.0	0	0	0	0	0	100	0	0	0
105	110	SINOPEC ZHONGYUAN PETROLEUM ENGINEERING LTD., Puyang City, China†	524.6	1,762.7	1,896.6	0	0	0	0	0	100	0	0	0
106	106	YUNNAN CONST. AND INVEST. HOLDING GRP. CO. LTD., Kunming City, China†	516.8	516.8	454.3	28	0	0	0	0	0	72	0	0
107	99	JIANGSU PROVINCIAL CONSTRUCTION GROUP CO. LTD., Nanjing, China†	515.1	11,012.9	17,543.1	76	0	1	1	3	2	15	0	0
108	122	JIANGSU NANTONG SANJIAN CONSTR. GROUP CO. LTD., Haimen, China†	507.3	15,684.7	6,120.4	100	0	0	0	0	0	0	0	0
109	105	BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China†	502.0	25,624.7	32,765.9	39	0	0	1	1	0	59	0	0
110	114	DRA GLOBAL LTD., Perth, Australia†	497.8	718.7	234.4	0	0	0	0	0	0	0	0	0
111	93	TBEA CO. LTD., Changji, China†	489.3	6,255.9	6,279.9	0	0	100	0	0	0	0	0	0
112	125	STO BUILDING GROUP INC., New York, N.Y., U.S.A.†	483.0	8,080.0	10,600.0	87	0	0	0	0	0	0	0	13
113	168	XPCC CONSTRUCTION & ENGINEERING (GROUP) CO. LTD., Urumqi, China†	476.3	4,177.9	5,837.4	28	0	0	0	13	3	28	0	0
114	149	TAISEI CORP., Tokyo, Japan†	472.0	12,129.0	13,590.0	33	0	0	0	0	0	31	0	0
115	129	ESTA INSAAT SANAYI LOJISTIK VE DIS TICARET AS, Istanbul, Turkey	465.2	465.2	130.4	65	0	0	0	0	25	0	0	0
116	119	AFCONS INFRASTRUCTURE LTD., Mumbai, India†	460.9	1,296.1	1,065.0	0	0	0	2	0	0	98	0	0
117	117	BEIJING CONSTRUCTION ENGINEERING GROUP CO. LTD., Beijing, China†	457.4	16,234.2	30,353.5	76	0	0	1	5	0	18	0	0
118	135	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea†	452.9	1,314.5	1,204.8	84	0	0	0	0	0	16	0	0
119	146	YANJIAN GROUP CO. LTD., Yantai, China†	450.0	2,063.2	2,578.2	63	0	10	1	0	0	0	0	0
120	112	GHELLA SPA, Rome, Italy†	446.0	630.0	815.0	0	0	2	0	36	0	55	0	0
121	107	CHINA HENAN INT'L COOPERATION GROUP CO. LTD., Zhengzhou, China	444.8	444.8	576.8	0	0	2	8	8	0	63	0	0
122	124	GULERMAK, Ankara, Turkey†	439.3	607.3	147.6	0	0	0	0	0	0	100	0	0
123	123	DONGFANG ELECTRIC CORP., Chengdu, China†	427.9	5,534.3	7,369.3	0	0	100	0	0	0	0	0	0
124	120	CHINA JIANGSU INT'L ECON. AND TECH. COOP. GROUP LTD., Nanjing, China†	427.0	1,904.7	1,810.6	68	0	0	1	0	2	29	0	0
125	**	ASLAN YAPI VE TICARET AS, Ankara, Turkey	416.3	422.8	131.3	100	0	0	0	0	0	0	0	0
126	152	ELECTRA LTD., Ramat Gan, Israel†	410.5	2,325.0	2,890.8	63	0	0	5	0	0	27	0	4
127	126	ANHUI SOGEOA FOREIGN ECON. CONSTR. (GROUP), Hefei, Anhui, China†	410.2	414.9	5.5	59	0	6	4	0	0	3	0	0
128	128	GRUPO EMPRESARIAL SAN JOSE SA, Tres Cantos, Spain†	409.2	1,096.9	1,081.4	97	0	0	0	2	0	2	0	0
129	138	CHINA WU YI CO. LTD., Fuzhou, China†	408.1	3,870.6	6,423.1	19	0	0	0	0	1	77	0	2
129A	**	TREVI SPA, Cesena, Italy	395.7	431.3	294.6	37	0	0	6	0	2	54	0	0
130	161	PETRO. PROJECTS AND TECH. CONSULT. CO. - PETROJET, New Cairo, Egypt	394.0	2,012.8	3,331.7	0	0	0	0	0	95	0	0	0
131	141	CADDELL CONSTRUCTION CO. (DE) LLC, Montgomery, Ala., U.S.A.	389.0	815.0	723.0	100	0	0	0	0	0	0	0	0
132	143	JIANGXI WATER AND HYDROPOWER CONSTR. CO. LTD., Nanchang, China	388.7	571.1	290.8	25	0	11	43	4	0	18	0	0
133	**	SEMBOL ULUSLARARASI YATIRIM TARIM PEYZAJ INSAAT, Istanbul, Turkey	372.7	429.8	470.7	100	0	0	0	0	0	0	0	0
134	147	TUTOR PERINI CORP., Sylmar, Calif., U.S.A.†	365.7	6,614.7	4,443.4	57	0	0	0	0	0	43	0	0
135	144	ZHONGDING INTERNATIONAL ENGINEERING CO. LTD, Nanchang, China	365.3	365.3	239.2	78	3	0	4	4	0	12	0	0
136	142	KUZU GROUP, Istanbul, Turkey†	365.0	426.0	430.0	75	0	0	0	25	0	0	0	0
137	94	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	363.3	1,612.4	519.2	0	0	0	0	0	2	98	0	0
138	131	RIZZANI DE ECCHER SPA, Pozzuolo del Friuli, Italy†	360.4	463.2	671.6	53	8	0	0	0	0	21	0	0
139	162	KINDEN CORP., Chiyoda-ku, Japan†	355.0	5,147.0	NA	5	85	0	0	0	0	0	0	0
140	163	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Chuo-ku, Japan†	347.9	2,908.5	2,857.9	9	7	0	0	0	5	80	0	0
141	211	DPR CONSTRUCTION, Redwood City, Calif., U.S.A.	347.6	6,458.0	7,897.0	26	0	0	0	0	0	0	0	73
142	155	COMSA CORPORACIÓ, Barcelona, Spain	343.0	889.0	NA	0	0	0	0	0	0	62	0	0
143	136	CGCOC GROUP CO. LTD., Beijing, China†	331.7	387.4	719.7	4	0	3	34	0	0	59	0	0
144	118	YUKSEL INSAAT CO. INC., Ankara, Turkey†	329.6	335.5	164.7	27	0	0	33	39	0	0	0	0
145	158	ESER CONTRACTING, Ankara, Turkey	324.2	324.9	NA	67	0	0	8	0	0	24	0	0
146	113	BLACK & VEATCH, Overland Park, Kan., U.S.A.†	321.9	1,575.1	1,265.3	0	0	37	14	13	37	0	0	0
147	185	SHANGHAI URBAN CONSTRUCTION (GROUP) CORP., Shanghai, China†	321.3	9,444.0	14,858.4	4	0	0	0	0	0	96	0	0
147A	**	CIMOLAI SPA, Rome, Italy	321.0	529.0	198.0	47	0	0	0	0	20	33	0	0
148	145	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	314.0	1,906.1	3,897.3	0	0	0	0	0	100	0	0	0

NO. 129A AND 147A OMITTED FROM ORIGINAL LIST DUE TO DATA ERRORS. FIRMS SHOULD HAVE RANKED AT 129 AND 147 RESPECTIVELY.



# ENR THE TOP 250 INTERNATIONAL CONTRACTORS

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
149	176	COMBINED GROUP CONTRACTING CO. (K.S.C), Kuwait, Kuwait	294.9	440.3	155.0	83	0	0	0	6	1	10	0	0
150	**	DREES & SOMMER, Stuttgart, Germany†	270.0	270.0	NA	57	18	3	0	0	7	9	0	5
151	157	IC ICTAS INSAAT SANAYI VE TICARET AS, Istanbul, Turkey†	268.3	883.3	NA	16	0	0	0	0	0	84	0	0
152	200	SENER GRUPO DE INGENIERIA SA, Getxo, Bizkaia, Spain†	260.6	285.2	197.6	0	28	45	0	0	24	0	0	2
153	**	BLUE&P INFRASTRUCTURE GROUP, Tehran, Iran†	257.5	280.8	42.8	0	0	68	32	0	0	0	0	0
154	151	GILBANE BUILDING CO., Providence, R.I., U.S.A.†	256.9	6,404.6	6,800.1	36	0	0	0	0	62	1	1	0
155	132	CHINA NONFERROUS METAL IND. FOR. ENG'G AND CONSTR., Beijing, China	244.3	245.1	420.5	0	0	0	10	0	90	0	0	0
156	172	PARSONS, Centreville, Va., U.S.A.†	241.7	607.6	1,393.4	75	0	0	0	0	0	24	0	0
157	171	CALIK ENERJI SANAYI VE TICARET AS, Istanbul, Turkey†	237.0	237.0	55.0	0	0	100	0	0	0	0	0	0
158	213	ILK CONSTRUCTION, Istanbul, Turkey	236.7	236.7	51.7	15	0	6	0	0	28	51	0	0
159	127	CHINA NATIONAL AERO-TECHNOLOGY INT'L ENG'G CORP., Beijing, China†	231.5	533.4	746.8	53	0	0	7	0	0	40	0	0
160	159	MWH CONSTRUCTORS INC., Broomfield, Colo., U.S.A.†	223.8	600.0	1,029.9	0	0	0	56	44	0	0	0	0
161	175	MICHEL'S CORP., Brownsville, Wis., U.S.A.	223.4	2,979.2	3,704.2	0	0	1	0	10	88	0	0	0
162	216	GAP INSAAT YATIRIM VE DIS TICARET AS, Istanbul, Turkey†	220.9	260.8	49.6	63	37	0	0	0	0	0	0	0
163	203	POLAT YOL YAPI SAN. VE TIC. AS, Istanbul, Turkey†	218.1	297.4	36.9	0	0	0	0	0	0	100	0	0
164	223	FORTIS CONSTRUCTION INC., Portland, Ore., U.S.A.†	218.0	1,188.0	1,675.0	0	0	0	0	0	0	0	0	100
165	189	ALARKO CONTRACTING GROUP, Istanbul, Turkey†	214.2	4,292.5	NA	0	0	0	0	0	0	100	0	0
166	169	AEGION CORP., Chesterfield, Mo., U.S.A.†	213.9	999.8	990.0	4	0	0	0	45	48	3	0	0
167	**	XIAN ELECTRIC ENGINEERING CO. LTD., Xi'an, Shaannxi, China	211.7	211.7	NA	0	0	100	0	0	0	0	0	0
168	137	DEKINSAN GRUP INSAAT AS, Ankara, Turkey	208.6	216.2	484.4	100	0	0	0	0	0	0	0	0
169	184	RAILWORKS, New York, N.Y., U.S.A.	206.8	892.3	NA	0	0	0	0	0	0	100	0	0
170	**	ICM SPA, Vicenza, Italy†	204.9	446.2	688.2	22	0	0	0	0	0	77	0	0
171	154	SHENYANG YUANDA ALUMINUM INDUS. ENG'G CO. LTD., Shenyang, China†	197.3	375.5	355.9	99	0	0	0	0	0	1	0	0
172	148	CHINA NATIONAL COMPLETE PLANT IMP. & EXP. GROUP, Beijing, China†	197.0	197.0	219.2	71	7	3	0	9	10	0	0	0
173	186	SHANXI CONSTRUCTION INVESTMENT GROUP CO. LTD., Taiyuan, China†	194.1	16,933.9	29,077.5	58	0	15	0	22	0	5	0	0
174	178	ANHUI CONSTRUCTION ENGINEERING GROUP CO. LTD., Hefei City, China†	191.7	12,066.1	15,150.6	59	0	0	1	0	0	40	0	0
175	**	SHANDONG DEJIAN GROUP CO. LTD., Dezhou City, Shandong, China	191.3	1,784.9	1,506.8	73	0	6	0	0	0	21	0	0
176	194	LONGXIN CONSTRUCTION GROUP CO. LTD., Haimen, China	191.0	4,253.9	2,593.5	100	0	0	0	0	0	0	0	0
177	187	SHANDONG ZIJIAN CONSTRUCTION GROUP CO. LTD., Zibo, China	189.6	1,902.3	1,470.3	97	0	0	0	0	0	0	0	3
178	214	WALBRIDGE, Detroit, Mich., U.S.A.	188.1	1,912.3	2,157.5	35	65	0	0	0	0	0	0	0
179	174	ENG'G FOR THE PETROLEUM & PROCESS INDUSTRIES (ENPPI), Cairo, Egypt†	187.5	585.5	2,700.0	0	0	0	0	0	100	0	0	0
180	191	HUNAN CONSTRUCTION ENGINEERING GROUP CO. LTD., Changsha, China†	185.2	13,936.4	22,343.4	30	0	21	20	0	0	29	0	0
181	182	GURBAG GROUP, Ankara, Turkey†	183.8	189.5	246.1	61	0	0	0	0	0	39	0	0
182	181	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea†	172.0	4,669.0	9,134.0	28	0	53	0	8	3	6	0	0
183	179	TEPE INSAAT SANAYI AS, Ankara, Turkey†	168.0	215.6	216.9	28	0	0	0	0	3	69	0	0
184	198	ZHEJIANG DONGYANG THIRD CONSTR. ENG'G CO. LTD., Dongyang, China†	167.9	893.6	727.3	100	0	0	0	0	0	0	0	0
185	**	MAKYOL INSAAT SANAYI TURIZM VE TICARET AS, Istanbul, Turkey	166.2	702.0	112.0	0	0	0	1	0	0	99	0	0
186	**	HEBEI CONSTRUCTION GROUP CO. LTD., Hebei, China†	162.7	7,893.0	9,129.9	0	0	70	5	2	23	0	0	0
187	164	APTIM, Baton Rouge, La., U.S.A.	162.3	1,053.4	1,339.6	23	0	0	0	0	72	0	4	0
188	180	METAG GROUP, Ankara, Turkey	162.1	174.4	180.0	24	0	0	34	9	0	32	0	0
189	205	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, China†	161.6	2,079.7	2,919.7	61	0	11	8	0	20	0	0	0
190	201	ZHEJIANG COMMUNICATIONS CONSTR. GROUP CO. LTD., Hangzhou, China†	160.4	5,017.3	9,968.0	23	0	0	2	0	0	75	0	0
191	170	AECON GROUP INC., Toronto, Canada	157.0	3,643.0	3,308.0	0	0	7	0	0	6	3	0	0
192	221	HUNAN ROAD & BRIDGE CONSTR. GROUP CO. LTD., Changsha, China†	156.3	2,209.4	3,469.1	0	0	0	0	0	0	100	0	0
193	**	JIANGSU ZHONGNAN CONSTR. INDUSTRY GROUP CO. LTD., Haimen, China†	155.7	19,493.4	27,754.2	100	0	0	0	0	0	0	0	0
194	208	JIANGXI CONSTRUCTION ENG'G (GROUP) CORP. LTD., Nanchang, China†	153.0	7,493.9	11,770.0	18	0	0	0	0	1	82	0	0
195	**	RAMBOLL GROUP A/S, Copenhagen, Denmark	147.5	147.5	114.7	0	5	0	3	4	51	0	36	0
196	**	HASKELL, Jacksonville, Fla., U.S.A.†	144.2	1,075.4	NA	0	4	0	0	0	94	2	0	0
197	140	CHINA TRIUMPH INTERNATIONAL ENGINEERING CO. LTD., Shanghai, China†	143.0	1,704.1	1,875.2	0	0	56	0	0	44	0	0	0
198	**	USTAY YAPI TAAHHUT VE TICARET AS, Istanbul, Turkey†	139.7	162.9	157.0	0	0	0	0	0	100	0	0	0

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CBRE acquired a 60% ownership interest in Turner & Townsend and also entered into a strategic partnership with the U.K.-based firm.

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			INT'L	TOTAL										
199	167	TIANYUAN CONSTRUCTION GROUP CO. LTD., Linyi, China†	134.9	134.9	134.9	100	0	0	0	0	0	0	0	0
200	207	CHONGQING INTERNATIONAL CONSTRUCTION CORP., Chongqing, China†	133.6	463.1	736.2	6	0	0	20	0	0	75	0	0
201	197	YENIGUN INSAAT SANAYI VE TICARET AS, Ankara, Turkey	130.1	138.3	142.1	64	0	2	0	0	0	34	0	0
202	204	CHINA GANSU INT'L CORP. FOR ECON. AND TECH. COOP., Lanzhou, China†	125.9	198.5	400.7	49	0	0	6	0	21	24	0	0
203	166	SUMMA TURIZM YATIRIMCILIGI AS, Ankara, Turkey†	122.7	122.7	532.0	85	0	0	0	0	0	15	0	0
204	212	GAMA, Ankara, Turkey†	122.5	156.9	NA	0	0	89	0	0	11	0	0	0
205	217	NATA INSAAT TURZ. TASIMACILIK TIC. VE SAN. AS, Ankara, Turkey	116.0	523.6	292.0	0	0	0	0	0	0	100	0	0
206	219	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	116.0	833.9	995.0	0	0	0	0	0	0	100	0	0
207	**	GREENLAND INFRA. CONSTR. GROUP CO. LTD., Shanghai, China†	112.3	43,653.5	88,397.5	44	0	0	0	0	37	18	0	0
208	224	PERNIX GROUP INC., Lombard, Ill., U.S.A.†	111.7	389.4	209.6	92	0	8	0	0	0	0	0	0
209	**	TATA PROJECTS LTD., Secunderabad, India†	104.2	1,644.9	1,185.9	0	0	85	0	0	12	0	0	0
210	**	ZHENGTAI GROUP CO. LTD., Taizhou, Jiangsu, China	100.5	1,103.5	1,828.5	54	0	0	46	0	0	0	0	0
211	**	NANTONG SI JIAN CONSTRUCTION GROUP CO. LTD., Nantong City, China†	100.5	8,577.1	7,115.4	100	0	0	0	0	0	0	0	0
212	**	MBD INSAAT SANAYI VE TICARET AS, Ankara, Turkey†	95.5	134.6	134.6	66	0	4	10	10	0	10	0	0
213	210	SICHUAN ROAD AND BRIDGE (GROUP) CO. LTD., Chengdu, China†	92.0	7,147.7	5,721.6	0	0	0	0	0	0	100	0	0
214	**	THE BECK GROUP, Dallas, Texas, U.S.A.	90.0	1,003.8	439.8	100	0	0	0	0	0	0	0	0
215	**	FEKA INSAAT SANAYI TICARET AS, Izmir, Turkey	89.0	92.4	125.6	16	0	39	2	0	0	41	0	0
216	**	WSP GLOBAL INC., Montreal, Quebec, Canada†	84.8	84.8	NA	0	0	0	0	0	0	0	0	0
217	**	CHINA DALIAN INT'L ECON. & TECH. COOP. GROUP CO. LTD., Dalian, China	84.7	115.7	386.4	100	0	0	0	0	0	0	0	0
218	**	SOUTHLAND HOLDINGS LLC, Roanoke, Texas, U.S.A.†	79.8	1,175.0	1,801.0	0	0	0	51	6	0	43	0	0
219	202	SHANDONG KERUI PETROLEUM EQUIP. CO. LTD., Dongying, China	79.7	156.4	50.0	0	0	0	0	0	100	0	0	0
220	**	ENERGOPROJEKT HOLDING PLC, Belgrade, Serbia†	79.7	204.4	119.5	66	0	1	0	0	0	33	0	0
221	**	CHINA ALUMINUM INTERNATIONAL ENG'G CORP. LTD., Beijing, China†	75.8	3,303.5	5,739.0	12	29	0	15	0	44	0	0	0
222	**	IRIS INSAAT TURIZM SANAYI VE TICARET AS, Istanbul, Turkey	75.5	79.9	106.1	0	0	0	0	0	0	96	0	0
223	**	SMK GROUP, Ankara, Turkey	75.4	79.1	97.0	19	0	24	24	0	32	0	0	0
224	**	EGYPTIAN MAINTENANCE CO. (EMC), New Cairo, Egypt	74.6	314.7	419.5	0	0	14	10	0	74	2	0	0
225	**	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.†	72.4	794.4	NA	0	0	0	0	0	100	0	0	0
226	225	THE WALSH GROUP, Chicago, Ill., U.S.A.	72.1	5,379.0	4,988.0	64	0	0	0	15	0	20	0	1
227	**	VELESSTROY LLC, Moscow, Russia	71.0	1,596.0	1,048.0	0	0	0	0	0	100	0	0	0
228	**	CHINA BENGBU INT'L TECH. & ECON. COOP. LTD., Hefei, Anhui, China	70.1	70.1	78.0	0	0	0	1	0	0	99	0	0
229	**	IRCON INTERNATIONAL LTD., New Delhi, India	68.4	609.1	540.1	0	0	0	0	0	0	100	0	0
230	192	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont., U.S.A.†	68.3	1,443.6	910.8	0	0	98	2	0	0	0	0	0
231	**	ECG, Burlingame, Calif., U.S.A.†	63.1	506.1	1,544.0	25	0	1	0	0	24	26	23	0
232	**	JIANGSU NANTONG NO.2 CONSTRUCTION, Qidong, Jiangsu, China†	61.7	13,232.3	9,473.2	83	0	0	0	11	0	6	0	0
233	**	UNITED E&C INC., Piscataway, N.J., U.S.A.	60.8	509.1	494.7	0	0	100	0	0	0	0	0	0
234	**	BOTHAR GROUP PTY LTD., Wakerley, Queensland, Australia†	60.6	84.2	90.2	0	0	0	0	91	9	0	0	0
235	**	GOLDER, Palm Beach Gardens, Fla., U.S.A.†	60.0	80.3	21.5	2	0	2	0	3	30	0	1	0
237	**	MAEG COSTRUZIONI SPA, Vazzola, Italy†	55.1	102.4	110.7	9	0	0	0	0	0	91	0	0
238	218	STFA CONSTRUCTION GROUP, Istanbul, Turkey†	51.7	54.4	2.0	0	0	0	0	0	0	85	0	0
239	165	DOGUS INSAAT VE TICARET AS, Istanbul, Turkey†	43.9	211.7	331.8	11	0	0	0	0	0	89	0	0
240	**	BURNS & MCDONNELL, Kansas City, Mo., U.S.A.†	43.3	1,871.9	3,596.5	0	0	55	0	0	45	0	0	0
241	**	BARTON MALOW HOLDINGS LLC, Southfield, Mich., U.S.A.†	43.0	2,336.5	3,879.9	0	10	38	0	0	5	48	0	0
242	177	JIANGLIAN HEAVY INDUSTRY GROUP CO. LTD., Nanchang, China†	37.0	201.3	361.4	13	51	0	0	0	0	5	0	0
243	**	WILLIAMS INDUSTRIAL SERVICES GROUP INC., Tucker, Ga., U.S.A.†	35.7	269.1	218.0	0	0	100	0	0	0	0	0	0
244	**	SALFACORP SA, Santiago, Chile†	34.0	562.0	1,899.0	100	0	0	0	0	0	0	0	0
245	72	AECOM, Los Angeles, Calif., U.S.A.	33.0	6,568.5	NA	80	0	0	0	0	0	20	0	0
246	**	WEEKS MARINE INC., Cranford, N.J., U.S.A.†	32.5	779.0	697.7	0	0	0	0	31	12	57	0	0
247	206	GRAY CONSTRUCTION, Lexington, Ky., U.S.A.†	32.4	1,614.3	1,614.3	0	0	0	0	0	100	0	0	0
248	**	CDM SMITH, Boston, Mass., U.S.A.†	32.2	385.4	381.0	39	0	0	61	0	0	0	0	0
249	**	ZACHRY GROUP, San Antonio, Texas, U.S.A.†	31.5	1,973.2	1,256.3	0	0	0	0	0	100	0	0	0
250	**	GREAT LAKES DREDGE & DOCK CO., Houston, Texas, U.S.A.	25.9	733.6	692.8	0	0	0	0	0	0	100	0	0

\* NO. 236 HAS BEEN REMOVED DO TO AN ERROR IN REPORTING BY PAGE.

\*\* ZAFER TAAHHUT MISTAKENLY FILED ONLY A GLOBAL SOURCEBOOK SURVEY, BUT WOULD HAVE RANKED NO. 231.

# Where To Find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
<b>A</b>		Dekinsan Grup Insaat AS	168	KUZU Group	136	Sinopec Zhongyuan Petroleum Engineering Ltd.	105
Abengoa	61	Dogus Insaat ve Ticaret AS	239	<b>L</b>		Sinosteel Equipment & Engineering Co. Ltd.	148
ACS Actividades de Construcción y Servicios SA	1	Dongfang Electric Corp.	123	Larsen & Toubro Ltd.	25	SK Ecoplant	62
AECOM	245	DPR Construction	141	Lendlease	39	Skanska AB	8
Aecon Group Inc.	191	DRA Global Ltd.	110	Limak Insaat Sanayi ve Ticaret AS	56	SMK Group	223
Aegion Corp.	166	Drees & Sommer	150	Velestroy LLC	227	SNC-Lavalin Inc.	65
Alcons Infrastructure Ltd.	116	<b>E</b>		Longxin Construction Group Co. Ltd.	176	Southland Holdings LLC	218
Alarko Contracting Group	165	ECC	231	Lotte Engineering & Construction Co. Ltd.	182	Ssangyong Engineering & Construction Co. Ltd.	118
Alberici-Flintco	103	Ed. Zublin AG	76	<b>M</b>		STFA Construction Group	238
Anhui Construction Engineering Group Co. Ltd.	174	Egyptian Maintenance Co. (EMC)	224	Maeg Costruzioni SpA	237	STO Building Group Inc.	112
Anhui Sogecoa Foreign Econ. Constr. (Group)	127	Eiffage	15	Maire Tecnimont SpA	41	STRABAG SE	6
Ant Yapi Industry & Trade Inc.	57	Electra Ltd.	126	MAKYOL Insaat Sanayi Turizm ve Ticaret AS	185	Sumitomo Mitsui Construction Co. Ltd.	140
APTIM	187	Energoprojekt Holding PLC	220	Matrix Service Co.	225	Summa Turizm Yatirimciligi AS	203
Aslan Yapi ve Ticaret AS	125	Eng'g for the Petroleum & Process Industries (Enppi)	179	MBD Insaat Sanayi ve Ticaret AS	212	<b>T</b>	
Atlas Group	85	Enka Insaat ve Sanayi AS	70	Metag Group	188	Taisei Corp.	114
<b>B</b>		Eser Contracting	145	Michels Corp.	161	Takenaka Corp.	71
Barnard Construction Co. Inc.	230	Esta Insaat Sanayi Lojistik ve Dis Ticaret AS	115	MWH Constructors Inc.	160	Tata Projects Ltd.	209
Barton Malow Holdings LLC	241	Exyte GmbH	22	<b>N</b>		TAV Construction	101
BAUER AG	98	<b>F</b>		Nantong Construction Group Co. Ltd.	189	TBEA Co. Ltd.	111
Bechtel	24	FCC SA	36	Nantong Si Jian Construction Group Co. Ltd.	211	Tecnicas Reunidas SA	20
The Bechtel Group	214	Feka Insaat Sanayi Ticaret AS	215	Nata Insaat Turz. Tasimacilik Tic. ve San. AS	205	Tekfen Construction and Installation Co. Inc.	80
Beijing Construction Engineering Group Co. Ltd.	117	Ferrovial	10	Norinco International Cooperation Ltd.	81	Tepe Insaat Sanayi AS	183
Beijing Urban Construction Group Co. Ltd.	109	Fluor	12	Nurul Construction and Trading Co. Inc.	102	The Arab Contractors Co. (Osman Ahmed Osman)	77
BESIX	48	Fortis Construction Inc.	164	<b>O</b>		Petro. Projects and	
Black & Veatch	146	<b>G</b>		Obayashi Corp.	31	Tech. Consult. Co. - PETROJET	130
Blue&P Infrastructure Group	153	GAMA	204	OHLA	40	Tianyuan Construction Group Co. Ltd.	199
Bonatti Group	74	Gap Insaat Yatirim ve Dis Ticaret AS	162	Onur Taahhut.Tasimacilik Insaat Tic. ve Sanayi AS	92	Toyo Engineering Corp.	82
Bothar Group Pty Ltd.	234	Ghella SpA	120	Orascom Construction PLC	32	Tutor Perini Corp.	134
Bouygues	5	Gilbane Building Co.	154	<b>P</b>		<b>U</b>	
Burns & McDonnell	240	Golder	235	Parsons	156	United E&C Inc.	233
<b>C</b>		Gray Construction	247	Penta-Ocean Construction Co. Ltd.	66	Ustay Yapi Taahhut Ve Ticaret AS	198
Caddell Construction Co. (DE) LLC	131	Great Lakes Dredge & Dock Co.	250	Per Aarsleff Holding A/S	91	<b>V</b>	
Calix Enerji Sanayi ve Ticaret AS	157	Greenland Infra. Constr. Group Co. Ltd.	207	Pernix Group Inc.	208	Van Oord N.V.	64
CBRE	88	Grupo Empresarial San Jose SA	128	Petrofac Ltd.	27	VINCI	3
CDM Smith	248	GS Engineering & Construction	50	Polat Yol Yapi San. ve Tic. AS	163	<b>W</b>	
Cengiz Construction Industry & Trade Co. Inc.	206	Gulermak	122	PORR AG	29	Walbridge	178
CGCOC Group Co. Ltd.	143	Gurbag Group	181	POSCO Engineering & Construction	96	The Walsh Group	226
China Aluminum International Eng'g Corp. Ltd.	221	<b>H</b>		Power Construction Corp. of China	7	Webuild SpA	18
China Bengbu Int'l Tech. & Econ. Coop. Ltd.	228	BL Harbert International	95	<b>Q</b>		Weeks Marine Inc.	246
China Communications Construction Group Ltd.	4	Harbin Electric International Co. Ltd.	78	Qingjin Group Co. Ltd.	94	Williams Industrial Services Group Inc.	243
China Dalian Int'l Econ. & Tech. Coop. Group Co. Ltd.	217	Haskell	196	<b>R</b>		Wood	37
China Electric Power Equipment And Tech. Co. Ltd.	73	Hebei Construction Group Co. Ltd.	186	RailWorks	169	Worley Ltd.	46
China Energy Engineering Corp. Ltd.	21	HOCHTIEF AG	2	Ramboll Group A/S	195	WSP Global Inc.	216
China Gansu Int'l Corp. for Econ. and Tech. Coop.	202	Hunan Construction Engineering Group Co. Ltd.	180	Renaissance Construction	28	<b>X</b>	
China General Technology (Group) Holding Co. Ltd.	67	Hunan Road & Bridge Constr. Group Co. Ltd.	192	Rizzani de Eccher SpA	138	Xian Electric Engineering Co. Ltd.	167
China Geo-Engineering Corp.	100	Hyundai Engineering & Construction Co. Ltd.	16	Royal BAM Group NV	17	XPCC Construction & Engineering (Group) Co. Ltd.	113
China Henan Int'l Cooperation Group Co. Ltd.	121	Hyundai Engineering Co. Ltd.	38	Royal Boskalis Westminster NV	44	<b>Y</b>	
China International Water & Electric Corp. (CWE)	89	<b>I</b>		<b>S</b>		Yanjan Group Co. Ltd.	119
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.	124	Ic Ictas Insaat Sanayi ve Ticaret AS	151	Sacyr	26	Yapi Merkezi Insaat ve Sanayi AS	68
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.	72	ICM SpA	170	Saipem SpA	14	YeniGun Insaat Sanayi ve Ticaret AS	201
China Metallurgical Group Corp.	53	ILK Construction	158	SalfaCorp SA	244	Yuksek Insaat Co. Inc.	144
China National Aero-Technology Int'l Eng'g Corp.	159	Impresa Pizzarotti & C. SpA	97	Samsung C&T Corp.	34	Yunnan Const. and Invest. Holding Grp. Co. Ltd.	106
China National Chemical Eng'g Group Corp. Ltd.	19	Iron International Ltd.	229	Samsung Engineering Co. Ltd.	30	<b>Z</b>	
China National Complete Plant Imp. & Exp. Group	172	Iris Insaat Turizm Sanayi ve Ticaret AS	222	Sembol Uluslararası Yatirim Tarim Peyzaj Insaat	133	Zachry Group	249
China National Machinery Industry Corp.	35	ITINERA SpA	79	Sener Grupo de Ingenieria SA	152	Zhejiang Communications Constr. Group Co. Ltd.	190
China Nonferrous Metal Ind. For. Eng'g and Constr.	155	<b>J</b>		Shandong Dejian Group Co. Ltd.	175	Zhejiang Construction Investment Group Co. Ltd.	84
China Petroleum Engineering Co. Ltd.	33	Jan De Nul Group (Sofidra SA)	43	Shandong Hi-Speed Group Co. Ltd.	90	Zhejiang Dongyang Third Constr. Eng'g Co. Ltd.	184
China Railway Construction Corp. Ltd.	11	JGC Holdings Corp.	42	Shandong Kerui Petroleum Equip. Co. Ltd.	219	Zhengtai Group Co. Ltd.	210
China Railway Group Ltd.	13	Jianglian Heavy Industry Group Co. Ltd.	242	Shandong Zijian Construction Group Co. Ltd.	177	Zhongding International Engineering Co. Ltd.	135
China State Construction Engineering Corp. Ltd.	9	Jiangsu Nantong No.2 Construction	232	Shanghai Construction Group Co. Ltd.	93	Zhongmei Engineering Group Ltd.	75
China Triumph International Engineering Co. Ltd.	197	Construction Group Co. Ltd.	108	Shanghai Electric Group Co. Ltd.	51		
China Wu Yi Co. Ltd.	129	Jiangsu Provincial Construction Group Co. Ltd.	107	Shanghai Urban Construction (Group) Corp.	147		
China Zhongyuan Engineering Corp.	55	Jiangsu Zhongnan Construction Industry Group Co.Ltd	193	Shanxi Construction Investment Group Co. Ltd.	173		
Chiyoda Corp.	58	Jiangxi Construction Engineering (Group) Corp. Ltd.	194	Shapoorji Pallonji & Co. Private Ltd.	54		
Chongqing International Construction Corp.	200	Jiangxi Water and Hydropower Constr. Co. Ltd.	132	Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.	171		
CIMIC Group Ltd.	49	<b>K</b>		Shimizu Corp.	87		
CITIC Construction Co. Ltd.	63	Kajima Corp.	23	Sichuan Road and Bridge (Group) Co. Ltd.	213		
Combined Group Contracting Co. (K.S.C)	149	Kiewit Corp.	59	SICIM SpA	104		
COMSA Corporacion	142	Kinden Corp.	139	Sinoma International Engineering Co. Ltd.	60		
Consolidated Contractors Group	47	Kolin Insaat Turizm Sanayi ve Ticaret AS	137	SINOPEC Engineering (Group) Co. Ltd.	86		
Contracting and Trading Co. (C.A.T.)	99						
CTCI Corp.	69						
<b>D</b>							
DL E&C Co. Ltd.	83						
Daewoo Engineering and Construction Co. Ltd.	52						
Danielli & C. O.M. SpA	45						

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
1	1	CHINA STATE CONSTRUCTION ENGINEERING CORP. LTD., Beijing, China	195,658.7	10,746.2	389,167.8	78	2	1	0	2	2	14	0	0
2	2	CHINA RAILWAY GROUP LTD., Beijing, China	141,852.7	7,419.9	377,774.2	37	2	0	0	0	3	54	0	0
3	3	CHINA RAILWAY CONSTRUCTION CORP. LTD., Beijing, China	134,745.0	8,375.0	370,680.0	25	0	1	2	0	0	70	0	0
4	4	CHINA COMMUNICATIONS CONSTRUCTION GROUP LTD., Beijing, China	100,811.6	21,348.4	226,906.8	16	0	3	6	4	0	72	0	0
5	5	POWER CONSTRUCTION CORP. OF CHINA, Beijing, China	65,717.6	13,007.9	124,133.8	19	0	39	10	3	0	25	0	0
6	8	CHINA METALLURGICAL GROUP CORP., Beijing, China	54,100.2	1,659.8	140,590.8	48	21	2	1	2	23	16	2	0
7	6	VINCI, Rueil-Malmaison, France	50,141.0	23,463.0	49,619.0	10	1	16	1	0	4	39	1	9
8	9	SHANGHAI CONSTRUCTION GROUP CO. LTD., Shanghai, China	45,863.4	692.5	56,076.7	68	0	0	0	4	0	17	0	1
9	**	GREENLAND INFRA. CONSTR. GROUP CO. LTD., Shanghai, China	43,653.5	112.3	88,397.5	75	0	0	1	0	0	3	0	0
10	7	ACS ACTIVIDADES DE CONSTRUCCIÓN Y SERVICIOS SA, Madrid, Spain	42,357.1	36,687.0	36,685.6	33	1	10	2	0	5	29	0	4
11	10	BOUYGUES, Paris, France	32,160.0	17,284.0	30,214.0	34	1	5	0	0	2	54	0	2
12	11	HOCHTIEF AG, Essen, Germany	28,612.0	27,536.0	26,461.0	46	2	1	1	1	4	25	0	5
13	12	CHINA ENERGY ENGINEERING CORP. LTD., Beijing, China	28,469.7	4,177.4	83,774.8	8	5	51	7	5	5	19	0	0
14	13	BEIJING URBAN CONSTRUCTION GROUP CO. LTD., Beijing, China	25,624.7	502.0	32,765.9	74	0	0	0	2	0	21	0	0
15	33	JIANGSU ZHONGNAN CONSTR. INDUSTRY GROUP CO. LTD., Haimen, China	19,493.4	155.7	27,754.2	100	0	0	0	0	0	0	0	0
16	14	STRABAG SE, Vienna, Austria	18,954.5	15,936.1	20,538.3	33	1	0	4	2	6	53	0	0
17	18	CHINA NATIONAL CHEMICAL ENG'G GROUP CORP. LTD., Beijing, China	18,325.7	4,221.8	44,654.5	17	28	4	0	4	64	7	1	0
18	16	EIFFAGE, Velizy-Villacoublay, France	17,221.0	5,240.0	19,000.0	36	7	17	3	2	8	25	1	2
19	32	SHANXI CONSTRUCTION INVESTMENT GROUP CO. LTD., Taiyuan, China	16,933.9	194.1	29,077.5	67	2	2	2	1	5	13	0	0
20	27	BEIJING CONSTRUCTION ENGINEERING GROUP CO. LTD., Beijing, China	16,234.2	457.4	30,353.5	52	1	3	5	3	1	34	0	0
21	26	JIANGSU NANTONG SANJIAN CONSTR. GROUP CO. LTD., Haimen, China	15,684.7	507.3	6,120.4	100	0	0	0	0	0	0	0	0
22	15	OBAYASHI CORP., Tokyo, Japan	15,204.0	3,400.0	15,204.0	46	5	4	6	2	5	20	2	1
23	19	KAJIMA CORP., Tokyo, Japan	15,062.1	3,894.1	15,502.7	54	4	11	2	2	3	7	0	1
24	20	SKANSKA AB, Stockholm, Sweden	14,523.1	11,342.0	16,262.3	46	6	5	1	1	4	37	0	1
25	25	HYUNDAI ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	14,518.4	5,075.6	NA	52	5	9	0	0	22	9	0	0
26	30	ZHEJIANG CONSTRUCTION INVESTMENT GROUP CO. LTD., Hangzhou, China	14,377.9	871.6	20,300.8	74	2	10	1	1	4	11	0	0
27	28	HUNAN CONSTRUCTION ENGINEERING GROUP CO. LTD., Changsha, China	13,936.4	185.2	22,343.4	72	4	4	2	2	4	13	0	0
28	29	SHIMIZU CORP., Tokyo, Japan	13,698.1	779.6	11,259.2	47	7	2	1	1	7	8	4	2
29	24	FERROVIAL, Madrid, Spain	13,505.3	10,154.3	16,851.6	25	0	5	5	12	0	49	0	0
30	22	LARSEN & TOUBRO LTD., Chennai, India	13,502.5	3,684.7	19,643.0	9	5	26	9	2	21	22	0	2
31	**	JIANGSU NANTONG NO.2 CONSTRUCTION, Qidong, Jiangsu, China	13,232.3	61.7	9,473.2	65	8	6	3	3	8	6	2	2
32	23	BECHTEL, Reston, Va., U.S.A.	12,239.0	3,778.0	3,722.0	0	11	33	1	0	41	14	10	2
33	21	TAISEI CORP., Tokyo, Japan	12,129.0	472.0	13,590.0	48	0	2	2	3	0	19	0	0
34	36	ANHUI CONSTRUCTION ENGINEERING GROUP CO. LTD., Hefei City, China	12,066.1	191.7	15,150.6	42	2	3	15	4	4	32	0	0
35	**	FLUOR, Irving, Texas, U.S.A.	11,672.4	7,517.4	9,004.9	8	6	3	0	0	57	11	13	8
36	41	KIEWIT CORP., Omaha, Neb., U.S.A.	11,200.7	1,318.9	7,862.1	21	1	18	5	4	22	29	0	0
37	35	TAKENAKA CORP., Osaka, Japan	11,074.0	1,043.0	11,079.0	70	6	0	0	0	0	6	0	1
38	53	JIANGSU PROVINCIAL CONSTRUCTION GROUP CO. LTD., Nanjing, China	11,012.9	515.1	17,543.1	75	0	0	2	3	0	17	0	0
39	42	CHINA PETROLEUM ENGINEERING CO. LTD., Beijing, China	10,593.5	3,340.5	13,496.9	0	0	0	0	2	98	0	0	0
40	34	CIMIC GROUP LTD., Sydney, Australia	10,491.6	1,803.1	5,996.2	14	0	2	1	1	5	35	0	0
41	37	SAMSUNG C&T CORP., Seoul, South Korea	9,844.6	3,254.1	7,908.9	20	6	19	5	0	0	11	0	1
42	**	QINGJIAN GROUP CO. LTD., Qingdao, Shandong, China	9,660.5	685.3	11,772.6	92	3	0	0	0	3	4	0	0
43	47	SHANGHAI URBAN CONSTRUCTION (GROUP) CORP., Shanghai, China	9,444.0	321.3	14,858.4	13	0	0	5	0	0	82	0	0
44	51	SINOPEC ENGINEERING (GROUP) CO. LTD., Beijing, China	8,853.5	807.2	9,199.8	0	0	0	0	0	100	0	0	0
45	39	THE WHITING-TURNER CONTRACTING CO., Baltimore, Md., U.S.A.	8,718.3	0.0	9,500.0	73	3	1	0	0	3	2	0	20
46	44	NANTONG SI JIAN CONSTRUCTION GROUP CO.LTD, Nantong City, China	8,577.1	100.5	7,115.4	91	1	1	1	0	1	4	0	0
47	43	GS ENGINEERING & CONSTRUCTION, Seoul, South Korea	8,402.5	1,764.0	9,357.9	57	3	4	3	1	22	9	0	0
48	49	STO BUILDING GROUP INC., New York, N.Y., U.S.A.	8,080.0	483.0	10,600.0	91	3	0	0	0	3	0	0	7
49	59	HEBEI CONSTRUCTION GROUP CO. LTD., Hebei, China	7,893.0	162.7	9,129.9	51	10	6	10	9	16	3	2	0
50	48	ROYAL BAM GROUP NV, Bunnik, Netherlands	7,790.0	4,517.0	NA	55	0	0	0	0	0	45	0	0

\* SHANXI CONSTR. ENG'G HOLDING GROUP MISTAKENLY FILED ONLY A GLOBAL SOURCEBOOK SURVEY, BUT WOULD HAVE RANKED NO. 15.



# ENR THE TOP 250 GLOBAL CONTRACTORS

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
51	**	SAIPEM SPA, San Donato Milanese, Italy	7,574.0	7,132.0	9,488.0	0	0	8	0	0	88	3	0	0
52	55	FCC SA, Madrid, Spain	7,556.5	3,049.5	3,162.2	8	0	0	20	47	0	13	0	1
53	46	JIANGXI CONSTRUCTION ENG'G (GROUP) CORP. LTD., Nanchang, China	7,493.9	153.0	11,770.0	72	7	1	1	1	7	13	0	0
54	56	DAEWOO ENGINEERING AND CONSTRUCTION CO. LTD., Seoul, South Korea	7,478.6	1,721.8	12,787.3	68	0	1	1	0	10	10	2	0
55	65	SICHUAN ROAD AND BRIDGE (GROUP) CO. LTD., Chengdu, China	7,147.7	92.0	5,721.6	3	0	0	0	0	0	97	0	0
56	52	CHINA NATIONAL MACHINERY INDUSTRY CORP., Beijing, China	6,927.6	3,113.0	9,562.5	27	5	30	5	5	7	7	0	1
57	54	SK ECOPLANT, Seoul, South Korea	6,909.4	1,248.3	3,635.4	24	4	21	0	0	18	6	0	7
58	72	TUTOR PERINI CORP., Sylmar, Calif., U.S.A.	6,614.7	365.7	4,443.4	50	0	0	0	0	0	50	0	0
59	38	AECOM, Los Angeles, Calif., U.S.A.	6,568.5	33.0	NA	88	1	0	0	0	1	9	0	2
60	66	DPR CONSTRUCTION, Redwood City, Calif., U.S.A.	6,458.0	347.6	7,897.0	55	18	0	0	0	18	1	0	24
61	62	GILBANE BUILDING CO., Providence, R.I., U.S.A.	6,404.6	256.9	6,800.1	89	4	0	0	0	7	1	0	2
62	58	PORR AG, Vienna, Austria	6,316.0	3,461.0	NA	0	0	0	0	0	0	0	0	0
63	61	POSCO ENGINEERING & CONSTRUCTION, Pohang-si, South Korea	6,258.2	629.9	8,226.3	67	10	7	0	1	16	7	0	0
64	76	TBEA CO. LTD., Changji, China	6,255.9	489.3	6,279.9	0	0	100	0	0	0	0	0	0
65	74	DL E&C CO. LTD., Seoul, South Korea	6,147.7	880.6	6,545.8	61	0	2	1	1	21	15	0	0
66	68	HYUNDAI ENGINEERING CO. LTD., Jongro-gu, South Korea	6,091.6	2,800.5	7,798.0	35	9	9	0	0	37	2	0	0
67	67	WEBUILD SPA, Milan, Italy	6,070.3	4,324.5	6,093.4	8	0	0	13	7	0	57	0	0
68	69	HENSEL PHELPS, Greeley, Colo., U.S.A.	5,882.4	0.0	5,882.4	48	0	0	0	0	0	34	0	3
69	50	LENLEASE, Barangaroo, Australia	5,856.5	2,724.2	5,857.0	67	0	0	0	0	0	28	0	3
70	64	CLARK GROUP, Bethesda, Md., U.S.A.	5,794.0	0.0	5,398.1	75	0	0	0	2	0	22	0	0
71	57	SHAPORJI PALLONJI & CO. PRIVATE LTD., Mumbai, India	5,584.8	1,655.7	3,881.0	35	2	19	1	0	2	32	0	0
72	83	DONGFANG ELECTRIC CORP., Chengdu, China	5,534.3	427.9	7,369.3	0	0	100	0	0	0	0	0	0
73	88	SACYR, Madrid, Spain	5,425.6	3,682.1	1,379.0	15	0	4	5	11	2	63	0	0
74	82	THE WALSH GROUP, Chicago, Ill., U.S.A.	5,379.0	72.1	4,988.0	31	0	0	7	5	0	56	0	1
75	75	SAMSUNG ENGINEERING CO. LTD., Seoul, South Korea	5,365.5	3,423.3	8,136.0	0	8	0	4	22	50	0	0	0
76	73	KINDEN CORP., Chiyoda-ku, Japan	5,147.0	355.0	NA	19	6	16	0	0	0	0	0	10
77	85	SWINERTON, San Francisco, Calif., U.S.A.	5,046.9	0.0	5,026.0	73	0	21	0	0	0	7	0	0
78	103	ZHEJIANG COMMUNICATIONS CONSTR. GROUP CO. LTD., Hangzhou, China	5,017.3	160.4	9,968.0	1	0	0	0	0	0	99	0	0
79	78	ED. ZUBLIN AG, Stuttgart, Germany	4,921.3	972.8	NA	70	0	0	1	3	0	6	0	0
80	79	MORTENSON, Minneapolis, Minn., U.S.A.	4,815.2	6.6	4,282.3	41	0	40	0	0	0	2	0	12
81	86	MCCARTHY HOLDINGS INC., St. Louis, Mo., U.S.A.	4,700.7	0.0	6,554.8	73	3	11	0	5	3	6	0	2
82	87	LOTTE ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	4,669.0	172.0	9,134.0	76	0	2	0	1	12	6	0	1
83	91	ELLISDON CORP., Mississauga, Canada	4,584.7	22.9	NA	100	0	0	0	0	0	0	0	0
84	70	RENAISSANCE CONSTRUCTION, Ankara, Turkey	4,530.7	3,652.8	4,149.8	52	0	14	0	0	16	17	0	0
85	80	PENTA-OCEAN CONSTRUCTION CO. LTD., Bunkyo-ku, Japan	4,356.0	1,181.3	4,893.4	32	2	3	2	17	1	43	1	0
86	**	EXYTE GMBH, Stuttgart, Germany	4,322.3	3,928.7	4,197.2	0	83	0	0	0	4	0	0	6
87	77	TECNICAS REUNIDAS SA, Madrid, Spain	4,299.7	4,195.3	2,200.0	0	0	6	0	0	94	0	0	0
88	96	ALARKO CONTRACTING GROUP, Istanbul, Turkey	4,292.5	214.2	NA	0	0	94	0	0	0	6	0	0
89	99	LONGXIN CONSTRUCTION GROUP CO. LTD., Haimen, China	4,253.9	191.0	2,593.5	99	0	0	0	0	0	0	0	0
90	98	XPCC CONSTRUCTION & ENGINEERING (GROUP) CO. LTD., Urumqi, China	4,177.9	476.3	5,837.4	27	0	0	11	1	0	43	0	0
91	93	JE DUNN CONSTRUCTION GROUP, Kansas City, Mo., U.S.A.	4,062.3	0.0	5,223.8	76	1	0	0	0	1	8	0	13
92	90	HOLDER CONSTRUCTION, Atlanta, Ga., U.S.A.	4,023.0	0.0	6,490.0	20	0	0	0	0	0	16	0	64
93	121	LIMAK INSAAT SANAYI VE TICARET AS, Ankara, Turkey	3,985.0	1,632.0	1,660.0	6	0	7	4	0	1	81	0	0
94	100	BRASFIELD & GORRIE L.L.C., Birmingham, Ala., U.S.A.	3,967.2	0.0	4,579.4	82	2	1	0	1	2	2	0	5
95	95	CHINA GENERAL TECHNOLOGY (GROUP) HOLDING CO. LTD., Beijing, China	3,906.1	1,151.7	5,514.7	71	0	24	0	0	1	3	0	2
96	102	SUFFOLK CONSTRUCTION CO. INC., Boston, Mass., U.S.A.	3,898.2	0.0	4,741.0	94	0	0	0	0	0	6	0	1
97	110	CHINA WU YI CO. LTD., Fuzhou, China	3,870.6	408.1	6,423.1	64	7	2	0	2	8	19	0	0
98	92	JGC HOLDINGS CORP., Yokohama, Japan	3,820.0	2,397.0	6,800.0	6	0	8	0	0	86	0	0	0
99	111	CLAYCO, Chicago, Ill., U.S.A.	3,811.0	0.0	4,700.0	64	7	0	0	0	7	0	0	13
100	81	PETROFAC LTD., Jersey, U.K.	3,664.7	3,664.7	1,384.5	0	0	4	0	0	96	0	0	0

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ANT YAPI INDUSTRY & TRADE is building a 56,000-sq-m terminal at Tolmachevo airport outside of Novosibirsk, Russia.

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
101	135	WOOD, Aberdeen, Scotland, U.K.	3,662.3	3,011.3	NA	1	1	11	2	0	86	0	0	0
102	105	AECOM GROUP INC., Toronto, Canada	3,643.0	157.0	3,308.0	0	13	13	4	3	28	31	0	6
103	139	THE ARAB CONTRACTORS CO. (OSMAN AHMED OSMAN), Cairo, Egypt	3,608.9	962.7	5,530.0	23	2	13	14	7	2	40	0	0
104	**	GRANITE CONSTRUCTION INC., Watsonville, Calif., U.S.A.	3,562.5	16.1	1,913.8	12	0	3	7	8	0	68	0	0
105	114	ORASCOM CONSTRUCTION PLC, Dubai, U.A.E.	3,371.1	3,347.8	2,919.0	63	2	4	7	3	6	17	0	0
106	146	RYAN COS. US INC., Minneapolis, Minn., U.S.A.	3,351.0	0.0	3,170.0	98	0	0	0	0	0	0	0	0
107	106	MAEDA CORP., Tokyo, Japan	3,306.8	13.3	3,692.5	42	0	0	1	0	0	15	0	0
108	89	CHINA ALUMINUM INTERNATIONAL ENG'G CORP. LTD., Beijing, China	3,303.5	75.8	5,739.0	39	30	0	10	0	30	0	0	0
109	97	NIPIGAS JSC, Moscow, Russia	3,301.3	0.0	NA	0	0	0	0	0	100	0	0	0
110	101	BESIX, Brussels, Belgium	3,151.3	1,838.5	2,594.8	62	0	1	1	3	0	27	0	3
111	130	CHINA RAILWAY DESIGN CORP., Tianjin, China	3,147.6	0.0	9,621.2	0	0	0	0	0	0	100	0	0
112	109	OHLA, Madrid, Spain	3,084.4	2,554.3	2,468.5	0	0	0	0	0	0	0	0	0
113	118	MICHEL'S CORP., Brownsville, Wis., U.S.A.	2,979.2	223.4	3,704.2	2	0	29	1	3	53	10	0	1
114	123	JSC MOSINZHPROEKT, Moscow, Russia	2,978.0	0.0	1,027.0	12	0	0	0	0	0	88	0	0
115	107	SUMITOMO MITSUI CONSTRUCTION CO. LTD., Chuo-ku, Japan	2,908.5	347.9	2,857.9	46	6	0	3	0	6	37	0	0
116	120	ROYAL BOSKALIS WESTMINSTER NV, Papendrecht, Netherlands	2,885.0	2,221.0	3,741.0	0	0	18	0	0	29	46	0	0
117	104	CHIYODA CORP., Yokohama, Japan	2,848.8	1,529.3	8,118.8	0	23	0	0	0	100	0	0	0
118	122	THE YATES COS. INC., Philadelphia, Miss., U.S.A.	2,653.0	0.0	1,925.2	45	19	10	0	0	19	5	0	0
119	124	ALBERICI-FLINTCO, St. Louis, Mo., U.S.A.	2,622.5	559.3	2,949.5	56	5	2	5	3	25	6	0	0
120	113	MAIRE TECNIMONT SPA, Milan, Italy	2,615.7	2,475.4	1,706.8	1	0	0	0	0	97	0	0	0
121	140	HOFFMAN CONSTRUCTION, Portland, Ore., U.S.A.	2,602.0	0.0	NA	20	0	0	1	0	0	10	0	1
122	131	CITIC CONSTRUCTION CO. LTD., Beijing, China	2,518.9	1,242.1	5,238.1	42	1	4	0	0	20	34	0	0
123	127	HITT CONTRACTING INC., Falls Church, Va., U.S.A.	2,515.4	3.9	2,742.0	58	0	0	0	0	0	0	0	42
124	210	SHANGHAI ELECTRIC GROUP CO. LTD., Shanghai, China	2,501.8	1,731.9	2,714.7	0	0	100	0	0	0	0	0	0
125	119	SINOMA INTERNATIONAL ENGINEERING CO. LTD., Beijing, China	2,449.4	1,297.8	4,956.9	0	45	2	0	0	4	2	10	0
126	137	ARCO CONSTRUCTION COS., St. Louis, Mo., U.S.A.	2,447.4	23.8	2,652.7	100	0	0	0	0	0	0	0	0
127	116	TURNER INDUSTRIES GROUP LLC, Baton Rouge, La., U.S.A.	2,356.5	0.0	155.0	0	2	1	0	0	98	0	1	0
128	153	BARTON MALOW HOLDINGS LLC, Southfield, Mich., U.S.A.	2,336.5	43.0	3,879.9	58	5	17	0	0	5	1	0	0
129	117	SNC-LAVALIN INC., Montreal, Quebec, Canada	2,328.5	1,195.4	1,272.4	15	0	27	1	0	30	26	0	0
130	145	ELECTRA LTD., Ramat Gan, Israel	2,325.0	410.5	2,890.8	75	0	4	1	6	0	9	0	1
131	138	JAN DE NUL GROUP (SOFIDRA SA), Capellen, Luxembourg	2,249.0	2,242.0	3,755.0	12	0	0	0	2	5	8	0	0
132	**	URBACON TRADING AND CONTRACTING WLL, Doha, Qatar	2,232.0	7.0	2,278.0	68	4	0	0	1	4	27	0	0
133	134	DANIELI & C. O.M. SPA, Buttrio, Italy	2,225.0	2,069.0	2,097.0	0	7	0	0	0	100	0	0	0
134	126	HUNAN ROAD & BRIDGE CONSTR. GROUP CO. LTD., Changsha, China	2,209.4	156.3	3,469.1	1	0	0	0	0	0	99	0	0
135	125	AUSTIN INDUSTRIES, Dallas, Texas, U.S.A.	2,119.5	0.0	1,422.7	37	7	1	0	0	15	46	0	0
136	147	PER AARSLEFF HOLDING A/S, Viby, Denmark	2,088.6	694.7	2,561.0	28	16	3	0	16	1	34	0	0
137	141	NANTONG CONSTRUCTION GROUP CO. LTD., Nantong, China	2,079.7	161.6	2,919.7	80	6	2	1	1	7	2	0	0
138	132	YANJIAN GROUP CO. LTD., Yantai, China	2,063.2	450.0	2,578.2	78	2	2	1	0	2	8	0	0
139	158	VAN OORD N.V., Rotterdam, Netherlands	2,046.4	1,210.3	NA	0	0	36	0	0	11	53	0	0
140	149	PETRO. PROJECTS AND TECH. CONSULT. CO. - PETROJET, New Cairo, Egypt	2,012.8	394.0	3,331.7	7	0	0	0	0	74	8	0	0
141	151	DEVCON CONSTRUCTION INC., Milpitas, Calif., U.S.A.	2,000.0	0.0	2,000.0	100	0	0	0	0	0	0	0	0
142	129	ZACHRY GROUP, San Antonio, Texas, U.S.A.	1,973.2	31.5	1,256.3	0	15	14	0	0	86	0	0	0
143	169	WORLEY LTD., North Sydney, Australia	1,930.8	1,930.8	2,415.4	0	0	1	0	0	98	0	0	0
144	159	WALBRIDGE, Detroit, Mich., U.S.A.	1,912.3	188.1	2,157.5	17	10	3	0	0	4	2	0	15
145	143	HATHAWAY DINWIDDIE CONSTRUCTION CO., San Francisco, Calif., U.S.A.	1,907.9	0.0	1,200.0	100	0	0	0	0	0	0	0	0
146	166	SINOSTEEL EQUIPMENT & ENGINEERING CO. LTD., Beijing, China	1,906.1	314.0	3,897.3	0	84	0	0	0	100	0	0	0
147	154	CHINA JIANGSU INT'L ECON. AND TECH. COOP. GROUP LTD., Nanjing, China	1,904.7	427.0	1,810.6	81	0	0	0	0	0	6	0	0
148	170	SHANDONG ZIJIAN CONSTRUCTION GROUP CO. LTD., Zibo, China	1,902.3	189.6	1,470.3	17	9	5	0	49	12	2	2	5
149	94	CONSOLIDATED CONTRACTORS GROUP, Athens, Greece	1,872.4	1,872.4	1,152.9	22	0	2	1	1	37	34	0	0
150	136	BURNS & MCDONNELL, Kansas City, Mo., U.S.A.	1,871.9	43.3	3,596.5	7	13	32	1	0	36	9	2	2

# ENR THE TOP 250 GLOBAL CONTRACTORS

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
151	165	CTCI CORP., Taipei, Taiwan	1,835.4	1,059.5	4,171.7	3	2	23	0	16	55	2	1	0
152	193	THE CONLAN COMPANY, Marietta, Ga., U.S.A.	1,806.3	0.0	1,523.6	100	0	0	0	0	0	0	0	0
153	**	SHANDONG DEJIAN GROUP CO. LTD., Dezhou City, Shandong, China	1,784.9	191.3	1,506.8	95	1	1	1	1	1	2	0	0
154	161	SINOPEC ZHONGYUAN PETROLEUM ENGINEERING LTD., Puyang City, China	1,762.7	524.6	1,896.6	0	0	0	0	0	100	0	0	0
155	177	INFRASTRUCTURE AND ENERGY ALTERNATIVES, Indianapolis, Ind., U.S.A.	1,752.9	0.0	1,651.2	0	2	69	0	0	2	27	0	0
156	162	CONSIGLI CONSTRUCTION CO. INC., Milford, Mass., U.S.A.	1,742.0	0.0	1,247.0	100	0	0	0	0	0	0	0	0
157	182	DAVID E. HARVEY BUILDERS INC., Houston, Texas, U.S.A.	1,731.0	0.0	1,003.0	100	0	0	0	0	0	0	0	0
158	164	CHINA TRIUMPH INTERNATIONAL ENGINEERING CO. LTD., Shanghai, China	1,704.1	143.0	1,875.2	0	40	56	0	0	44	0	0	0
159	142	TOYO ENGINEERING CORP., Narashino-shi, Chiba, Japan	1,662.0	891.5	1,110.1	0	0	35	0	0	59	0	0	0
160	220	ANT YAPI INDUSTRY & TRADE INC., Istanbul, Turkey	1,659.0	1,590.0	1,199.0	93	0	0	0	0	5	2	0	0
161	180	TATA PROJECTS LTD., Secunderabad, India	1,644.9	104.2	1,185.9	19	3	26	4	0	20	26	0	4
162	175	CHINA ZHONGYUAN ENGINEERING CORP., Beijing, China	1,635.4	1,635.4	NA	0	0	100	0	0	0	0	0	0
163	171	GRAY CONSTRUCTION, Lexington, Ky., U.S.A.	1,614.3	32.4	1,614.3	28	34	0	0	0	36	0	0	13
164	168	KOLIN INSAAT TURIZM SANAYI VE TICARET AS, Ankara, Turkey	1,612.4	363.3	519.2	4	1	0	0	0	3	76	0	3
165	63	HASSAN ALLAM HOLDING, Cairo, Egypt	1,609.7	19.4	2,856.5	47	1	1	7	12	2	25	0	7
166	128	VELESSTROY LLC, Moscow, Russia	1,596.0	71.0	1,048.0	7	0	0	0	0	92	0	0	0
167	173	THE KOKOSING GROUP OF COS., Westerville, Ohio, U.S.A.	1,593.2	0.0	1,331.5	16	2	2	4	10	4	58	0	1
168	187	OKLAND CORP., Salt Lake City, Utah, U.S.A.	1,592.5	0.0	1,616.0	93	0	0	0	0	0	6	0	0
169	144	BLACK & VEATCH, Overland Park, Kan., U.S.A.	1,575.1	321.9	1,265.3	0	0	46	5	5	8	0	0	36
170	194	ALSTON CONSTRUCTION, Atlanta, Ga., U.S.A.	1,559.0	0.0	1,100.0	100	0	0	0	0	0	0	0	0
171	157	S&B ENGINEERS AND CONSTRUCTORS LTD., Houston, Texas, U.S.A.	1,546.7	1.0	45.9	0	0	0	0	0	100	0	0	0
172	167	SUNDT CONSTRUCTION INC., Tempe, Ariz., U.S.A.	1,521.1	0.0	1,344.8	49	0	1	0	13	0	19	0	7
173	204	BIG-D CONSTRUCTION, Salt Lake City, Utah, U.S.A.	1,511.0	0.0	1,564.0	64	15	0	1	0	15	18	0	0
174	197	MOSS, Fort Lauderdale, Fla., U.S.A.	1,501.3	0.0	1,431.8	62	0	35	0	0	0	2	0	0
175	202	MESSER CONSTRUCTION CO., Cincinnati, Ohio, U.S.A.	1,481.0	0.0	1,488.0	80	6	0	0	0	6	14	0	0
176	222	BARNARD CONSTRUCTION CO. INC., Bozeman, Mont., U.S.A.	1,443.6	68.3	910.8	0	0	18	7	4	6	64	0	0
177	212	STERLING CONSTRUCTION CO. INC., The Woodlands, Texas, U.S.A.	1,427.0	0.0	1,370.0	47	0	0	0	5	0	48	0	0
178	172	ABENGOA, Seville, Spain	1,425.3	1,270.6	910.4	4	0	70	24	1	0	1	0	0
179	150	MANHATTAN CONSTRUCTION GROUP, Tulsa, Okla., U.S.A.	1,417.8	0.0	1,123.2	82	0	0	0	0	2	16	0	0
180	200	BI GROUP, Nur-Sultan, Kazakhstan	1,414.0	0.0	1,212.0	82	0	1	2	0	0	15	0	0
181	190	CROSSLAND CONSTRUCTION CO. INC., Columbus, Kan., U.S.A.	1,411.0	0.0	NA	83	0	0	3	4	0	7	0	0
182	184	J.T. MAGEN & CO. INC., New York, N.Y., U.S.A.	1,391.1	0.0	1,032.7	91	0	0	0	0	0	0	0	9
183	215	MIRON CONSTRUCTION CO. INC., Neenah, Wis., U.S.A.	1,381.3	0.0	NA	49	44	0	1	3	44	1	0	0
184	186	CLUNE CONSTRUCTION, Chicago, Ill., U.S.A.	1,336.0	0.0	1,078.0	75	0	0	0	0	0	0	0	25
185	195	SSANGYONG ENGINEERING & CONSTRUCTION CO. LTD., Seoul, South Korea	1,314.5	452.9	1,204.8	78	0	0	1	1	0	17	0	2
186	199	AMES CONSTRUCTION INC., Burnsville, Minn., U.S.A.	1,309.0	0.0	1,223.0	3	0	7	4	1	0	74	0	0
187	**	F.A. WILHELM CONSTRUCTION, Indianapolis, Ind., U.S.A.	1,300.0	0.0	754.0	63	2	3	0	4	2	0	0	0
188	185	AFCONS INFRASTRUCTURE LTD., Mumbai, India	1,296.1	460.9	1,065.0	0	0	1	2	0	10	85	0	0
189	217	ITINERA SPA, Tortona, Italy	1,290.2	923.6	1,116.4	23	0	0	0	0	0	76	0	0
190	205	ENKA INSAAT VE SANAYI AS, Istanbul, Turkey	1,263.3	1,056.3	1,600.1	27	0	48	0	0	13	12	0	0
191	188	THE MCSHANE COS., Rosemont, Ill., U.S.A.	1,259.9	0.0	1,260.1	100	0	0	0	0	0	0	0	0
192	198	PEPPER CONSTRUCTION, Chicago, Ill., U.S.A.	1,255.8	0.0	1,099.2	97	0	0	0	0	0	0	0	1
193	176	SHAWMUT DESIGN AND CONSTRUCTION, Boston, Mass., U.S.A.	1,234.7	0.0	1,103.0	100	0	0	0	0	0	0	0	0
194	183	YAPI MERKEZI INSAAT VE SANAYI AS, Istanbul, Turkey	1,214.7	1,068.8	14.3	2	0	0	0	3	0	95	0	0
195	196	ADOLFSON & PETERSON CONSTRUCTION, Minneapolis, Minn., U.S.A.	1,212.0	0.0	886.0	100	0	0	0	0	0	0	0	0
196	**	CORE CONSTRUCTION GROUP, Frisco, Texas, U.S.A.	1,201.2	0.0	1,267.6	100	0	0	0	0	0	0	0	0
197	**	BL HARBERT INTERNATIONAL, Birmingham, Ala., U.S.A.	1,199.5	645.9	1,085.5	93	0	0	0	1	0	0	0	0
198	209	ROBINS & MORTON, Birmingham, Ala., U.S.A.	1,193.1	0.0	1,200.0	100	0	0	0	0	0	0	0	0
199	189	FORTIS CONSTRUCTION INC., Portland, Ore., U.S.A.	1,188.0	218.0	1,675.0	25	0	0	0	0	0	0	0	72
200	225	SOUTHLAND HOLDINGS LLC, Roanoke, Texas, U.S.A.	1,175.0	79.8	1,801.0	8	0	0	21	17	0	54	0	0

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AFCONS is contractor on the 97-km Tema-to-Mpakadan railway project in Ghana. The government hopes it will add 2%-3% to the country's GDP.

RANK 2021	RANK 2020	FIRM	2020 REVENUE \$ MIL.		2020 NEW CONTRACTS \$ MIL.	GENERAL BUILDING	MANUFACTURING	POWER	WATER SUPPLY	SEWER / WASTE	INDUS. / PETROLEUM	TRANSPORTATION	HAZARDOUS WASTE	TELECOM
			TOTAL	INT'L										
201	174	NORINCO INTERNATIONAL COOPERATION LTD., Beijing, China	1,165.8	894.9	1,571.3	5	24	35	0	0	24	3	0	0
202	192	PERFORMANCE CONTRACTORS INC., Baton Rouge, La., U.S.A.	1,160.4	0.0	500.0	0	0	3	0	0	93	0	0	0
203	218	CHINA GEO-ENGINEERING CORP., Beijing, China	1,157.0	588.3	1,890.4	29	0	0	17	10	0	26	17	0
204	**	FCL BUILDERS LLC, Itasca, Ill., U.S.A.	1,115.0	0.0	1,275.0	4	0	0	0	0	0	6	0	0
205	178	IMPRESA PIZZAROTTI & C. SPA, Parma, Italy	1,112.0	629.4	148.5	35	0	0	0	6	0	58	0	0
206	**	ZHENGTAI GROUP CO. LTD., Taizhou, Jiangsu, China	1,103.5	100.5	1,828.5	96	0	0	4	0	0	0	0	0
207	224	GRUPO EMPRESARIAL SAN JOSE SA, Tres Cantos, Spain	1,096.9	409.2	1,081.4	90	0	0	0	1	0	7	0	0
208	219	CHINA JIANGXI INT'L ECON. AND TECH. COOP. CO. LTD., Nanchang, China	1,086.8	1,023.6	1,712.5	29	0	25	23	0	0	23	0	0
209	221	HASKELL, Jacksonville, Fla., U.S.A.	1,075.4	144.2	NA	14	48	0	0	7	60	6	0	0
210	211	CHOATE CONSTRUCTION CO., Atlanta, Ga., U.S.A.	1,074.1	0.0	1,085.0	82	0	0	0	0	0	0	0	0
211	**	THE CIANBRO COS., Pittsfield, Maine, U.S.A.	1,058.0	0.0	857.5	35	17	15	0	0	27	19	0	0
212	191	APTIM, Baton Rouge, La., U.S.A.	1,053.4	162.3	1,339.6	18	1	2	0	5	40	8	27	0
213	**	COASTAL CONSTRUCTION GROUP, Miami, Fla., U.S.A.	1,043.8	0.0	308.0	100	0	0	0	0	0	0	0	0
214	216	PJ DICK - TRUMBULL - LINDY PAVING, Pittsburgh, Pa., U.S.A.	1,043.1	0.0	918.1	46	0	2	0	0	0	48	0	0
215	223	THE CHRISTMAN CO., Lansing, Mich., U.S.A.	1,041.8	0.0	1,055.0	93	0	3	0	3	0	1	0	0
216	214	GARNEY HOLDING CO., Kansas City, Mo., U.S.A.	1,036.1	0.0	1,020.6	0	0	0	66	34	0	0	0	0
217	**	ALLAN MYERS, Worcester, Pa., U.S.A.	1,025.7	0.0	790.0	0	0	0	5	16	0	79	0	0
218	**	BONATTI GROUP, Parma, Italy	1,024.0	995.0	745.0	3	0	0	0	0	97	0	0	0
219	**	CHINA ELECTRIC POWER EQUIPMENT AND TECH. CO. LTD., Beijing, China	1,019.4	1,019.4	190.2	0	0	100	0	0	0	0	0	0
220	156	TEKFEN CONSTRUCTION AND INSTALLATION CO. INC., Istanbul, Turkey	1,013.0	908.0	495.0	11	0	0	0	0	59	30	0	0
221	**	THE BECK GROUP, Dallas, Texas, U.S.A.	1,003.8	90.0	439.8	97	0	0	0	0	0	3	0	0
222	213	AEGION CORP., Chesterfield, Mo., U.S.A.	999.8	213.9	990.0	1	0	0	3	46	49	1	0	0
223	160	STRIKE, The Woodlands, Texas, U.S.A.	998.0	0.0	NA	0	0	0	0	0	97	0	0	3
224	**	DAY & ZIMMERMANN, Philadelphia, Pa., U.S.A.	994.2	6.1	12.1	0	1	99	0	0	1	0	0	0
225	**	JAMES G. DAVIS CONSTRUCTION CORP., Rockville, Md., U.S.A.	992.0	0.0	NA	100	0	0	0	0	0	0	0	0
226	**	ZHONGMEI ENGINEERING GROUP LTD., Nanchang, China	989.9	989.9	779.4	8	0	0	37	2	0	53	0	0
227	**	E.E. REED CONSTRUCTION LP, Sugar Land, Texas, U.S.A.	982.0	0.0	709.0	100	0	0	0	0	0	0	0	0
228	**	HARBIN ELECTRIC INTERNATIONAL CO. LTD., Harbin, China	980.0	942.6	3,742.0	0	0	100	0	0	0	0	0	0
229	**	POWER CONSTRUCTION CO. LLC, Chicago, Ill., U.S.A.	975.0	0.0	556.0	88	0	0	0	0	0	12	0	0
230	**	BAUER AG, Schrobenhausen, Bavaria, Germany	968.8	626.1	1,116.9	28	7	16	7	3	13	23	0	4
231	**	HOAR CONSTRUCTION, Birmingham, Ala., U.S.A.	932.4	0.0	829.3	98	0	0	0	0	0	0	0	0
232	**	TEICHERT CONSTRUCTION, Sacramento, Calif., U.S.A.	916.0	0.0	866.1	15	0	0	14	2	7	62	0	0
233	208	NUROL CONSTRUCTION AND TRADING CO. INC., Istanbul, Turkey	904.6	565.9	448.0	24	0	0	18	21	0	37	0	0
234	203	HUNTER ROBERTS CONSTRUCTION GROUP LLC, New York, N.Y., U.S.A.	903.0	0.0	1,100.0	100	0	0	0	0	0	0	0	0
235	206	ZHEJIANG DONGYANG THIRD CONSTR. ENG'G CO. LTD., Dongyang, China	893.6	167.9	727.3	100	0	0	0	0	0	0	0	0
236	**	RAILWORKS, New York, N.Y., U.S.A.	892.3	206.8	NA	0	0	0	0	0	0	95	0	0
237	**	COMSA CORPORACIÓN, Barcelona, Spain	889.0	343.0	NA	0	0	0	0	0	0	62	0	0
238	**	IC ICTAS INSAAT SANAYI VE TICARET AS, Istanbul, Turkey	883.3	268.3	NA	7	0	42	0	0	22	29	0	0
239	201	ATLAS GROUP, Katy, Texas, U.S.A.	849.0	824.0	614.0	100	0	0	0	0	0	0	0	0
240	**	ONUR TAAHHUT TASIMACILIK INSAAT TIC. VE SANAYI AS, Ankara, Turkey	838.6	693.8	576.4	0	0	0	0	0	0	100	0	0
241	**	LECHASE CONSTRUCTION SERVICES LLC, Rochester, N.Y., U.S.A.	837.6	0.0	685.5	83	13	1	0	0	13	1	0	0
242	**	CENGIZ CONSTRUCTION INDUSTRY & TRADE CO. INC., Istanbul, Turkey	833.9	116.0	995.0	0	0	0	4	0	0	96	0	0
243	**	BNBUILDERS INC., Seattle, Wash., U.S.A.	829.0	0.0	NA	100	0	0	0	0	0	0	0	0
244	**	RC ANDERSEN LLC, Fairfield, N.J., U.S.A.	820.3	0.0	850.0	100	0	0	0	0	0	0	0	0
245	**	CADDELL CONSTRUCTION CO. (DE) LLC, Montgomery, Ala., U.S.A.	815.0	389.0	723.0	86	0	0	0	0	0	0	0	0
246	**	LEVEL 10 CONSTRUCTION, Sunnyvale, Calif., U.S.A.	809.0	0.0	1,370.0	100	0	0	0	0	0	0	0	0
247	**	HANOVER CO., Houston, Texas, U.S.A.	809.0	0.0	730.0	100	0	0	0	0	0	0	0	0
248	**	CBRE, Dallas, Texas, U.S.A.	806.0	773.0	NA	0	0	0	0	0	0	0	0	0
249	**	THE BOLDT CO., Appleton, Wis., U.S.A.	803.8	0.0	NA	54	24	12	0	0	24	0	0	0
250	181	MATRIX SERVICE CO., Tulsa, Okla., U.S.A.	794.4	72.4	NA	0	6	20	0	0	80	0	0	0



# Where To Find the Top 250

FIRM	RANK	FIRM	RANK	FIRM	RANK	FIRM	RANK
<b>A</b>		<b>D</b>		<b>K</b>			
Abengoa	178	CTCI Corp.	151	Kajima Corp.	23	Samsung Engineering Co. Ltd.	75
ACS Actividades de Construcción y Servicios SA	10	DL E&C Co. Ltd.	65	Kiewit Corp.	36	Shandong Dejian Group Co. Ltd.	153
Adolfson & Peterson Construction	195	Daewoo Engineering and Construction Co. Ltd.	54	Kinden Corp.	76	Shandong Zijian Construction Group Co. Ltd.	148
AECOM	59	Danieli & C. O.M. SpA	133	The Kokosing Group of Cos.	167	Shanghai Construction Group Co. Ltd.	8
Aecon Group Inc.	102	James G. Davis Construction Corp.	225	Kolin Insaat Turizm Sanayi ve Ticaret AS	164	Shanghai Electric Group Co. Ltd.	124
Aegion Corp.	222	Day & Zimmermann	224			Shanghai Urban Construction (Group) Corp.	43
Afcoss Infrastructure Ltd.	188	Devcon Construction Inc.	141			Shanxi Construction Investment Group Co. Ltd.	19
Alarko Contracting Group	88	PJ Dick - Trumbull - Lindy Paving	214			Shapoorji Pallonji & Co. Private Ltd.	71
Alberici-Filmtco	119	Dongfang Electric Corp.	72			Shawmut Design and Construction	193
Alston Construction	170	DPR Construction	60	<b>L</b>		Shimizu Corp.	28
Ames Construction Inc.	186	JE Dunn Construction Group	91	Larsen & Toubro Ltd.	30	Sichuan Road and Bridge (Group) Co. Ltd.	55
RC Andersen LLC	244			LeChase Construction Services LLC	241	Sinoma International Engineering Co. Ltd.	125
Anhui Construction Engineering Group Co. Ltd.	34	<b>E</b>		Lendlease	69	SINOPEC Engineering (Group) Co. Ltd.	44
Ant Yapi Industry & Trade Inc.	160	Ed. Zublin AG	79	Level 10 Construction	246	Sinopec Zhongyuan Petroleum Engineering Ltd.	154
APTIM	212	Eiffage	18	Limak Insaat Sanayi ve Ticaret AS	93	Sinosteel Equipment & Engineering Co. Ltd.	146
ARCO Construction Cos.	126	Electra Ltd.	130	Velestroy LLC	166	SK Ecoplant	57
Atlas Group	239	EllisDon Corp.	83	Longxin Construction Group Co. Ltd.	89	Skanska AB	24
Austin Industries	135	Enka Insaat ve Sanayi AS	190	Lotte Engineering & Construction Co. Ltd.	82	SNC-Lavalin Inc.	129
<b>B</b>		Exyte GmbH	86			Southland Holdings LLC	200
Barnard Construction Co. Inc.	176	<b>F</b>		Maeda Corp.	107	Ssangyong Engineering & Construction Co. Ltd.	185
Barton Malow Holdings LLC	128	FCC SA	52	J.T. Magen & Co. Inc.	182	Sterling Construction Co. Inc.	177
BAUER AG	230	FCL Builders LLC	204	Maire Tecnimont SpA	120	STO Building Group Inc.	48
Bechtel	32	Ferrovial	29	Manhattan Construction Group	179	STRABAG SE	16
The Beck Group	221	Fluor	35	Matrix Service Co.	250	STRIKE	223
Beijing Construction Engineering Group Co. Ltd.	20	Fortis Construction Inc.	199	McCarthy Holdings Inc.	81	Suffolk Construction Co. Inc.	96
Beijing Urban Construction Group Co. Ltd.	14	<b>G</b>		The McShane Cos.	191	Sunitom Mitsui Construction Co. Ltd.	115
BESIX	110	Garney Holding Co.	216	Messer Construction Co.	175	Sundt Construction Inc.	172
BI Group	180	Gilbane Building Co.	61	Michels Corp.	113	Swinerton	77
Big-D Construction	173	Granite Construction Inc.	104	Miron Construction Co. Inc.	183	<b>T</b>	
Black & Veatch	169	Gray Construction	163	Mortenson	80	Taisei Corp.	33
BNBuilders Inc.	243	Greenland Infra. Constr. Group Co. Ltd.	9	Moss	174	Takenaka Corp.	37
The Boldt Co.	249	Grupo Empresarial San Jose SA	207	Allan Myers	217	Tata Projects Ltd.	161
Bonatti Group	218	GS Engineering & Construction	47	<b>N</b>		TBEA Co. Ltd.	64
Bouygues	11	<b>H</b>		Nantong Construction Group Co. Ltd.	137	Tecnicas Reunidas SA	87
Brasfield & Gorrie L.L.C.	94	Hassan Allam Holding	165	Nantong Si Jian Construction Group Co. Ltd.	46	Teichert Construction	232
Burns & McDonnell	150	Hanover Co.	247	NIPIGAS JSC	109	Tekfen Construction and Installation Co. Inc.	220
<b>C</b>		BL Harbert International	197	Norinco International Cooperation Ltd.	201	The Arab Contractors Co. (Osman Ahmed Osman)	103
Caddell Construction Co. (DE) LLC	245	Harbin Electric International Co. Ltd.	228	Nurul Construction and Trading Co. Inc.	233	Petro. Projects and Tech. Consult. Co. - PETROJET	140
CBRE	248	David E. Harvey Builders Inc.	157	<b>O</b>		Toyo Engineering Corp.	159
Cengiz Construction Industry & Trade Co. Inc.	242	Haskell	209	Obayashi Corp.	22	Turner Industries Group LLC	127
China Aluminum International Eng'g Corp. Ltd.	108	Hathaway Dinwiddie Construction Co.	145	OHLA	112	Tutor Perini Corp.	58
China Communications Construction Group Ltd.	4	Hebei Construction Group Co. Ltd.	49	Okland Corp.	168	<b>U</b>	
China Electric Power Equipment And Tech. Co. Ltd.	219	Hensel Phelps	68	Onur Taahhut Tasimacilik Insaat Tic. ve Sanayi AS	240	Urbaccon Trading and Contracting WLL	132
China Energy Engineering Corp. Ltd.	13	HITT Contracting Inc.	123	Orascom Construction PLC	105	<b>V</b>	
China General Technology (Group) Holding Co. Ltd.	95	Hoar Construction	231	<b>P</b>		Van Oord N.V.	139
China Geo-Engineering Corp.	203	HOCHTIEF AG	12	Penta-Ocean Construction Co. Ltd.	85	VINCI	7
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.	147	Hoffman Construction	121	Pepper Construction	192	<b>W</b>	
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.	208	Holder Construction	92	Per Aarsleff Holding A/S	136	Walbridge	144
China Metallurgical Group Corp.	6	Hunan Construction Engineering Group Co. Ltd.	27	Performance Contractors Inc.	202	The Walsh Group	74
China National Chemical Eng'g Group Corp. Ltd.	17	Hunan Road & Bridge Constr. Group Co. Ltd.	134	Petrofac Ltd.	100	Webuild SpA	67
China National Machinery Industry Corp.	56	Hunter Roberts Construction Group LLC	234	PORR AG	62	The Whiting-Turner Contracting Co.	45
China Petroleum Engineering Co. Ltd.	39	Hyundai Engineering & Construction Co. Ltd.	25	POSCO Engineering & Construction	63	F.A. Wilhelm Construction	187
China Railway Construction Corp. Ltd.	3	Hyundai Engineering Co. Ltd.	66	Power Construction Co. LLC	229	Wood	101
China Railway Design Corp.	111	<b>I</b>		Power Construction Corp. of China	5	Worley Ltd.	143
China Railway Group Ltd.	2	Ic Ictas Insaat Sanayi Ve Ticaret AS	238	<b>Q</b>		<b>X</b>	
China State Construction Engineering Corp. Ltd.	1	Impresa Pizzarotti & C. SpA	205	Qingjian Group Co. Ltd.	42	XGCC Construction & Engineering (Group) Co. Ltd.	90
China Triumph International Engineering Co. Ltd.	158	Infrastructure and Energy Alternatives Inc.	155	<b>R</b>		<b>Y</b>	
China Wu Yi Co. Ltd.	97	ITINERA SpA	189	RailWorks	236	Yanjian Group Co. Ltd.	138
China Zhongyuan Engineering Corp.	162	<b>J</b>		E.E. Reed Construction LP	227	Yapi Merkezi Insaat Ve Sanayi AS	194
Chiyoda Corp.	117	Jan De Nul Group (Sofidra SA)	131	Renaissance Construction	84	The Yates Cos. Inc.	118
Choate Construction Co.	210	JGC Holdings Corp.	98	Robins & Morton	198	<b>Z</b>	
The Christman Co.	215	Jiangsu Nantong No.2 Construction	31	Royal BAM Group NV	50	Zachry Group	142
The Cianbro Cos.	211	Jiangsu Nantong Sanjian Construction Group Co. Ltd.	21	Royal Boskalis Westminster NV	116	Zhejiang Communications Constr. Group Co. Ltd.	78
CIMIC Group Ltd.	40	Jiangsu Provincial Construction Group Co. Ltd.	38	Ryan Cos. US Inc.	106	Zhejiang Construction Investment Group Co. Ltd.	26
CITIC Construction Co. Ltd.	122	Jiangsu Zhongnan Construction Industry Group Co. Ltd.	15	<b>S</b>		Zhejiang Dongyang Third Constr. Eng'g Co. Ltd.	235
Clark Group	70	JSC Mosinzproekt	114	S&B Engineers and Constructors Ltd.	171	Zhengtai Group Co. Ltd.	206
Clayco	99			Sacyr	73	Zhongmei Engineering Group Ltd.	226
Clune Construction	184			Saipem SpA	51		
Coastal Construction Group	213			Samsung C&T Corp.	41		
COMSA Corporacion	237						
The Conlan Company	152						
Consigli Construction Co. Inc.	156						
Consolidated Contractors Group	149						
CORE Construction Group	196						
Crossland Construction Co. Inc.	181						

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

### 1 ACS Actividades de Construcción y Servicios SA

*CIMIC Group Limited  
Clece  
Cobra  
Dragados  
HOCHTIEF Aktiengesellschaft*

### 2 HOCHTIEF AG

*CIMIC Group Limited  
Flatiron Construction Corp.  
Solutions AG  
Turner Construction*

### 3 VINCI

*Dodin Campenon Bernard (Civil engineering)  
Eurovia (Road and Railroad works, Quarries, Industrial production and services (asphalt, road signage, ...))  
Soletanche Freyssinet (Civil engineering, Structures, Ground technologies, nuclear activities)  
Spiecapag (Civil engineering)  
VINCI Autoroutes (Cofiroute, ASF, Escota, Arcour)  
VINCI Concessions (Airports, Highways, Railways, Stadium and other large public equipment)  
VINCI Construction France (Building, Civil engineering)  
VINCI Construction Grands Projets (Building, Civil engineering)  
VINCI Construction International Network (Building, Civils engineering; in Africa, Central Europe, New Zealand, Australia and French overseas territories)  
VINCI Construction Terrassement (Civil engineering, Earthworks)*

*VINCI Construction UK (Building and Civil engineering)  
VINCI Energies (Electrical, Mechanical, communication engineering, Industrial process)  
VINCI Immobilier (Real Estate)*

### 4 China Communications Construction Group Ltd.

*CCCC Investment Company Limited  
CCCC CHEN'ZHOU ROAD CONSTRUCTION MACHINERY CO. LTD.  
CCCC Dredging (Group) Company Limited  
CCCC EAST CHINA INVESTMENT CO.,LTD  
CCCC First Harbor Consultants Co.,Ltd.  
CCCC First Harbor Engineering Company Ltd.  
CCCC First Highway Consultants Co.,Ltd.  
CCCC First Highway Engineering Group Co.,Ltd.  
CCCC Forth Highway Engineering Co.,Ltd.  
CCCC Fourth Harbor Engineering Co.,Ltd.  
CCCC HAIXI INVESTMENT COMPANY LTD.  
CCCC Highway Consultants Co.,Ltd.  
CCCC INFRASTRUCTURE MAINTENANCE GROUP CO.,LTD  
CCCC INTERNATIONAL HOLDING LIMITED  
CCCC Mechanical & Electrical Engineering Co.,Ltd.  
CCCC Northeast Investment Co.,Ltd.  
CCCC Ocean Investment Holding Company Limited  
CCCC RAILWAY CONSULTANTS GROUP CO.,LTD  
CCCC Second Harbor Engineering Co.,Ltd.  
CCCC Second Harbor Consultants Co.,Ltd.  
CCCC Second Highway Consultants Co.,Ltd.  
CCCC Second Highway Engineering Co.,Ltd.  
CCCC Southwest Investment and Development Co.,Ltd.  
CCCC Third Harbor Consultants Co.,Ltd.  
CCCC Third Harbor Engineering Co.,Ltd.  
CCCC Third Highway Engineering Co.,Ltd.*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

CCCC Tianhe Mechanical Equipment  
Manufacturing Co.,Ltd.  
CCCC Urban Investment Holding Company  
Limited  
CCCC WATER TRANSPORTATION  
CONSULTANTS Co.,LTD  
CCCC Xi'an Road Construction Machinery  
Co.,Ltd.  
CCCC-FHDI Engineering Co.,Ltd.  
CCCG INVESTMENT HOLDING COMPANY LTD.  
China Harbour Engineering Company ltd.  
China Harbour Engineering Company ltd.  
China Highway Engineering Consultants  
Corporation  
China Highway Vehicle and Machinery Co.,Ltd.  
Chuwa Bussan Co.,Ltd.  
ROAD&BRIDGE INTERNATIONAL CO.,LTD  
Shanghai zhenhua Heavy Industries Co.,Ltd.

### 5 Bouygues

Bouygues Construction  
Bouygues Immobilier  
Colas

### 6 STRABAG SE

Ed. Züblin AG  
STRABAG A.S.  
STRABAG AG (Austria)  
STRABAG AG (Germany)  
STRABAG SP. Z.O.O.

### 7 Power Construction Corp. of China

HUADONG ENGINEERING CORPORATION  
LIMITED  
HUBEI HONGYUAN POWER ENGINEERING  
CO.,LTD (HYPEC)  
HYDROCHINA CORPORATION (HYDROCHINA  
)

SEPCO ELECTRIC POWER CONSTRUCTION  
CORPORATION (SEPCO)  
SEPCOIII ELECTRIC POWER CONSTRUCTION  
CORPORATION (SEPCO III)  
SINOHYDRO TIANJIN ENGINEERING CO., LTD  
(STECOL)  
SINOHYDRO BUREAU 7 CO.,LTD  
SINOHYDRO BUREAU 8 CO.,LTD  
SINOHYDRO CORPORATION LIMITED (SINOHYDRO)  
YELLOW RIVER Co., Ltd

### 8 Skanska AB

Skanska Norge AS  
Skanska OY  
Skanska S.A.  
Skanska Sverige AB  
Skanska UK Plc  
Skanska USA Inc  
Skanska a.s

### 9 China State Construction Engineering Corp. Ltd.

CSCEC AECOM Consultants Co., Ltd  
CSCEC Algeria Limited  
CSCEC International Operations  
CSCEC Xinjiang Construction & Engineering  
(Group) Co., Ltd  
China Construction America  
China Construction Communications Engrg.  
Group Corp. Ltd  
China Construction Eighth Engineering  
Division Corp., Ltd  
China Construction Engineering Design Group  
Corporation Limited  
China Construction Fangcheng Investment and  
Development Group Corp. Ltd  
China Construction Fifth Engineering Division  
Corp., Ltd

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*China Construction First Group Corporation Limited*  
*China Construction Fourth Engineering Division Corp., Ltd*  
*China Construction Industrial & Energy Engineering Group Co., Ltd*  
*China Construction Infrastructure Co., Ltd*  
*China Construction Science and Technology Co., Ltd*  
*China Construction Second Engineering Bureau Limited*  
*China Construction Seventh Engineering Division Corp., Ltd*  
*China Construction Sixth Engineering Division Corp., Ltd*  
*China Construction Steel Structure Corp. Ltd*  
*China Construction Third Engineering Bureau Co., Ltd*  
*China Construction (South Pacific) Development Co Pte Ltd*  
*China Northeast Architectural Design and Research Institute Corp., Ltd*  
*China Northwest Architectural Design and Research Institute Corp., Ltd*  
*China Overseas Holdings Limited*  
*China Shanghai Architectural Design & Research Institute Co., Ltd*  
*China Southwest Architectural Design and Research Institute Corp., Ltd*  
*China Southwest Geotechnical Investigation and Design Institute Corp., Ltd*  
*China State Construction Development Corp. Ltd*  
*China State Construction Engrg. Corp. (Middle East) (LLC)*  
*China State Construction Harbour Construction Co., Ltd*  
*China State Decoration Group Corp. Ltd*  
*China West Construction Group Co., Ltd*

**10 Ferrovial**  
*Amey*

*Budimex*  
*Cadagua*  
*Cintra*  
*Ferrovial Construction*  
*PLW Waterworks*  
*Webber*

**11 China Railway Construction Corp. Ltd.**

*CRCC International Investment Ltd.*  
*China Civil Engineering Construction Corporation*  
*China Railway 11th Bureau Group Co., Ltd.*  
*China Railway 12th Bureau Group Co., Ltd.*  
*China Railway 14th Bureau Group Co., Ltd.*  
*China Railway 15th Bureau Group Co., Ltd.*  
*China Railway 16th Bureau Group Co., Ltd.*  
*China Railway 17th Bureau Group Co., Ltd.*  
*China Railway 18th Bureau Group Co., Ltd.*  
*China Railway 19th Bureau Group Co., Ltd.*  
*China Railway 20th Bureau Group Co., Ltd.*  
*China Railway 21th Bureau Group Co., Ltd.*  
*China Railway 23th Bureau Group Co., Ltd.*  
*China Railway 24th Bureau Group Co., Ltd.*  
*China Railway 25th Bureau Group Co., Ltd.*  
*China Railway Beibu Gulf Construction and Investment Co., Ltd*  
*China Railway Capital Operation Group Co., Ltd.*  
*China Railway Construction Bridge Engineering Bureau Group Co., Ltd.*  
*China Railway Construction Chongqing Investment Co., Ltd*  
*China Railway Construction Corporation (International) Limited.*  
*China Railway Construction Group Co., Ltd.*  
*China Railway Construction Kunlun Investment Co., Ltd*  
*China Railway Construction North Investment Development Co., Ltd*  
*China Railway Construction Southern Investment Group Co., Ltd*



## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*China Railway Electrification Bureau Group Co., Ltd.*  
*China Railway Fifth Survey and Design Institute Group Co., Ltd.*  
*China Railway First Survey and Design Institute Group Co., Ltd.*  
*China Railway Fourth Survey and Design Institute Group Co., Ltd.*  
*China Railway Harbour & Channel Engineering Bureau Group Co., Ltd.*  
*China Railway Investment Group Co., Ltd.*  
*China Railway Maglev Rail Investment Co., Ltd*  
*China Railway Network Information Tech Co., Ltd*  
*China Railway North-West Investment and Construction Co., Ltd*  
*China Railway Shanghai Design Institute Group Co., Ltd.*  
*China Railway South Construction Investment Co., Ltd*  
*China Railway Strait Construction Group Co., Ltd*  
*China Railway Urban Construction Group Co., Ltd.*  
*China Railway Urban Construction and Investment Co., Ltd*

**12 Fluor**

*Fluor Constructors International Inc.*  
*Fluor Enterprises Inc.*

**13 China Railway Group Ltd.**

*China Overseas Engineering Group Co., Ltd.*  
*China Railway Construction Engineering Group Co.,Ltd*  
*China Railway Dongfang Group*  
*China Railway First Group Co.,Ltd*  
*China Railway International Group*  
*China Railway No.10 Engineering Group Co.,Ltd*  
*China Railway No.2 Engineering Group Co.,Ltd*  
*China Railway No.3 Engineering Group Co.,Ltd*

*China Railway No.5 Engineering Group Co.,Ltd*  
*China Railway No.8 Engineering Group Co.,Ltd*  
*China Railway No.9 Group Co.,Ltd*  
*China Railway Seventh Group Co.,Ltd*  
*China Railway Sixth Group Co.,Ltd*  
*China Railway Tunnel Group Co.,Ltd*  
*China Railyway Electrification Engineering Group Co.,Ltd*  
*China Tiesiju Civil Engineering Group Co., Ltd.*

**14 Saipem SpA**

*Saipem (Portugal) Comércio Maritimo Sociedade Unipessoal Lda*  
*Saipem Contracting Netherland BV*  
*Saipem Contracting Nigeria*  
*Saipem Energy Services*  
*Saipem Indonesia*  
*Saipem Ltd*  
*Saipem Sa*  
*Saipem Spa*  
*Saudi Arabian Saipem*  
*Snamprogetti Saudi Arabia*

**15 Eiffage**

*APRR*  
*Eiffage Aménagement*  
*Eiffage Concessions*  
*Eiffage Construction*  
*Eiffage Génie Civil*  
*Eiffage Immobilier*  
*Eiffage Métal*  
*Eiffage Route*  
*Eiffage Énergie Systèmes*

**17 Royal BAM Group nv**

*BAM Bouw en Vastgoed Nederland*  
*BAM Construct UK*  
*BAM Contractors nv*  
*BAM Deutschland*  
*BAM Galere*  
*BAM Infra Nederland*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*BAM International*  
*BAM Ireland*  
*BAM Nuttall*  
*BAM PPP PGGM joint venture*  
*Interbuild*  
*Wayss & Freytag Ingenieurbau*

### 18 **webuild SpA**

*ARIGUANI*  
*Astaldi*  
*COCIV Consorzio*  
*CSI Simplon Consorzio*  
*Galfar Salimp Cimolai JV*  
*NRW JV*  
*SA.PI. NOR J.V.*  
*SALINI IMPREGILO - TRISTAR*  
*SLC Snowy Hydro JV*  
*Salini Saudi Arabia Company*  
*Sirjo*  
*csc*  
*lane construction*

### 19 **China National Chemical Eng'g Group Corp. Ltd.**

*CNCEC 11th Construction Co., Ltd.*  
*CNCEC 13th Construction Co., Ltd.*  
*CNCEC 14th Construction Co., Ltd.*  
*CNCEC 16th Construction Co., Ltd.*  
*CNCEC 2nd Construction Co., Ltd.*  
*CNCEC 3rd Construction Co., Ltd.*  
*CNCEC 4th Construction Co., Ltd.*  
*CNCEC 6th Construction Co., Ltd.*  
*CNCEC 7th Construction Co., Ltd.*  
*CNCEC 9th Construction Co., Ltd.*  
*Chemical Industry Geotechnical Engineering Co., Ltd.*  
*China Chemical Guilin Engineering Co., Ltd.*  
*China Chengda Engineering Co., Ltd.*  
*China National Chemical Communications Construction Group Co., Ltd*

*China National Chemical Engineering Abu Dhabi LLC.*  
*China National Chemical Engineering Group (Pan-Africa) LLC*  
*China National Chemical Engineering Heavy-Mechanized Co., Ltd.*  
*China Tianchen Engineering Co., Ltd.*  
*China Wuhuan Engineering Co., Ltd.*  
*East China Engineering Science and Technology Co., Ltd.*  
*Hualu Engineering Co., Ltd.*  
*Sedin Engineering Co., Ltd.*

### 20 **Tecnicas Reunidas SA**

*ESPINDESA*  
*INITEC PLANTAS INDUSTRIALES*  
*TERMOTECNICA*  
*TR ECOLOGÍA*  
*TR INTERNACIONAL*

### 21 **China Energy Engineering Corp. Ltd.**

*China Energy Co., Ltd*  
*China Energy Engineering Group Eastern Construction & Investment Co., Ltd*  
*China Energy Engineering Group Equipment Co., Ltd.*  
*China Energy Engineering Group North Construction and Investment Co., Ltd*  
*China Energy Engineering Group Northwest Construction & Investment Co., Ltd*  
*China Energy Engineering Group Southern Construction & Investment Co., Ltd*  
*China Gezhouba Group Company Limited*  
*China energy engineering group planning & engineering co., ltd.*

### 22 **Exyte GmbH**

*Exyte Central Europe GmbH*  
*Exyte France S.a.S.*  
*Exyte Israel Projects Ltd.*  
*Exyte Italy S.r.l.*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*Exyte Malaysia Sdn. Bhd.*  
*Exyte Northern Europe Ltd.*  
*Exyte Rus, LLC*  
*Exyte Shanghai Co., Ltd.*  
*Exyte Singapore Pte. Ltd.*  
*Exyte Taiwan Co., Ltd.*  
*Exyte U.S., Inc.*

### 23 **Kajima Corp.**

*Chemical Grouting Co., Ltd.*  
*Clima-Teq Co., Ltd.*  
*Ilya Corporation*  
*Kajima Asia Pacific Holdings Pte. Ltd.*  
*Kajima Australia Pty Ltd*  
*Kajima Europe Ltd.*  
*Kajima Mechatro Engineering Co., Ltd.*  
*Kajima Road Co., Ltd.*  
*Kajima U.S.A. Inc.*  
*Taiko Trading Co., Ltd.*

### 24 **Bechtel**

*BNT International Company*  
*Bechtel Construction Operation, Inc.*  
*Bechtel Corporation*  
*Bechtel Global Energy Inc.*  
*Bechtel Global Infrastructure & Minerals Inc.*  
*Bechtel India Private Ltd.*  
*Bechtel Nuclear, Security & Environmental, Inc.*

### 25 **Larsen & Toubro Ltd.**

*Esencia Technologies Inc*  
*Esencia Technologies India Private Limited*  
*Graphene Semiconductor Services Private Limited*  
*Hi-Tech Rock Products and Aggregates Limited*  
*L&T Geostructure LLP*  
*L&T Heavy Engineering LLC*  
*L&T Howden Private Limited*  
*L&T Hydrocarbon Engineering Limited*  
*L&T MHI Boilers Private Limited*  
*L&T MHI Turbine Generators Private Limited*

*L&T Metro Rail (Hyderabad) Limited*  
*L&T Sargent & Lundy Private Limited*  
*L&T Technology Services LLC*  
*L&T Thales Technology Services Private Limited*  
*Larsen & Toubro Arabia LLC*  
*Larsen & Toubro Electromech LLC*  
*Larsen & Toubro Modular Fabrication Yard LLC*  
*Larsen & Toubro Oman LLC*  
*Larsen Toubro Saudi Arabia LLC*  
*Nabha Power Limited*

### 26 **Sacyr**

*Prinur*  
*SIS*  
*Sacyr Agua*  
*Sacyr Concesiones*  
*Sacyr Conservación*  
*Sacyr Fluor*  
*Sacyr Ingeniería e Infraestructuras*  
*Sacyr Neopul*  
*Sacyr Servicios*  
*Sacyr Somague*  
*Sadyt*  
*Scrinser*  
*Valoriza Medioambiente*

### 27 **Petrofac Ltd.**

*Petrofac Emirates LLC*  
*Petrofac Energy Developments International*  
*Petrofac Energy Developments UK Limited*  
*Petrofac Energy Developments West Africa*  
*Petrofac Engineering Limited*  
*Petrofac Facilities Management International*  
*Petrofac Facilities Management Limited*  
*Petrofac Inc.*  
*Petrofac Integrated Energy Services Limited*  
*Petrofac International (UAE) LLC*  
*Petrofac International Limited*  
*Petrofac Services Limited*  
*Petrofac Training Inc.*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*Petrofac Training Limited*  
*Petrofac UK Holdings Limited*  
*Petrofac training International Limited*  
*Petroleum Facilities E & C Limited*

*Samsung Ingenieria Manzanillo S.A. de C.V.*  
*Samsung Ingenieria Mexico Construccion Y Operacion S.A. De C.V.*  
*Samsung Saudi Arabia Co., Ltd*

### 28 Renaissance Construction

*Ballast Nedam N.V.*  
*Energostroy OOO*  
*Heitkamp Ingenieur und Kraftwerksbau GmbH*  
*REC Uluslararası San. Yat. Tic. A.Ş.*  
*RMI Rönesans Medikal Tahhüt İnşaat A.Ş.*  
*Renaissance Construction ZAO, Moscow*  
*Renaissance Construction ZAO, St. Petersburg*  
*Renaissance Heavy Industries OOO*  
*Rönesans Endüstri Tesisleri İnşaat San. ve Tic. A.Ş.*  
*Saren BV*

### 31 Obayashi Corp.

*NAIGAI TECHNOS CORPORATION*  
*OBAYASHI FACILITIES CORPORATION*  
*OBAYASHI ROAD CORPORATION*  
*THAI OBAYASHI CORPORATION LIMITED*

### 32 Orascom Construction PLC

*Contrack Watts*  
*Orascom Construction*  
*The Weitz Company*

### 30 Samsung Engineering Co. Ltd.

*Asociados Constructores DBNR, S.A. de C.V.*  
*Grupo Samsung Ingenieria Mexico S.A. de C.V..*  
*Muharraq Wastewater Services Company W.L.L*  
*SEA Construction LLC*  
*SEA Louisiana Construction LLC*  
*Samsung EPC Co., Ltd*  
*Samsung Engineering (Thailand) Co., Ltd.*  
*Samsung Engineering America Inc.*  
*Samsung Engineering Bolivia S.A.*  
*Samsung Engineering Construction (Shanghai) Co., Ltd.*  
*Samsung Engineering Construction Xi' an Co., Ltd.*  
*Samsung Engineering Hungary Ltd.*  
*Samsung Engineering India Private Ltd*  
*Samsung Engineering Italy S.R.L.*  
*Samsung Engineering Kazakhstan LLP*  
*Samsung Engineering Trinidad Co., Ltd.*  
*Samsung Engineering Vietnam Co., Ltd.*  
*Samsung Engineering(Malaysia) SDN. BHD*  
*Samsung Ingenieria DUBA S.A. de C.V.*  
*Samsung Ingenieria Energia S.A. de C.V.*

### 33 China Petroleum Engineering Co. Ltd.

*China HuanQiu Contracting & Engineering Corp., Ltd*  
*China KunLun Contracting & Engineering Corporation*  
*China Petroleum Engineering & Construction Corporation*  
*China Petroleum Pipeline Engineering Co., Ltd*

### 35 China National Machinery Industry Corp.

*China CACS Engineering Corporation*  
*China CAMC Engineering Co., Ltd*  
*China Machinery Engineering Corp.*  
*China Machinery Industry Construction Group inc.*  
*China Ocean Aviation Group Limited*  
*China Perfect Machinery Industry Corp.,Ltd*  
*SINOMACH AUTOMOBILE CO.,LTD*  
*SIPPR Engineering Group Co., Ltd*  
*SUMEC Corporation Limited*  
*Sinomach Heavy Equipment Group Co.,Ltd*



## 2021 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
36	<b>FCC SA</b>	<i>Cementos Portland Valderrivas S.A. (Cement Company)</i>			<i>JGC America, Inc.</i>
		<i>FCC Aqualia S.A. (Water management)</i>			<i>JGC Arabia Limited</i>
		<i>FCC Construcción S.A. (Construction Company)</i>			<i>JGC CONSTRUCTION INTERNATIONAL PTE. LTD.</i>
		<i>FCC Medio Ambiente S.A. (Urban Sanitation)</i>			<i>JGC CORPORATION</i>
		<i>FCC S.A. has more than 200 subsidiaries or associated companies among which we can highlight:</i>			<i>JGC CORPORATION (UK) LIMITED</i>
		<i>FCC Versia S.A. (Management Company)</i>			<i>JGC Catalysts and Chemicals Ltd.</i>
					<i>JGC EVERGREEN LTD.</i>
					<i>JGC Gulf International Co., Ltd.</i>
					<i>JGC Italy S. r. l.</i>
					<i>JGC JAPAN CORPORATION</i>
39	<b>Lendlease</b>	<i>Lendlease (US) Construction Inc.</i>			<i>JGC KOREA CORPORATION</i>
		<i>Lendlease (US) Construction LMB, Inc.</i>			<i>JGC Middle East FZE</i>
		<i>Lendlease Building Contractors Pty Limited</i>			<i>JGC NIGERIA LIMITED</i>
		<i>Lendlease Building Pty Limited</i>			<i>JGC OCEANIA PTY LTD</i>
		<i>Lendlease Construction (Europe) Limited</i>			<i>JGC PHILIPPINES, INC.</i>
		<i>Lendlease Construction Holdings (Europe) Limited</i>			<i>JGC PLANTECH AOMORI Co., Ltd.</i>
		<i>Lendlease Engineering Pty Limited</i>			<i>JGC SINGAPORE PTE LTD</i>
		<i>Lendlease Japan Inc.</i>			<i>JGC TECHNICAL ASSISTANCE SERVICES PHILIPPINES, INC.</i>
		<i>Lendlease Services Pty Limited</i>			<i>JGC Trading &amp; Services Co., Ltd</i>
		<i>Lendlease Singapore Pte Limited</i>			<i>JGC Vietnam Co., Ltd.</i>
					<i>Japan Fine Ceramics Co., Ltd.</i>
					<i>NIKKI BUSINESS SERVICES CO., LTD.</i>
					<i>Nikki-Universal Co., Ltd.</i>
					<i>PT. JGC INDONESIA</i>
					<i>Swing Corporation</i>
			<i>TECHNOSERVE CO., INC.</i>		
41	<b>Maire Tecnimont SpA</b>	<i>KT</i>			
		<i>MST</i>			
		<i>MT RUSSIA</i>			
		<i>NEXTCHEM</i>			
		<i>Stamicarbon</i>			
		<i>TCM - KT JV SRL</i>			
		<i>TCM ARABIA</i>			
		<i>TECNIMONT PRIVATE LIMITED</i>			
		<i>TECNIMONT SPA</i>			
42	<b>JGC Holdings Corp.</b>	<i>Al Asilah Desalination Company SAOC</i>			
		<i>JAPAN NUS CO., LTD.</i>			
		<i>JGC (MALAYSIA) SDN. BHD.</i>			
		<i>JGC Algeria S.p.A.</i>			
43	<b>Jan De Nul Group (Sofidra SA)</b>	<i>Jan De Nul nv</i>			
44	<b>Royal Boskalis Westminster NV</b>	<i>BW Marine BV</i>			
		<i>Boskalis Australia Pty</i>			
		<i>Boskalis Germany Offshore GmbH</i>			
		<i>Boskalis International BV</i>			
		<i>Boskalis International Pty</i>			
		<i>Boskalis Nederland BV</i>			
		<i>Boskalis Nederland Infra BV</i>			
		<i>Boskalis Offshore AS</i>			
		<i>Boskalis Offshore International GmbH</i>			

## 2021 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Boskalis Offshore International Holding BV			SICON
		Boskalis Offshore Marine Contracting BV			
		Boskalis Offshore Marine Service NV			
		Boskalis Offshore Subsea Contracting BV			
		Boskalis Offshore Subsea Services BV			
		Boskalis Sweden			
		Boskalis Westminst LLC			
		Boskalis Westminster Al Rushaid Co Ltd			
		Boskalis Westminster International BV			
		Boskalis Westminster Middle East			
		Heinrich Hirdes GmbH			
		Nigerian Westminster Dredging and Marine Ltd			
		Smit Singapore Pte Ltd			
		Terramare Oy			
		VBMS Holding BV			
		Westminster Dredging Ltd			
<b>45</b>	<b>Danieli &amp; C. O.M. SpA</b>		<b>48</b>	<b>BESIX</b>	
		Danieli Automation SpA			BESIX Cameroon
		Danieli Centro Combustion			BESIX Canada
		Danieli Co			Cobelba
		Danieli Construction International			Franki Foundations Belgium Group
		Danieli Corporation			Jacques Delens Group
		Danieli Corus			Lux TP
		Danieli Engineering Austria			Six Construct Ltd
		Danieli Germany			Vanhout
		Danieli India Limited			Watpac
		Danieli Metallurgical Changsu			
		Danieli Morgardshammar			
		Danieli Procome			
		Danieli Taranis			
		Danieli Telerobotlabs			
		Danieli Volga			
		FATA SpA			
		MORE SpA			
		Rotelec			
		Sund Birsta			
<b>47</b>	<b>Consolidated Contractors Group</b>		<b>49</b>	<b>CIMIC Group Ltd.</b>	
		CCC (UE)			CPB Contractors Pty Limited
		CCEL			Leighton Asia Limited
					Sedgman Pty Limited
					UGL Pty Limited
			<b>50</b>	<b>GS Engineering &amp; Construction</b>	
					GS Construction Arabia Co.,Ltd
					GS E&C Delhi Private Ltd.
					GS E&C Nanjing Co.,Ltd.
					GS Inima Environment S.A
					Vietnam GS Enterprise One Member LLC
					Vietnam GS Industry One-Member LLC
					Xi S&D
			<b>52</b>	<b>Daewoo Engineering and Construction Co. Ltd.</b>	
					Daewoo E&C Nigeria Ltd.
					Daewoo E&C Vietnam Co., Ltd.
					THT Development Co., Ltd.
			<b>53</b>	<b>China Metallurgical Group Corp.</b>	
					ACRE Coking & Refractory Engineering Consulting Corporation, MCC(Dalian)
					CHINA HUAYE GROUP COMPANY LIMITED
					CISDI Engineering Co., Ltd.

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*CISDI Thermal & Environmental Engineering Co., Ltd.*

*Capital Engineering and Research Inc.*

*China 19th Metallurgical Corporation*

*China 22mcc Group Corporation Ltd.*

*China ENFI Engineering Corp.*

*China First Metallurgical Group CO., Ltd*

*China Jingye Engineering Construction Contraction Corp.*

*China Metallurgical Construction Engineering Group Co., Ltd.*

*China Metallurgical Group Corporation*

*Chongqing CISDI Engineering Consulting Co., Ltd.*

*MCC BASteel Technology Services Co.,LTD*

*MCC Changtian Int'l Engineering Co., Ltd.*

*MCC Group Wuhan Surveying Geo-Technical Research Institute*

*MCC Huatian Engineering Technology Co., Ltd.*

*MCC Tiangong Group Corporation Limited*

*MCC5 Group Corporation Limited(Shanghai)*

*Northern Engineering & Technology Corporation , MCC*

*Shanghai Baoye Construction Co., Ltd.*

*The 17th China Metallurgical Construction Corporation*

*The 20th China Metallurgical Construction Co., Ltd.*

*The 3rd China Metallurgical Construction Corporation*

*WISDRI Engineering & Research Incorporation Ltd.*

### **54 Shapoorji Pallonji & Co. Private Ltd.**

*Afcons Infrastructure Limited*

*Shapoorji Pallonji Infrastructure Capital Company Private Limited*

*Shapoorji Pallonji Mideast LLC*

*Sterling and Wilson Pvt. Ltd.*

### **57 Ant Yapi Industry & Trade Inc.**

*ANT YAPI UK*

*ANT YAPI US HOLDING CORP.*

*ANTTEQ*

*STELLAR CONSTRUCTION*

### **58 Chiyoda Corp.**

*Chiyoda System Technologies Corporation*

*Chiyoda Kosho Co. Ltd.*

*Chiyoda Almanac Engineering LLC*

*Chiyoda International Corporation*

*Chiyoda Philipines Corporation*

*Chiyoda TechnoAce Co. Ltd.*

*Chiyoda and Public Works Co. Ltd.*

*L&T-Chiyoda Corporation*

### **59 Kiewit Corp.**

*Cherne Contracting Corporation*

*Construction Kiewit Cie*

*Ganotec Inc.*

*Kiewit Building Group Inc.*

*Kiewit Canada Group Inc.*

*Kiewit Energy Group Inc.*

*Kiewit Engineering Group Inc.*

*Kiewit Foundations Co.*

*Kiewit Infrastructure Co.*

*Kiewit Infrastructure South Co.*

*Kiewit Infrastructure West Co.*

*Kiewit Offshore Services Ltd.*

*Kiewit Power Constructors Co.*

*Kiewit Water Facilities South Co.*

*Mass. Electric Construction Co.*

*Peter Kiewit Sons ULC*

*T.E. Ibberson Company*

*TIC - The Industrial Company*

### **60 Sinoma International Engineering Co. Ltd.**

*CMBI Construction Co.,Ltd*

*Chengdu Design & Research Institute of Materials Industry Co.,Ltd*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company Subsidiary	Rank	Company Subsidiary
	<p><i>Sinoma International Engineering (Zhejiang) Co.,Ltd</i></p> <p><i>Sinoma Overseas Development Co.,Ltd</i></p> <p><i>Sinoma Suzhou Construction Co.,Ltd</i></p> <p><i>Sinoma(Handan) Construction Co.,Ltd</i></p> <p><i>Tianjin Cement Design &amp; Research Institute Co.,Ltd</i></p>		
<b>61</b>	<p><b>Abengoa</b></p> <p><i>Abeinsa Abener Teyma General Partnership</i></p> <p><i>Abengoa Agua S.A.</i></p> <p><i>Abengoa Chile</i></p> <p><i>Abengoa Energía S.A.U.</i></p> <p><i>Abengoa Perú</i></p> <p><i>Abengoa Solar España S.A.</i></p> <p><i>Instalaciones Inabensa</i></p> <p><i>Teyma Uruguay</i></p>	<b>65</b>	<p><b>SNC-Lavalin Inc.</b></p> <p><i>Atkins China Limited</i></p> <p><i>Atkins Danmark A/S</i></p> <p><i>Atkins Limited</i></p> <p><i>CANDU ENERGY INC</i></p> <p><i>CROSSLINX TRANSIT SOLUTIONS CONSTRUCTORS</i></p> <p><i>EORT ELIMINATION - CONSTRUCTION</i></p> <p><i>FAITHFUL + GOULD, INC.</i></p> <p><i>Faithful+Gould Limited</i></p> <p><i>Groupe NouvLR Partnership</i></p> <p><i>INPOWER BC GENERAL PARTNERSHIP</i></p> <p><i>KENTZ PTY LTD</i></p> <p><i>KENTZ PTY LTD &amp; UGL OPERATIONS AND MAINTENANCE PTY LTD</i></p> <p><i>OLRT CONSTRUCTORS</i></p> <p><i>PROTRANS BC OPERATIONS LTD</i></p> <p><i>QATAR KENTZ W.L.L.</i></p> <p><i>SAUDI ARABIAN KENTZ CO. LTD</i></p> <p><i>SIGNATURE ON ST-LAWRENCE CONSTRUCTION G.P.</i></p> <p><i>SNC-DRAGADOS-PENNECON G.P</i></p> <p><i>SNC-LAVALIN AUTOROUTE HOLDING INC.</i></p> <p><i>SNC-LAVALIN CHILE SpA.</i></p> <p><i>SNC-LAVALIN ENGINEERS &amp; CONSTRUCTORS INC. - USD</i></p> <p><i>SNC-LAVALIN INC.</i></p> <p><i>SNC-LAVALIN O&amp;M INC.</i></p> <p><i>SNC-LAVALIN RAIL &amp; TRANSIT LTD</i></p> <p><i>SNC-LAVALIN SA (PTY) LTD.</i></p> <p><i>The Atkins North America Holdings Corporation</i></p> <p><i>VALERUS FIELD SOLUTIONS HOLDINGS, LLC</i></p> <p><i>WS Atkins &amp; Partners Overseas (Dubai Branch)</i></p> <p><i>WS Atkins International Limited</i></p>
<b>62</b>	<p><b>SK Ecoplant</b></p> <p><i>Bloom SK purecell</i></p> <p><i>Canakkale Highway and Bridge</i></p> <p><i>EMC</i></p> <p><i>Eurasia Tunnel</i></p> <p><i>SK Anadolu</i></p> <p><i>SK TNS</i></p> <p><i>SPB General Trading &amp; Contracting</i></p> <p><i>Sunlake Co., Ltd.</i></p> <p><i>Xe-Pian Xe-Namnoy Power Company</i></p>		
<b>63</b>	<p><b>CITIC Construction Co. Ltd.</b></p> <p><i>Shanshui Environment Technology Inc</i></p>		
<b>64</b>	<p><b>Van Oord N.V.</b></p> <p><i>Van Oord Dredging and Marine Contractors B.V</i></p> <p><i>Van Oord Nederland B.V</i></p> <p><i>Van Oord Offshore B.V.</i></p> <p><i>Van Oord Offshore Wind B.V</i></p>	<b>66</b>	<p><b>Penta-Ocean Construction Co. Ltd.</b></p> <p><i>PT. Penta Ocean Construction</i></p> <p><i>Penta-Ocean (Malaysia) Sdn. Bhd.</i></p> <p><i>Thai Penta-Ocean Co., Ltd.</i></p> <p><i>UG M&amp;E Pte. Ltd.</i></p>



## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

**67 China General Technology (Group) Holding Co. Ltd.**

*China National Machinery I&E (Group) Corp.  
China National Technology I&E CORP.  
China Xinxing Corp.(Group)*

**68 Yapi Merkezi Insaat Ve Sanayi AS**

*Subor Boru San. ve Tic. A.S.*

**69 CTCI Corp.**

*CCJV P1 Engineering & Constructio Sdn. Bhd.  
CINDA Engineering & Construction Private Limited  
CIPEC Construction Inc.  
CTCI & HEC Water Business Co., Ltd.  
CTCI (Thailand) Co., Ltd.  
CTCI Advanced Systems Inc.  
CTCI Americas Inc.  
CTCI Arabia Ltd.  
CTCI Beijing Co., Ltd.  
CTCI CMCE JV Sdn. Bhd.  
CTCI Chemical Corp.  
CTCI Corporation  
CTCI Development Corp.  
CTCI Engineering & Construction Sdn. Bhd.  
CTCI Machinery Corp.  
CTCI Malaysia Sdn. Bhd.  
CTCI Netherlands B.V.  
CTCI Overseas Co., Ltd.  
CTCI Resources Engineering Inc.  
CTCI Shanghai Co., Ltd.  
CTCI Singapore Pte. Ltd.  
CTCI Smart Engineering Corp.  
CTCI Vietnam Company Limited  
ECOVE Environment Consulting Corporation  
ECOVE Environment Services Corporation  
ECOVE Miaoli Energy Corporation  
ECOVE Solar Energy Corporation  
ECOVE Solar Power Corporation  
ECOVE Solvent Recycling Corporation  
ECOVE South Limited*

*ECOVE Waste Management Corporation  
ECOVE Wujih Energy Corporation  
G. D. International LLC  
LUMBERTON SOLAR W2-090, LLC  
Sinogal - Waste Services Co., Ltd.*

**70 Enka Insaat ve Sanayi AS**

*Kasktaş (Pile Foundation, Deep Excavation, Ground Improvement, Grouting)  
Çimtaş Group*

**71 Takenaka Corp.**

*Asahi Facilities Inc.  
PT. Takenaka Indonesia  
Takenaka Civil Engineering & Construction Co., LTD  
Takenaka Europe GmbH  
Thai Takenaka International Ltd.*

**72 China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.**

*CHINA JIANGXI KENYA LTD  
China Jiangxi Corporation for International Economic & Technical Cooperation (MOZ) ltd  
China Jiangxi Corporation for International Economic and Technical Cooperation Congo Sarl  
China Jiangxi Corporation for international Economica and Technical cooperation limited  
China Jiangxi Engineering Ghana Ltd  
China Jiangxi International Papua New Guinea Ltd  
China Jiangxi International Rwanda Ltd  
China Jiangxi International (Zambia )Ltd  
China Jiangxi International Namibia Ltd  
China Jiangxi International Uganda Limited  
China Jiangxi International( Ethiopia ) Ltd*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

JIANGXI INTERNATIONAL (ZIMBABWE)  
(PRIVATE) LIMITED  
ZHONG GAN ENGINEERING&CONSTRUCTION  
CORPORATION LTD  
Zambia JX International Engineering Ltd

### 73 China Electric Power Equipment And Tech. Co. Ltd.

CET Brazil Transmission and Engineering  
Co.,Ltd.  
Central China Power Grid International  
Economic &Trade Co.,Ltd.  
State Grid International Engineering Limited

### 74 Bonatti Group

BONATTI CANADA CONSTRUCTION INC.  
BONATTI CONSTRUCTION SOUTH AFRICA  
BONATTI J&P AVAX SRL  
BONATTI MEXICO SA DE CV  
BONATTI PARMA RO SRL  
BONATTI ROHRLEITUNGSBAU GES MBH.  
BONATTI USA INC.  
CARLO GAVAZZI ARABIA CO.  
CARLO GAVAZZI EGYPT LTD.  
CARLO GAVAZZI IMPIANTI  
CONSTRUCTORA BONATTI S.A.C.  
ENHL-BONATTI LTD.  
EURL BONATTI ALGERIE  
GAVAZZI IMPIANTI KAZAKHSTAN LLP  
PACIFIC ATLANTIC PIPELINE CONSTRUCTION  
INC.

### 76 Ed. Zublin AG

Wolfer & Goebel GmbH  
Züblin International GmbH  
Züblin Spezialtiefbau GmbH

### 77 The Arab Contractors Co. (Osman Ahmed Osman)

The Arab Contractors Company In  
The Arab Contractors Company In Algeria  
The Arab Contractors Company In Cameroon  
The Arab Contractors Company In Chad  
The Arab Contractors Company In Dubai  
The Arab Contractors Company In Equatorial  
Guinea  
The Arab Contractors Company In Ethiopia  
The Arab Contractors Company In Ghana  
The Arab Contractors Company In Iraq  
The Arab Contractors Company In Kuwait  
The Arab Contractors Company In Morocco  
The Arab Contractors Company In Nigeria  
The Arab Contractors Company In Oman  
The Arab Contractors Company In Qatar  
The Arab Contractors Company In Tanzania  
The Arab Contractors Company In Togo  
The Arab Contractors Company In Uganda  
The Arab Contractors Company In Zambia  
The Arab Contractors Company for  
Investments  
The Arab Contractors Mechanical & Electrical  
Engineering ARABCO

### 79 ITINERA SpA

Federici Stirling Batco LLC  
Halmar International  
Itinera Construções LTDA.  
SEA - Segnaletica Stradale S.p.A  
Tubosider S.p.A.

### 80 Tekfen Construction and Installation Co. Inc.

GATE Construction  
GATE İnşaat Taahhüt San. Tic. A.Ş.  
OOO Rusfen  
Tekfen Mühendislik A.Ş.  
Tekfen İmalat ve Mühendislik A.Ş.

## 2021 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
81	<b>Norinco International Cooperation Ltd.</b>	<i>China North Vehicle Corporation Ltd.</i>			<i>Sinopec Engineering Group America L.L.C. Sinopec Engineering Group Saudi Co., Ltd. Sinopec Engineering Group Singapore Pte., Ltd. Sinopec Fifth Construction Co., Ltd. Sinopec Fourth Construction Co. Ltd. Sinopec Guangzhou Engineering Co., Ltd. Sinopec Heavy Lifting and Transportation Co., Ltd.</i>
82	<b>Toyo Engineering Corp.</b>	<i>Pt. Inti Karya Persada Thnik (IKPT) TEC Project Service Corporation Toyo Engineering &amp; Construction Sdn.Bhd. Toyo Engineering Corporation (China) Toyo Engineering India Private Limited Toyo Engineering Korea Limited</i>			<i>Sinopec Luoyang Engineering Co., Ltd. Sinopec Nanjing Engineering Co., Ltd. Sinopec Ningbo Engineering Co., Ltd. Sinopec Shanghai Engineering Co. Ltd. Sinopec Tenth Construction Co., Ltd.</i>
83	<b>DL E&amp;C Co. Ltd.</b>	<i>CANAKKALE HIGHWAY AND BRIDGE CONSTRUCTION INVESTMENT AND OPERATION DAELIM INSAAT GELISTIRME A.S. Daelim Malaysia, Sdn. Bhd. Daelim RUS LLC. Daelim Saudi Arabia Co.,Ltd.</i>	87	<b>Shimizu Corp.</b>	<i>PT Shimizu Bangun Cipta Kontraktor. Shimizu Corp. India Pte. Ltd. Shimizu Corporation China Ltd. Shimizu North America LLC. Shimizu Philippine Contractors Inc. Shimizu Vietnam Co., Ltd. Thai Shimizu Co. Ltd.</i>
84	<b>Zhejiang Construction Investment Group Co. Ltd.</b>	<i>China Zhejiang Construction Group (H.K.) Ltd. Zhejiang Building Materials Group Co., Ltd. Zhejiang Construction Group Dacheng Zhejiang Industrial Equipment Installation Group Co, Ltd.</i>	88	<b>CBRE</b>	<i>CBRE Heery, Inc.</i>
85	<b>Atlas Group</b>	<i>Atlas Genie Civil Atlas Texas Construction and Trading Inc Atlas Yapi and Sanayi</i>	90	<b>Shandong Hi-Speed Group Co. Ltd.</b>	<i>CHINA SHANDONG INTERNATIONAL ECONOMIC &amp; TECHNICAL COOPERATION GROUP LTD Ranken Railway Construction Group Co., Ltd. SHANDONG HI-SPEED NILE INVESTMENT &amp; DEVELOPMENT CO., LTD SHANDONG HI-SPEED ROAD &amp; BRIDGE INTERNATIONAL ENGINEERING CO., LTD</i>
86	<b>SINOPEC Engineering (Group) Co. Ltd.</b>	<i>Sinopec Engineering Co., Ltd.</i>	91	<b>Per Aarsleff Holding A/S</b>	<i>Aarsleff Rail A/S Aarsleff Rohrsanierung Hansson &amp; Knudsen</i>

## 2021 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Per Aarsleff A/S Wicotec Kirkebjerg A/S Ístak Ísland hf			PIZZAROTTI SA
<b>92</b>	<b>Onur Taahhut Tasimacilik Insaat Tic. Ve Sanayi AS</b>	ONUR CONSTRUCTION CO. ONUR POLSKA LLC S.R.L. ONUR TAAHHUT TAŞIMACILIK İNŞAAT TICARET VE SANAYI	<b>98</b>	<b>BAUER AG</b>	BAUER Egypt S.A.E. Specialised Foundation Contractors BAUER Foundation Corporation BAUER Foundations Philippines Inc. BAUER International FZE BAUER International Qatar
<b>94</b>	<b>Qingjian Group Co. Ltd.</b>	Qingdao Bo Hai Construction Group Co.,Ltd Qingdao Construction Group (Singapore) (Pte) Ltd. Qingdao Hai Chuan Construction&Engineering Co.Ltd Qingdao No. 1 Architecture Engineering Co.Ltd Qingjian International (Ghana) Group Development Co., Ltd Qingjian International (Liberia) Overseas Co., Ltd Qingjian International (Mali) Group Development Co., Ltd Sarl Jianhua Construction	<b>99</b>	<b>Contracting and Trading Co. (C.A.T.)</b>	BR. C.A.T. INTERNATIONAL CO. LIMITED. BUILDING & ROADS CO. (BARCO) W.L.L. C.A.T. Co. Abu Dhabi C.A.T. INTERNATIONAL QATAR W.L.L. Cat International Limited - Abudhabi Contracting and Trading Co. "C.A.T." - Lebanon S.A.L. MOTHERCAT LIMITED NIGER CONSTRUCTION LIMITED (NIGERCAT)
<b>96</b>	<b>POSCO Engineering &amp; Construction</b>	Myanmar POSCO E&C Co., Ltd. POSCO (Dalian) IT Center Development Co.,Ltd. POSCO A&C POSCO E&C China Co., Ltd. POSCO E&C India Private Ltd. POSCO E&C Vietnam Co., Ltd. POSCO E&C(Thailand) Co., Ltd. POSCO O&M PT. POSCO E&C Indonesia	<b>100</b>	<b>China Geo-Engineering Corp.</b>	CGC (HONG KONG) Industrial Co. Ltd CGC Shang Hai Ltd. China National Geological & Mining Corporation
<b>97</b>	<b>Impresa Pizzarotti &amp; C. SpA</b>	PIZZAROTTI LLC	<b>102</b>	<b>Nurol Construction and Trading Co. Inc.</b>	Nurol Georgia LLC Nurol LLC
			<b>103</b>	<b>Alberici-Flintco</b>	Alberici Constructors, Inc. Alberici Constructors, Ltd. CAS Constructors, LLC Flintco, LLC WWPS



## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

### 104 SICIM SpA

*CONSTRUCTORA SICIM  
SICIM CANADA  
SICIM IRELAND  
SICIM SAUDI ARABIA*

### 105 Sinopec Zhongyuan Petroleum Engineering Ltd.

*ZP ARABIA DRILLING CO.LTD.*

### 106 Yunnan Const. and Invest. Holding Grp. Co. Ltd.

*YCIH Installation Co., Ltd.  
YCIH No. 2 Installation Engineering Co., Ltd.  
YCIH No. 4 Construction Co., Ltd.  
YCIH No.1 water resources and hydropower  
Construction Co., Ltd.  
YCIH No.6 Construction Co., Ltd.*

### 107 Jiangsu Provincial Construction Group Co. Ltd.

*Beijing Jingxi Construction Group Ltd  
Jiangsu Construction Group Fengda Concrete  
Co., Ltd  
Jiangsu Provincial Capital Investment &  
Construction Co., Ltd  
Jiangsu Provincial Construction Group  
(Malaysia) Co., Ltd  
Jiangsu Transportation Engineering Group Co.,  
Ltd.  
Nanjing Construction Investment Co., Ltd  
Nanjing Tongli Construction Group Co., Ltd  
Taizhou Huaze Property Co., Ltd  
Xinghua Huayuan Housing Co., Ltd  
Xuzhou Xinhong Property Co., Ltd*

### 108 Jiangsu Nantong Sanjian Construction Group Co. Ltd.

*Jiangsu Nantong Sanjian Construction  
Engineering General Contracting Co.,Ltd.  
Jiangsu Nantong Sanjian Construction  
Engineering General Contracting Co.,Ltd.  
Jiangsu Nantong Sanjian Construction  
Equipment Engineering Co.,Ltd  
Jiangsu Nantong Sanjian Construction  
Equipment Engineering Co.,Ltd  
Jiangsu Nantong Sanjian Construction  
Oversea' Labour Co.,Ltd.  
Jiangsu Nantong Sanjian Construction Real  
Estate Development Co.,Ltd.  
Jiangsu Nantong Sanjian Construction Real  
Estate Development Co.,Ltd.  
Jiangsu Nantong Sanjian Construction  
Decoration and Fitment Engineering  
Co.,Ltd.  
Jiangsu Nantong Sanjian Construction  
Decoration and Fitment Engineering  
Co.,Ltd.  
Jiangsu Nantong Sanjian Construction Labor  
Co.,Ltd.  
Jiangsu Nantong Sanjian Construction Labor  
Co.,Ltd.  
Nantong Chenyukun Industrial Co.,Ltd.  
Nantong Third Construction Vocational School*

### 109 Beijing Urban Construction Group Co. Ltd.

*BEIJING URBAN CONSTRUCTION  
DESIGN&DEVELOPMENT GROUP CO., LTD.  
BEIJING URBAN CONSTRUCTION  
DESIGN&DEVELOPMENT GROUP CO.,LTD.  
BEIJING URBAN CONSTRUCTION DESIGN AND  
DEVELOPMENT CO., LTD.  
BEIJING URBAN CONSTRUCTION  
INSTALLATION CO., LTD.  
BEIJING URBAN CONSTRUCTION NO.1 CO.,LTD  
BEIJING URBAN CONSTRUCTION NO.10  
CO.,LTD*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

BEIJING URBAN CONSTRUCTION NO.16  
CO.,LTD  
BEIJING URBAN CONSTRUCTION NO.2 CO.,LTD  
BEIJING URBAN CONSTRUCTION NO.5 CO.,LTD  
BEIJING URBAN CONSTRUCTION NO.6 CO.,LTD  
BEIJING URBAN CONSTRUCTION NO.7 CO.,LTD  
BEIJING URBAN CONSTRUCTION NO.8 CO.,LTD  
BEIJING URBAN CONSTRUCTION NO.9 CO.,LTD  
BEIJING URBAN CONSTRUCTION NORTH  
CONSTRUCTION CO.LTD.  
BEIJING URBAN CONSTRUCTION WUWEI  
CO.,LTD.  
BEIJING URBAN CONSTRUCTION YUANDONG  
GROUP OF CONSTRUCTION INVESTMENT  
CO., LTD.  
BEIJING URBAN CONSTRUCTION YUANDONG  
GROUP OF CONSTRUCTION INVESTMENT  
CO., LTD.  
CIVIL ENGINEERING GENERAL CONTRACTING  
DEPT., BEIJING URBAN CONSTRUCTION  
GROUP.  
CONSTRUCTION ENGINEERIBG GENERAL  
CONTRACTING DEPT. BEIJING URBAN  
CONSTRUCTION GROUP.

### 110 DRA Global Ltd

DRA APAC  
DRA Projects  
G&S Engineering  
Minopex  
SENET

### 111 TBEA Co. Ltd.

TBEA Hengyang Transformer Co., Ltd.  
TBEA International Engineering Contraction  
Company  
TBEA Shandong Luneng Wires and Cables Co.,  
Ltd.  
TBEA Shenyang Transformer Group Co., Ltd.  
TBEA Xinjiang Sun Oasis Co., Ltd.  
TBEA Xinjiang Transformer Co., Ltd.

### 112 STO Building Group Inc.

Abbott Construction  
Ajax Building Company  
BCCI Construction  
Govan Brown  
LF Driscoll  
Layton Construction  
Pavarini Construction  
Pavarini McGovern  
Structure Tone Global Services  
Structure Tone International  
Structure Tone LLC  
Structure Tone Southwest

### 113 XPCC Construction & Engineering (Group) Co. Ltd.

Xinjiang Beixin Road & Bridge Construction  
Co., Ltd

### 114 Taisei Corp.

Seiwa Renewal Works Co., Ltd.  
Taisei Housing Corporation  
Taisei Rotec Corporation  
Taisei Setsubi Co., Ltd.  
Taisei U-Rec Co., Ltd.  
Taisei-Yuraku Real Estate Co., Ltd.  
Vinata International Ltd. Co.

### 116 Afcons Infrastructure Ltd.

Afcons Construction Mideast LLC  
Afcons Overseas Singapore Pte. Ltd.

### 117 Beijing Construction Engineering Group Co. Ltd.

BBC Construction  
BCEG (Rwanda) Ltd.  
BCEG INTERNATIONAL AUSTRALIA PTY.LTD.  
BCEG INTERNATIONAL MONGOLIA CO.,LTD.  
BCEG International (UK) Co., Limited

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

BCEG International (Singapore) Pte.Ltd.  
 BCEG International (Malaysia) Sdn. Bhd.  
 BCEG Landmark Development I Co Ltd  
 BCEG Landmark Development II Co Ltd  
 BCEG Thai International Co.,Ltd  
 BCEGI (Hong Kong) Company Limited  
 BCEGI MACAU CONSTRUCTION &  
 ENGINEERING CO.,LTD.  
 BCEGI,LLC  
 Beijing Construction Engineering Group  
 (Macau) CO., LTD.  
 Beijing Construction Engineering Group Co.  
 Ltd- Abu Dhabi  
 Beijing Construction Engineering Group Co.  
 Ltd- Abu Dhabi  
 Beijing Construction Engineering Group Co.,  
 Ltd, - KSA  
 Beijing Construction Engineering Group Co.,  
 Ltd, - KSA  
 Beijing Construction Engineering Group Co.,  
 Ltd. (Singapore company)  
 Beijing Construction Engineering Group ( Angola ) Co ,LDA  
 Beijing Construction Engineering Group ( Mongolia ) Co., Ltd.  
 Beijing Construction Engineering (M)  
 SDN.BHD  
 Beijing Liujian Construction Corporation T&T  
 Limited  
 Beijing Liujian Construção Grupo CO, Lda -  
 Sucursal  
 CITY VIEW DEVELOPMENT CO LTD  
 Chang Cheng Esquares Co., Ltd.  
 FILIALE DE LA SOCIETE CHINOISE BEIJING  
 CONSTRUCTION ENGINEERING GROUP  
 CO.,LTD EN REPUBLIQUE DU GONGO  
 GHJ CONSTRUCTION INC.  
 SARL BEIJING LIUJIAN CONSTRUCTION  
 CORPORATION ALGERIE

SARL BEIJING LIUJIAN CONSTRUCTION  
 CORPORATION ALGERIE

### 118 Ssangyong Engineering & Construction Co. Ltd.

JUNGAM H&D  
 PT.SSY KONSTRUKSI INDONESIA  
 SSANGYONG E&C GE S.A.

### 119 Yanjian Group Co. Ltd.

Design Institute of Yanjian Group Co.,Ltd  
 International company of Yanjian Group  
 Co.,Ltd  
 Jin Xiang Tai real estate development company  
 of Yanjian Group Co.,Ltd  
 Jinan company of Yanjian Group Co.,Ltd  
 Qingdao company of Yanjian Group Co.,Ltd  
 Shanghai company of Yanjian Group Co.,Ltd  
 The Fifth construction and installation  
 company of Yanjian Group Co.,Ltd  
 The Fourth construction and installation  
 company of Yanjian Group Co.,Ltd  
 The Seventeenth construction and installation  
 company of Yanjian Group Co.,Ltd  
 The Seventh construction and installation  
 company of Yanjian Group Co.,Ltd  
 The Sixth construction and installation  
 company of Yanjian Group Co.,Ltd  
 The Tenth construction and installation  
 company of Yanjian Group Co.,Ltd  
 The Third construction and installation  
 company of Yanjian Group Co.,Ltd  
 Yanjian Group (Mackay) Pty Ltd  
 Yanjian Group Beijing Company  
 Yanjian Group Lanka Private Limited  
 Yanjian Malaysia Sdn. Bhd.  
 Yanjian Peru S.A.C  
 Yanjian Tajikistan Company  
 Yanjian Tonga Ltd  
 Yanjian Uganda Company Limited  
 Yanjian(Australia) PTY ltd

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*Yanjian Group (Fiji) Company Limited  
Yanjian Group Cambodia Co.,Ltd  
Yanjian Group Ghana Ltd*

**120 Ghella SpA**

*GHELLA CANADA LTD  
GHELLA LIMITED  
GHELLA PTY LTD*

**122 Gulermak**

*Gulermak India Private Ltd.  
Gülermak Investment Sp.Zoo  
Gülermak Sp. Zoo.*

**123 Dongfang Electric Corp.**

*DONGFANG ELECTRIC CORPORATION LTD.*

**124 China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.**

*China Jiangsu Construction Group Co. Ltd.  
China Jiangsu Jianda Construction Co. Inc.*

**126 Electra Ltd.**

*Electra M&E  
Electra USA  
Electra construction  
Electra infrastructure*

**127 Anhui Sogecoa Foreign Econ. Construction (Group)**

*SOCIETE GENIE CIVIL ET COMMERCE DE L'AN HUI-CHINE  
SOGEOA(MOÇAMBIQUE),LDA  
Société de Génie-  
civil et de Commerce de Anhui-  
Chine en RDC*

*Société de Génie-  
civil et de Commerce de Anhui-  
Chine en RDC  
Sogecoa (Zimbabwe) Ltd.  
Sogecoa (Zambia) Ltd  
Sogecoa Company Limited*

**128 Grupo Empresarial San Jose SA**

*CONSTRUCTORA SAN JOSE, SA,  
Constructora San José Cabo Verde, S.A.,  
San José Perú Constructora, S.A.,  
San José Tecnologías Chile Limitada*

**129 China Wu Yi Co. Ltd.**

*China Wu Yi (Congo) Co., Ltd.  
China Wu Yi (Equatorial Guinea) Co.,Ltd  
China Wu Yi (Ethiopia) Co., Ltd.  
China Wu Yi (Kenya) Co., Ltd.  
China Wu Yi (Papua New Guinea) Co., Ltd  
China Wu Yi (Philippines) Co., Ltd.  
China Wu Yi (South Sudan) Co., Ltd.  
China Wu Yi (Tanzania) Co., Ltd.  
China Wu Yi (Uganda) Co., Ltd.  
China Wu Yi Australia Pty. Ltd.*

**134 Tutor Perini Corp.**

*Becho Inc.  
Black Construction  
Frontier - Kemper  
Lunda Construction  
Perini Management Services  
Roy Anderson Corp.  
Rudolph and Sletten  
Tutor Perini Building Corp.  
Tutor Perini Civil Construction*

**136 KUZU Group**

*KUZU Branch Libya  
KUZU Grup Algeria  
KUZU Lebanon*



## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*KUZU Pars Co*  
*KUZU SayınSUV*

**138 Rizzani de Eccher SpA**

*Deal S.p.A.*  
*InterBridge Technologies B.V.*  
*Iride S.r.l.*  
*RdE Australia Pty Ltd*  
*RdE Canada Inc.*  
*RdE Islanda*  
*RdE Messico S. de RL. de C.V.*  
*RdE S.A. Lussemburgo*  
*RdE USA Inc.*  
*Sacaim*  
*Sicea S.r.l.*  
*Tensacciai S.r.l.*  
*Tiliaventum S.c.a.r.l.*

**139 Kinden Corp.**

*Antelec Ltd.*  
*International Electro-Mechanical Services Co.*  
*(L.L.C.)*  
*Kinden (Thailand) Co., Ltd.*  
*Kinden Phils Corporation*  
*Kinden Vietnam Co., Ltd.*  
*P.T. Kinden Indonesia*  
*US Kinden Corporation*  
*Wasa Electrical Services, Inc.*

**140 Sumitomo Mitsui Construction Co. Ltd.**

*SMCC (Thailand) Co., Ltd.*  
*SMCC Construction India Ltd.*  
*SMCC Malaysia Sdn. Bhd.*  
*SMCC Overseas Singapore Pte. Ltd.*  
*SMCC Philippines, Inc.*  
*SMCC Taiwan Co., Ltd.*  
*SMCC Utama Indonesia*

**143 CGCOC Group Co. Ltd.**

*CGC Nigeria Ltd.*  
*CGCOC Algeria Ltd.*  
*CGCOC Angola Ltd.*  
*CGCOC Cameroon Ltd.*  
*CGCOC Chad Ltd.*  
*CGCOC Ethiopia Ltd.*  
*CGCOC Senegal Ltd.*

**144 Yuksel Insaat Co. Inc.**

*SASEL ELECTROMECHANIC IND.TRADE CO.*  
*YUKSEL CONSTRUCTION SAUDI CO*

**146 Black & Veatch**

*Black & Veatch Contracting*  
*Black & Veatch Management Consulting*  
*Black & Veatch Oil & Gas*  
*Black & Veatch Power*  
*Black & Veatch Special Projects*  
*Black & Veatch Telecom*  
*Black & Veatch Water*

**147 Shanghai Urban Construction (Group) Corp.**

*Shanghai Water Construction & Engineering Co. Ltd.*  
*Shanghai Tunnel Engineering co.,Ltd*  
*Shanghai Underground Space Development Company*  
*Shanghai Urban Construction Operation & Management (Group) Co. Ltd.*  
*Shanghai Urban Construction Water Engineering Co. Ltd.*  
*Shanghai Urban Construction material Co.,Ltd.*  
*Shanghai urban properties development co., LTD*

**150 Drees & Sommer**

*Drees & Sommer España S.L.*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

Drees & Sommer France  
 Drees & Sommer Hungária Kft.  
 Drees & Sommer Italia Engineering S.r.l.  
 Drees & Sommer Luxembourg SARL  
 Drees & Sommer Netherlands  
 Drees & Sommer Nordic A/S  
 Drees & Sommer Polska Sp. z.o.o.  
 Drees & Sommer Projektmanagement und  
 bautechnische Beratung GmbH  
 Drees & Sommer Schweiz AG  
 Drees & Sommer UK Ltd.  
 Sprl Drees & Sommer Belgium

### 151 Ic İctas Insaat Sanayi Ve Ticaret AS

IC Altyapı İşletme ve Ticaret A.Ş.  
 IC ICTAS US Inc.  
 IC Çeşme Marina Yatırım A.Ş.  
 IC İçmak Makine İnşaat ve Lojistik A.Ş.  
 IC İctaş Elektrik Toptan Satış ve Ticaret A.Ş.  
 IC İctaş Enerji Yatırım Holding A.Ş.  
 IC İctaş Havalimanı İnşaatları A.Ş.  
 IC İctaş Sakarya Karasu Limanı Yatırım ve  
 İşletme A.Ş.  
 IC İctaş Saudi Arabia Company  
 IC İctaş Uluslararası İnşaat Turizm Enerji ve  
 Ticaret A.Ş.  
 IC İctaş Zafer Uluslararası Havaalanı Yatırım  
 ve İşletme A.Ş.  
 ICA IC İctaş Astaldi Üçüncü Boğaz Köprüsü ve  
 Kuzey Marmara Otoyolu Yatırım ve İşletme  
 A.Ş.  
 Trabzon Enerji Üretim ve Ticaret A.Ş.  
 Trakya Elektrik Dağıtım A.Ş.  
 Trakya Elektrik Perakende Satış A.Ş.  
 Treysan Dış Ticaret A.Ş.  
 Treysan Prefabrik Çelik Yapılar San. ve Tic. A.Ş.  
 İctaş Sürdürülebilir Enerji Yatırımları A.Ş.  
 İctaş Yenilenebilir Enerji Üretim ve Ticaret A.Ş.  
 İctaş İşletme ve Ticaret A.Ş.

### 152 Sener Grupo de Ingenieria SA

III, S.A. de C.V

Insegeco, S.A. de C.V.  
 NTE-Sener Healthcare, S.A.  
 Rymsa, S.L.  
 Sener (SES) Canada, Inc  
 Sener (Shangai) Systems Company, Ltd  
 Sener Aeroespacial, S.A.  
 Sener Arabia Saudi  
 Sener Engineering Limited (Sener Irlanda)  
 Sener Engineering and Constructions South  
 Africa Proprietary Limited  
 Sener Engineering and Systems Proprietary  
 Limited  
 Sener Engineering and Systems, Inc.  
 Sener Engineering and Systems, Ltd.  
 Sener Engivia-Consultores de Engenharia, S.A.  
 Sener Ethilene Terminal (Sener Francia)  
 Sener Ingeniería y Sistemas Chile, Ltda.  
 Sener Ingeniería y Sistemas Colombia, S.A.S.  
 Sener Ingeniería y Sistemas, S.A.  
 Sener KWK Projekte Deutschland GmbH (Sener  
 Alemania)  
 Sener Korea Engineering and Systems Co.,Ltd  
 Sener Maroc S.A.R.L  
 Sener Operación y Mantenimiento, S.L.  
 Sener Philippines Inc.  
 Sener Spolka z Ograniczona  
 Odpowiedzialnoscia (Sener Sp. z o.o)  
 Senermex Ingeniería y Sistemas, S.A. de de CV  
 Setepla Tecnometal Engenharia, S.A.  
 TRYO Aerospace & Electronics, S.L.  
 TRYO Aerospace Flight Segment, S.A.

### 153 Blue&P Infrastructure Group

MABNA BEHINESAZAN NIROO  
 PARS TABLEAU

### 154 Gilbane Building Co.

G.O. Services  
 GRS Disaster Recovery  
 Gilbane Federal

## 2021 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
156	<b>Parsons</b>	<ul style="list-style-type: none"> <li><i>Parsons Environment &amp; Infrastructure</i></li> <li><i>Parsons Government Services</i></li> <li><i>Parsons Transportation</i></li> </ul>			<ul style="list-style-type: none"> <li><i>China National Aero Technology International Engineering Corporation Nepal Branch Office</i></li> <li><i>Chong Qing Branch</i></li> <li><i>Da Lian Branch</i></li> <li><i>Ling Bao Branch</i></li> <li><i>SARL CATIC-ENG ALGERIE</i></li> <li><i>Tian Jin Branch</i></li> <li><i>Xi An Branch</i></li> </ul>
157	<b>Calik Enerji Sanayi ve Ticaret AS</b>	<ul style="list-style-type: none"> <li><i>Calik Enerji Dubai FZE</i></li> <li><i>Calik Enerji Swiss AG</i></li> <li><i>Onyx Trading Innovation FZE</i></li> <li><i>Technological Energy n.v</i></li> </ul>	160	<b>MWH Constructors Inc.</b>	<ul style="list-style-type: none"> <li><i>MWH Treatment</i></li> <li><i>Slayden Constructors, Inc.</i></li> </ul>
159	<b>China National Aero-Technology Int'l Eng'g Corp.</b>	<ul style="list-style-type: none"> <li><i>ACEG-CATIC GREEN FIELD PROJECT (JV) LIMITED</i></li> <li><i>AVIC COAST LAND DEVELOPMENT(T) LIMITED</i></li> <li><i>AVIC CONSTRUCTION ENGINEERING CORPORATION, LTD</i></li> <li><i>AVIC INTERNATIONAL ENGINEERING (HONG KONG) LIMITED</i></li> <li><i>AVIC INTERNATIONAL ENGINEERING(R) LIMITED</i></li> <li><i>AVIC INTERNATIONAL HOTELS LANKA LIMITED</i></li> <li><i>AVIC INTERNATIONAL INVESTMENT(LAO) CO., LTD</i></li> <li><i>AVIC INTERNATIONAL PROPERTY NAIROBI LIMITED</i></li> <li><i>AVIC INTERNATIONAL REAL ESTATE(T) LIMITED</i></li> <li><i>AVIC INTL ENGINEERING NIG LTD</i></li> <li><i>AVIC INTL ENGINEERING NIG LTD</i></li> <li><i>AVIC-ENG AIRPORT ENGINEERING CO., LTD</i></li> <li><i>AVIC-INTL AIRPORT CONSTRUCTION CO., LTD</i></li> <li><i>CARDOGEN HOTEL SDN BHD</i></li> <li><i>CATIC INTERNATIONAL APARTMENTS(T) LIMITED</i></li> <li><i>CATIC INTERNATIONAL ENGINEERING(T) LIMITED</i></li> <li><i>CATIC REAL ESTATE CORPORATION, LTD</i></li> </ul>	162	<b>GAP INSAAT YATIRIM VE DIS TICARET AS</b>	<ul style="list-style-type: none"> <li><i>CALIK INSAAT A.S</i></li> <li><i>GAP INSAAT DUBAI FZE</i></li> <li><i>INNOVATIVE CONSTRUCTION TECHNOLOGIES TRADING FZE</i></li> </ul>
			163	<b>POLAT YOL YAPI SAN. VE TIC. AS</b>	<ul style="list-style-type: none"> <li><i>POLATYOL-TESAN JOINT VENTURE</i></li> </ul>
			164	<b>Fortis Construction Inc.</b>	<ul style="list-style-type: none"> <li><i>Fortis Construction, PTE</i></li> </ul>
			165	<b>Alarko Contracting Group</b>	<ul style="list-style-type: none"> <li><i>Alsim Alarko SRL</i></li> <li><i>Bakad Investment and Operation LLP</i></li> </ul>
			166	<b>Aegion Corp.</b>	<ul style="list-style-type: none"> <li><i>Aegion Coating Services</i></li> <li><i>Brinderson LLC</i></li> <li><i>Corrpro Companies, Inc.</i></li> <li><i>Fibrwrap Construction Services</i></li> <li><i>Insituform Technologies</i></li> <li><i>Schultz Industrial Services</i></li> </ul>

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*Underground Solutions  
United Pipeline Systems*

### 170 ICM SpA

*Delma Libya  
Delma Qatar  
ICM Construction  
ICM Construction UK  
Independent Construction Group Muscat*

### 171 Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.

*CNYD Aluminium Industry Engineering  
Malaysia SDN BHD  
PT Shenyang Yuanda Aluminium Industry  
Engineering  
Yuanda (UK) Co. Ltd.  
Yuanda Australia Pty Ltd.  
Yuanda Curtain Wall Vietnam Co., Ltd.  
Yuanda Qatar Aluminium Industry  
Engineering W.L.L.  
Yuanda USA Corporation*

### 172 China National Complete Plant Imp. & Exp. Group

*China National Complete Plant Import &  
Export Corporation Limited*

### 173 Shanxi Construction Investment Group Co. Ltd.

*Beijing Jinfa Asset Management Co., Ltd.  
Coal Industry Taiyuan Design and Research  
Institute Group Co., Ltd.  
Jinjian Commercial Factoring (Hengqin) Co.,  
Ltd.  
Jinjian International Financial Leasing  
(Tianjin) Co., Ltd.  
Jinjian Private Equity Fund Management  
(Hengqin) Co., Ltd.*

*Shanxi Academy of Building Research Co., Ltd.  
Shanxi Architectural Design and Research  
Institute Co., Ltd.  
Shanxi Construction Engineering Co.,Ltd  
Shanxi Construction Engineering Construction  
Supervision Co., Ltd.  
Shanxi Construction Engineering Inspection  
Co., Ltd.  
Shanxi Construction Investment Group  
Decoration Co.,Ltd.  
Shanxi Eighth Construction Group Co., Ltd  
Shanxi Engineering Machinery Co.,Ltd  
Shanxi Fifth Group Co., Ltd  
Shanxi First Construction Group Co., Ltd  
Shanxi Industrial Equipment Installation  
Group Co.,Ltd  
Shanxi International Economic and Technical  
Cooperation Co., Ltd.  
Shanxi Jian'an Property Management Co., Ltd.  
Shanxi Jiantong Technology Co., Ltd.  
Shanxi Mechanized Construction Group Co.,Ltd  
Shanxi Park Construction Development Group  
Co., Ltd.  
Shanxi Second Construction Group Co., Ltd  
Shanxi Sijian Group Co., Ltd  
Shanxi Sixth Construction Group Co., Ltd  
Shanxi Survey Design Research Institute  
Co.,Ltd.  
Shanxi Third Construction Group Co., Ltd  
Shenzhen Warranty Asset Management Co.,Ltd.*

### 174 Anhui Construction Engineering Group Co. Ltd.

*ACEG Overseas Manpower Service Co., Ltd  
Anhui Construction Engineering Real Estate  
Co., Ltd  
Anhui Construction Engineering Technician's  
College  
Anhui Construction Machinery Co., Ltd  
Anhui First Construction Engineering Co., Ltd.  
Anhui Institute of Building Research & Design*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

Anhui Province Highway & Port Engineering Co., Ltd

Anhui Province Industrial Equipment Installation Co. Ltd

Anhui Road & Bridge Engineering Co. , Ltd

Anhui Road & Bridge Engineering Group Co., Ltd

Anhui Sanjian Engineering Co., Ltd.

Anhui Second Construction Engineering Co., Ltd.

Anhui Traffic and Shipping Engineering Co., Ltd

Anhui Water Resource Development Co., Ltd

### 179 Eng'g for the Petroleum & Process Industries (Enppi)

Engineering for the Petroleum & Process Industries "Enppi - KSA"

### 180 Hunan Construction Engineering Group Co. Ltd.

Dalian Harbor Engineering Co., Ltd.

Decoration Engineering Co., Ltd

HNCEG Communications Construction Co., Ltd

Hunan Academy of Building Research Co., Ltd.

Hunan Industrial Equipment Installation Co., Ltd

Hunan No. 1 Engineering Co., Ltd

Hunan No. 2 Engineering Co., Ltd

Hunan No. 3 Engineering Co., Ltd

Hunan No. 4 Engineering Co., Ltd

Hunan No. 5 Engineering Co., Ltd

Hunan No. 6 Engineering Co., Ltd

Hunan No. 8 Engineering Co., Ltd

### 181 Gurbag Group

Gürbağ İnş. Müh. Mad. San. Tic. A.Ş.

Gürbağ İnş. Müh. Mad. San. Tic. A.Ş.

Gürbağ İnş. Müh. Mad. San. Tic. A.Ş.

Gürbağ-Ohitan JV

Gürbağ-Ohitan JV

Ohitan İnş. Müh. San. A.Ş.

### 182 Lotte Engineering & Construction Co. Ltd.

Hau Giang Commercial and Construction Investment Co

LOTTE LAND.,LTD

Lotte E&C Beijing CO.,Ltd.

Lotte E&C Malaysia Sdn. Bhd.

PT.LOTTE LAND INDONESIA

### 183 Tepe Insaat Sanayi AS

Bilbak Bilkent Ins. Tic. ve Bakim Hizm

Tepe - Mesa JV

Tepe Akfen Yatirim Ins. ve Tic. A.S.

Tepe Turkmen Ins. ve Tic.

### 184 Zhejiang Dongyang Third Constr. Eng'g Co. Ltd.

CEDY Third Contracting and Trading(M) SDN.BHD

SARL N03 Construction Et Engineering De Dongyang Zhejiang

### 186 Hebei Construction Group Co. Ltd.

HBCG Decoration Engineering Co., Ltd.

HBCG International Engineering Co., Ltd.

HBCG Investment Co.,Ltd.

HBCG Landscaping Co., Ltd.

HBCG Logistics Co., Ltd.

HBCG Real Estate Co., Ltd.

HBCG Tech Decelopment Co., Ltd.

Hebei Installation Engineering Co., Ltd.

Hebei No.2 Construction Co., Ltd.

Hebei No.4 Construction Co., Ltd.



## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

### 189 Nantong Construction Group Co. Ltd.

*Nantong Architect & Decoration Co., Ltd*  
*Nantong Architect Science Research Co., Ltd*  
*Nantong Construction & Installation Co., Ltd*  
*Nantong Construction Manpower Service Co., Ltd*  
*Nantong Construction Real Estate Co., Ltd*  
*Nantong Huaxia Silicate Products Co., Ltd*  
*Nantong Zhenban Real Estate Co., Ltd*

### 190 Zhejiang Communications Constr. Group Co. Ltd.

*ZCCC International Engineering Co.,Ltd.*

*Zhejiang Hongtu Transportation Construction Co.,Ltd.*  
*Zhejiang Jinzhu Transportation Construction Co.,Ltd.*  
*Zhejiang Road & Bridge Construction Co.,Ltd*

### 192 Hunan Road & Bridge Constr. Group Co. Ltd.

*Fujian Shaoguang Highway Co., Ltd.*  
*Guangxi Xiangsheng Investment, Construction and Development Co., Ltd.*  
*Hunan Fengmao Reals Estate Co., Ltd.*  
*Hunan Jialian Property Management Co., Ltd.*  
*Hunan Litan Highway Construction and Development Co., Ltd.*  
*Hunan TongChang Materials Co., Ltd*  
*Hunan Tongda Engineering Test Co., Ltd*  
*Hunan Tongsheng Engineering Co., Ltd*  
*Hunan Tongtai Construction Co., Ltd.*  
*Hunan Xiangchuang Archiectural Engineering Co., Ltd.*  
*Hunan Xiangjiaoyan Development and Construction Co., Ltd.*  
*Hunan Xiangtongtu Construction Co., Ltd*  
*Hunan Xiangzhu Engineering Co., Ltd.*  
*Hunan Zhuxing Transportation Engineering Co., Ltd.*

*Xizang Xiangheng Construction Engineering Co., Ltd.*

### 193 Jiangsu Zhongnan Construction Industry Group Co.Ltd

*Binhai Zhongnan Construction Develop Co., Ltd*  
*Haimen Construction Engineering Design Co.,Ltd*  
*Jiangsu Zhongnan Construction Technology Develop Co., Ltd*  
*Liaoning Zhongnan Construction Engineering Co.,Ltd*  
*Nantong Jinhong Construction Engineering Co., Ltd*

### 194 Jiangxi Construction Engineering (Group) Corp. Ltd.

*Jiangxi Construction Buildings IV Limited Liability Co.,LTD.*  
*Jiangxi Construction Engineering Building Installation Co. LTD.*  
*Jiangxi Construction Engineering First Limited Liability Company*  
*Jiangxi Construction Engineering Mechanical Construction Co. LTD.*  
*Jiangxi The Second Construction Co., LTD.*  
*Jiangxi The Third Construction Co., LTD.*

### 196 Haskell

*Benham, a Haskell Company*  
*Catalyst, a Division of Haskell*  
*FreemanWhite, a Haskell Company*  
*Seiberling, a Haskell Company*  
*The Haskell de Mexico*

### 197 China Triumph International Engineering Co. Ltd.

*CTF Solar GmbH*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*China Building Material International  
Technology Investment Co., Ltd.  
PT. Damai Indah Kacatipis  
TRIUMPH ENGINEERING(ARGENTINA)S.A.U.  
Triumph Engineering (UK) CO., Ltd*

### 198 Ustay Yapi Taahhut Ve Ticaret AS

*INTAY ENGINEERING CONTRACTING AND  
TRADING LTD  
USTAY ULUSLARARASI YAPI TAAHHUT VE  
TICARET A.Ş.*

### 199 Tianyuan Construction Group Co. Ltd.

*REPRESENTATIVE OFFICE OF TIANYUAN  
CONSTRUCTION GROUP CO., LTD.  
SHANDONG TIANYUAN CONSTRUCTION  
(MYANMAR)COMPANY LIMITED  
TIANYUAN CONSTRUCTION GOURP CO., LTD.-  
CAMEROUN  
TIANYUAN CONSTRUCTION GROUP CO., LTD.  
(BANGLADESH BRANCH OFFICE)  
TIANYUAN CONSTRUCTION GROUP  
CORPORATION  
TIANYUAN CONSTRUCTION GROUP S.LTD.  
SUCURSAL BOLIVIA  
TIANYUAN CONSTRUCTION GROUP SOUTH  
SUDAN BRANCH  
TIANYUAN DEVELOPMENT (THAILAND)CO.,  
LTD.  
TY-CN DEVELOPMENT (CAMBODIA) CO. , LTD.  
TYC CONSTRUCTION NEGERIA LIMITED*

### 200 Chongqing International Construction Corp.

*Bengal Co., Ltd.  
Chongqing Commercial Building Design  
Institute Co., Ltd.  
Chongqing Yongjian Construction  
Management Co., Ltd.*

*Chongqing Yuxin Road &Bridge Development  
Co., Ltd.  
East Timor Co.,Ltd.  
Ethiopia Co.,Ltd.  
Kenya Co.,Ltd.  
Liberia Co., Ltd.  
Sudan Co., Ltd.  
Tanzania Co., Ltd.  
Uganda Co., Ltd.*

### 202 China Gansu Int'l Corp. for Econ. and Tech. Coop.

*CGICOP-BEL,Co.,Ltd  
China Gansu International Corporation for  
Economic and Technical Cooperation Ltd  
(Ethiopia Branch)  
China Gansu International Corporation for  
Economic and Technical Cooperation  
Saudi Branch  
China Gansu International Corporation for  
Economic and Technical  
Cooperation(Kenya) Company Limited  
China Gansu International Corporation for  
Economic and Technical Cooperation (   
Pakistan Branch Office)  
China Gansu International Domestic  
Engineering Corporation  
China State Hualong Construction( Gh) Co.,  
LTD  
Gansu Hualong Overseas Engineering  
Corporation (Mozambique) Ltd.  
Hualong Malawi Construction (PVT) LTD  
Hualong Zimbabwe Construction (PVT) LTD  
PT.CG International Construction  
Gansu Overseas Engineering Corporation  
(Angola) Ltd.*

### 203 Summa Turizm Yatirimciligi AS

*SUMMA CONSTRUCTION NIGER SARLU  
SUMMA CONSTRUCTION SENEGAL SARL*

## 2021 Top 250 International Contractors – Subsidiaries by Rank

<b>Rank</b>	<b>Company</b>	<b>Subsidiary</b>	<b>Rank</b>	<b>Company</b>	<b>Subsidiary</b>
		<i>SUMMA RWANDA JV LTD</i> <i>SUMMA TUR YAT SA SUCURSALA</i>			
<b>204</b>	<b>GAMA</b>	<i>GAMA Arabia</i> <i>Gama Industry</i> <i>Gama Nurol JV</i> <i>Gama Power Systems</i> <i>Gama Türkerler JV</i> <i>REGA JV</i> <i>Türkerler Gama JV</i>	<b>211</b>	<b>Nantong Si Jian Construction Group Co.Ltd</b>	<i>Ganzhou Chengyue Construction Engineering Co. Ltd</i> <i>Nanjing Huakang Real Estate Co. Ltd</i> <i>Nantong Dahai Trade Development Co. Ltd</i> <i>Nantong Juqi Machinery Equipment Co. Ltd</i> <i>Nantong Sijian Financial Management Co. Ltd</i>
<b>207</b>	<b>Greenland Infra. Constr. Group Co. Ltd.</b>	<i>Greenland Municipal Investment Group Co., Ltd</i> <i>Greenland Urban Construction Development Group Co., Ltd</i> <i>Guangxi Construction Engineering Group Holdings Co., Ltd</i> <i>Guizhou Construction Engineering Group Co., Ltd</i> <i>Shanghai Hydraulic Engineering Group Co., Ltd.</i> <i>Tianjin Construction Engineering Group Holdings Co., Ltd</i> <i>Xi'an Construction Engineering Group Co., Ltd</i>	<b>212</b>	<b>MBD Insaat Sanayi Ve Ticaret AS</b>	<i>BC MADENCILIK NAKLIYAT PETROL INSAAT SANAYI VE TICARET A.S.</i> <i>DOGUGAZ BITLIS BINGOL MUS DOGALGAZ DAGITIM A.S.</i> <i>GULDEM YAPI TAAHHUT INSAAT MUHENDISLIK TARIM HAYVANCILIK GIDA BILGISAYAR SANAYI TICARET A.S.</i> <i>MUS SEKER URETIM SANAYI A.S.</i>
<b>208</b>	<b>Pernix Group Inc.</b>	<i>BE&amp;K Building Group LLC</i> <i>Pernix Federal LLC</i> <i>Pernix Fiji Ltd</i> <i>Pernix Germany GmbH</i> <i>Pernix Guam LLC</i> <i>Vanuatu Utilities &amp; Infrastructure, Ltd</i>	<b>213</b>	<b>Sichuan Road and Bridge (Group) Co. Ltd.</b>	<i>SRBG Bridge Engineering Co., Ltd.</i> <i>Sichuan Chuanjiao Road &amp; Bridge Co., Ltd.</i> <i>Sichuan Luhang Construction Engineering Co., Ltd.</i> <i>Sichuan Road and Bridge Group Traffic Engineering Co., Ltd.</i> <i>Sichuan Road and Bridge Huadong Construction Co., Ltd.</i> <i>Sichuan Road and Bridge Shengtong Architectural Engineering Co., Ltd.</i>
<b>209</b>	<b>Tata Projects Ltd.</b>	<i>Artson Engineering Ltd</i>	<b>216</b>	<b>WSP Global Inc.</b>	<i>Berger Group Holdings, Inc.</i> <i>Leach Wallace Associates Inc.</i> <i>Lievence Holding B.V.</i> <i>Louis Berger (Canada) Limited</i> <i>Louis Berger Aircraft Services, Inc.</i> <i>Louis Berger Services, Inc.</i> <i>Mouchel Limited</i>

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

Orbicon A/S  
 Parsons Brinckerhoff Holdings Inc.  
 The Louis Berger Group Inc.  
 WSP (Asia) Ltd.  
 WSP Asia (Holdings) Limited  
 WSP Australia Pty Limited  
 WSP Canada Inc.  
 WSP Colombia S.A.S.  
 WSP Consultancy Pte. Ltd.  
 WSP Danmark A/S  
 WSP Deutschland AG  
 WSP Europe AB  
 WSP Finland Oy  
 WSP Group Limited  
 WSP Hong Kong Limited  
 WSP International LLC  
 WSP Michigan Inc.  
 WSP Middle East Ltd.  
 WSP New Zealand Limited  
 WSP Norge AS  
 WSP Sverige AB  
 WSP UK Limited  
 WSP USA Buildings Inc.  
 WSP USA Inc.  
 WSP USA Services Inc.  
 WSP USA Solutions Inc.

### 218 Southland Holdings LLC

American Bridge Company  
 Heritage Materials  
 Johnson Bros. Corporation  
 Mole Constructors  
 Oscar Renda Contracting  
 Southland Contracting  
 Southland Mole of Canada

### 220 Energoprojekt Holding PLC

Energoprojekt Entel  
 Energoprojekt Hidroinzenjering  
 Energoprojekt Industrija  
 Energoprojekt Niskogradnja  
 Energoprojekt Oprema

Energoprojekt Urbanizam i arhitektura  
 Energoprojekt Visokogradnja

### 221 China Aluminum International Eng'g Corp. Ltd.

Beijing Zichen Investment& Development Co.,Ltd  
 CHALIECO (Tianjin)Construction Co.,Ltd  
 CHALIECO Trading Co.,Ltd  
 Chalco Shandong Engineering Technology Co., Ltd.,  
 Changsha Engineering&Research Institute Ltd.Of Nonferrous Metallurgy  
 China Nonferrous Metal Industry's 12th Metallurgical Construction Co.,Ltd  
 China Nonferrous Metal Processing Technology Co.,Ltd  
 China Sixth Metallurgical Construction Co.,Ltd  
 Chinese Nonferrous Metal Metal Survey and Design Institute of Changsha Co.,Ltd  
 Guiyang Aluminum International Technology Development Co.,Ltd  
 Guiyang Aluminum and Magnesium Engineering Design Institute Co.,Ltd  
 Kunming Survey and Design Institute Co., Ltd. of China Nonferrous Metals Industry  
 No.9 Metallurgical Construction Gouping Co.,Ltd  
 Shenyang Aluminum&Magnesium Engineering&Research Institute Co.,Ltd

### 225 Matrix Service Co.

Matrix NAC  
 Matrix PDM Engineering  
 Matrix Service Inc.

### 230 Barnard Construction Co. Inc.

BFBC, LLC  
 Barnard Bessac JV  
 Barnard Pipeline  
 Barnard of Canada, Inc.

## 2021 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		Barnard of Nevada, Inc. Kiewit Barnard JV			Golder Associates Consulting India Private Limited
<b>231</b>	<b>ECC</b>	ECC Constructors, LLC ECC Environmental, LLC ECC Insight LLC ECC International			Golder Associates Corporation Golder Associates DRC SARL Golder Associates Engineering Consultancy Project Import Export Trading Ltd. Golder Associates Engineering Consulting Ltd. Golder Associates Global Ibérica S.L.U. Golder Associates GmbH Golder Associates Guinea SARLU Golder Associates Inc. Golder Associates International Corp. Golder Associates Ireland Limited Golder Associates Ltd. Golder Associates Mexico S.A. de C.V. Golder Associates Michigan Inc. Golder Associates NC, Inc. Golder Associates OY Golder Associates Peru S.A. Golder Associates Pty. Ltd. Golder Associates S.A. Golder Associates S.A.R.L. Golder Associates s.r.l. Golder Construction (NZ) Limited Golder Construction Inc. PT Geotechnical and Environmental Services Indonesia
<b>232</b>	<b>Jiangsu Nantong No.2 Construction</b>	JIANGSU NANTONG NO.2 CONSTRUCTION ENGINEERING (GROUP) CO., LTD. JINBIAN JIANGSU NANTONG NO.2 CONSTRUCTION ENGINEERING (CAMBODIA) CO.,LTD. JSNT2 SDN. BHD.	<b>237</b>	<b>Maeg Costruzioni SpA</b>	Maeg Contracting LLC
<b>234</b>	<b>Bothar Group Pty Ltd.</b>	Bothar Boring & Tunnelling Bothar Boring & Tunnelling Bothar Boring & Tunnelling Bothar Boring & Tunnelling Bothar Boring & Tunnelling Innovative Pipeline Crossings	<b>238</b>	<b>STFA Construction Group</b>	HSSG Foundation Contracting LLC
<b>235</b>	<b>Golder</b>	ELU Golder HB Golder Asociados Mozambique Limitada Golder Associate Colombia S.A.S. Golder Associates (Asia) Pte. Ltd. Golder Associates (Ghana) Ltd. Golder Associates (HK) Limited Golder Associates (Magyarország) Zrt. Golder Associates (NZ) Ltd. Golder Associates (UK) Limited Golder Associates A/S Golder Associates AS (Norway) Golder Associates Africa (Pty.) Ltd. Golder Associates Brasil Consultoria E Projetos Ltda.	<b>239</b>	<b>Dogus Insaat Ve Ticaret AS</b>	Dogus Alarko YDA Limited Dogus Insaat Ticaret Limited LLC Dogus Insaat ve Ticaret LLC Dogus Insaat ve Ticaret LLC Dogus Kazakhstan LLP Dogus Oman LLC



## 2021 Top 250 International Contractors – Subsidiaries by Rank

Rank	Company	Subsidiary	Rank	Company	Subsidiary
		<i>Dogus SARL LLC</i>			<i>CONSTRUCTORA FE GRANDE</i>
		<i>Doğuş - Alarko - YDA Ltd. Şti.</i>			<i>GEOVITA</i>
		<i>Teknik Mühendislik Müşavirlik A.Ş.</i>			<i>HV CONTRATISTAS</i>
		<i>Vitapark Turz.</i>			<i>ICEM</i>
<b>240</b>	<b>Burns &amp; McDonnell</b>				<i>INMOBILIARIA ACONCAGUA</i>
		<i>AZCO</i>			<i>INTERCOASTAL MARINE INC</i>
		<i>Ref-Chem</i>			<i>NOVATEC</i>
<b>241</b>	<b>Barton Malow Holdings LLC</b>				<i>PROPUERTO</i>
		<i>Barton Malow Builders LLC</i>			<i>SALFA INDUSTRIAL</i>
		<i>Barton Malow Company</i>			<i>SALFA MANTENCIONES</i>
		<i>LiftBuild</i>			<i>SALFA MONTAJES</i>
<b>242</b>	<b>Jianglian Heavy Industry Group Co. Ltd.</b>				<i>TECSA</i>
		<i>Hunan Songhui Bamboo Technology Co. Ltd.</i>	<b>246</b>	<b>Weeks Marine Inc.</b>	
		<i>Jianglian International Engineering Co., Ltd.</i>			<i>Healy Tibbitts Builders, Inc.</i>
		<i>Jiangxi Huagan Environmental Protection Equipment Co., Ltd.</i>			<i>M.P. Howlett, Inc.</i>
		<i>Jiangxi Jianglian Construction Co., Ltd.</i>			<i>McNally Construction</i>
		<i>Jiangxi Jianglian Energy Environmental Protection Co., Ltd.</i>			<i>North American Aggregates</i>
		<i>Jiangxi Jianglian Environmental Engineering Equipment Manufacturing Co. Ltd.</i>	<b>247</b>	<b>Gray Construction</b>	
		<i>Jiangxi Zhilan Construction Technology Collaborative Innovation Co., Ltd.</i>			<i>Anderson Dahlen, Inc., A Gray Company</i>
		<i>Zhongcheng International Engineering(Tianjin) Co., Ltd.</i>			<i>Gray Development, A Gray Company</i>
<b>243</b>	<b>Williams Industrial Services Group Inc.</b>				<i>Gray Ohio Valley</i>
		<i>Williams Industrial Services, LLC</i>			<i>Gray Solutions, A Gray Company</i>
		<i>Williams Plant Services, LLC</i>			<i>Gray West</i>
		<i>Williams Specialty Services, LLC</i>			<i>InLine Engineers, A Gray Company</i>
<b>244</b>	<b>SalfaCorp SA</b>				<i>Spec Engineering, A Gray Company</i>
		<i>CONSALFA</i>			<i>Spencer Bristol Engineering, A Gray Company</i>
					<i>Timberwolff Construction, Inc., A Gray Company</i>
					<i>Willett Engineering, A Gray Company</i>
			<b>248</b>	<b>CDM Smith</b>	
					<i>CDM Constructors Construction</i>
					<i>CDM Federal Programs Engineering Consulting</i>
					<i>The Louis Perry Group Engineering Consulting</i>
			<b>249</b>	<b>Zachry Group</b>	
					<i>JV Industrial</i>

## 2021 Top 250 International Contractors – Subsidiaries by Rank

**Rank Company Subsidiary**

**Rank Company Subsidiary**

*Zachry Engineering*

*Zachry Industrial*

*Zachry Nuclear*

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

### A. NORTH AMERICA

#### Canada

ACS Actividades de  
Construcción y Servicios  
SA  
APTIM  
Aegion Corp.  
Alberici-Flintco  
BAUER AG  
BESIX  
Barnard Construction Co. Inc.  
Barton Malow Holdings LLC  
Bechtel  
Black & Veatch  
Bonatti Group  
Bothar Group Pty Ltd.  
Bouygues  
Burns & McDonnell  
CBRE  
CDM Smith  
CIMIC Group Ltd.  
China National Machinery  
Industry Corp.  
China Petroleum Engineering  
Co. Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Danieli & C. O.M. SpA  
ECC  
Ed. Zublin AG  
Eiffage  
FCC SA  
Ferrovial  
Fluor  
Ghella SpA  
Gilbane Building Co.  
Golder  
Gray Construction  
HOCHTIEF AG  
Hyundai Engineering &  
Construction Co. Ltd.

JGC Holdings Corp.  
Jan De Nul Group (Sofidra SA)  
Kiewit Corp.  
MWH Constructors Inc.  
Matrix Service Co.  
Michels Corp.  
OHLA  
Obayashi Corp.  
POSCO Engineering &  
Construction  
Parsons  
Power Construction Corp. of  
China  
RailWorks  
Rizzani de Eccher SpA  
Royal BAM Group nv  
SICIM SpA  
SK Ecoplant  
STO Building Group Inc.  
STRABAG SE  
Samsung C&T Corp.  
Sener Grupo de Ingenieria SA  
Shanghai Construction Group  
Co. Ltd.  
Southland Holdings LLC  
Tecnicas Reunidas SA  
The Walsh Group  
Tutor Perini Corp.  
United E&C Inc.  
VINCI  
Van Oord N.V.  
Weeks Marine Inc.  
Williams Industrial Services  
Group Inc.  
Wood  
Worley Ltd.  
Zachry Group  
webuild SpA

#### United States

ACS Actividades de  
Construcción y Servicios  
SA  
Abengoa

Aecon Group Inc.  
Ant Yapi Industry & Trade  
Inc.  
Atlas Group  
BAUER AG  
Beijing Construction  
Engineering Group Co.  
Ltd.  
Bouygues  
CIMIC Group Ltd.  
CTCI Corp.  
China Aluminum  
International Eng'g Corp.  
Ltd.  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China International Water &  
Electric Corp. (CWE)  
China Metallurgical Group  
Corp.  
China National Machinery  
Industry Corp.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Chiyoda Corp.  
DL E&C Co. Ltd.  
Danieli & C. O.M. SpA  
Electra Ltd.  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
FCC SA  
Ferrovial  
GS Engineering &  
Construction  
Ghella SpA  
HOCHTIEF AG  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
ITINERA SpA

## Where the 2021 Top 250 International Contractors Worked

Region Country Company	Region Country Company	Region Country Company
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*Ic Ictas Insaat Sanayi Ve Ticaret AS*  
*Impresa Pizzarotti & C. SpA*  
*Jan De Nul Group (Sofidra SA)*  
*Jianglian Heavy Industry Group Co. Ltd.*  
*Jiangsu Provincial Construction Group Co. Ltd.*  
*Kajima Corp.*  
*Kinden Corp.*  
*Lendlease*  
*OHLA*  
*Obayashi Corp.*  
*Orascom Construction PLC*  
*POSCO Engineering & Construction*  
*Rizzani de Eccher SpA*  
*SK Ecoplant*  
*SNC-Lavalin Inc.*  
*STRABAG SE*  
*Sacyr*  
*Saipem SpA*  
*Samsung C&T Corp.*  
*Samsung Engineering Co. Ltd.*  
*Sener Grupo de Ingenieria SA*  
*Shanghai Construction Group Co. Ltd.*  
*Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.*  
*Shimizu Corp.*  
*Sinoma International Engineering Co. Ltd.*  
*Skanska AB*  
*Sumitomo Mitsui Construction Co. Ltd.*  
*TBEA Co. Ltd.*  
*Toyo Engineering Corp.*  
*VINCI*  
*Van Oord N.V.*  
*WSP Global Inc.*  
*Wood*  
*Worley Ltd.*

*Xian Electric Engineering Co. Ltd.*  
*webuild SpA*

### B. LATIN AMERICA

#### Argentina

*ACS Actividades de Construcción y Servicios SA*  
*Abengoa*  
*CBRE*  
*China Communications Construction Group Ltd.*  
*China Energy Engineering Corp. Ltd.*  
*China National Machinery Industry Corp.*  
*China Railway Construction Corp. Ltd.*  
*China State Construction Engineering Corp. Ltd.*  
*China Triumph International Engineering Co. Ltd.*  
*Enka Insaat ve Sanayi AS*  
*Fluor*  
*Ghella SpA*  
*Grupo Empresarial San Jose SA*  
*Jan De Nul Group (Sofidra SA)*  
*POSCO Engineering & Construction*  
*Power Construction Corp. of China*  
*Rizzani de Eccher SpA*  
*SNC-Lavalin Inc.*  
*Sener Grupo de Ingenieria SA*  
*Sinoma International Engineering Co. Ltd.*  
*Tecnicas Reunidas SA*  
*VINCI*  
*webuild SpA*

#### Bolivia

*ACS Actividades de Construcción y Servicios SA*  
*China General Technology (Group) Holding Co. Ltd.*  
*China National Machinery Industry Corp.*  
*China Railway Construction Corp. Ltd.*  
*China Railway Group Ltd.*  
*China State Construction Engineering Corp. Ltd.*  
*Power Construction Corp. of China*  
*Sacyr*  
*Samsung Engineering Co. Ltd.*  
*Sener Grupo de Ingenieria SA*  
*Sinosteel Equipment & Engineering Co. Ltd.*  
*TBEA Co. Ltd.*  
*Tecnicas Reunidas SA*  
*Zhejiang Communications Constr. Group Co. Ltd.*

#### Brazil

*ACS Actividades de Construcción y Servicios SA*  
*Abengoa*  
*Bechtel*  
*CBRE*  
*COMSA Corporación*  
*China Communications Construction Group Ltd.*  
*China Electric Power Equipment And Tech. Co. Ltd.*  
*China Energy Engineering Corp. Ltd.*  
*China Metallurgical Group Corp.*

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

China Railway Construction Corp. Ltd.  
China Railway Group Ltd.  
Danieli & C. O.M. SpA  
Dongfang Electric Corp.  
Enka Insaat ve Sanayi AS  
FCC SA  
Fluor  
GS Engineering & Construction  
Ghella SpA  
Hyundai Engineering & Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
ITINERA SpA  
Jan De Nul Group (Sofidra SA)  
POSCO Engineering & Construction  
Power Construction Corp. of China  
Sacyr  
Saipem SpA  
Shandong Kerui Petroleum Equip. Co. Ltd.  
Sinoma International Engineering Co. Ltd.  
Toyo Engineering Corp.  
VINCI  
Van Oord N.V.

### Chile

ACS Actividades de Construcción y Servicios SA  
Abengoa  
Aegion Corp.  
Bechtel  
Bouygues  
CBRE  
CIMIC Group Ltd.  
COMSA Corporación  
China Communications Construction Group Ltd.

China Energy Engineering Corp. Ltd.  
China Railway Group Ltd.  
China State Construction Engineering Corp. Ltd.  
Ed. Zublin AG  
Eiffage  
Enka Insaat ve Sanayi AS  
FCC SA  
Ferrovial  
Fluor  
Golder  
Grupo Empresarial San Jose SA  
HOCHTIEF AG  
Hyundai Engineering & Construction Co. Ltd.  
Impresa Pizzarotti & C. SpA  
OHLA  
POSCO Engineering & Construction  
Power Construction Corp. of China  
SK Ecoplant  
STRABAG SE  
Sacyr  
Saipem SpA  
Samsung Engineering Co. Ltd.  
Sener Grupo de Ingenieria SA  
TBEA Co. Ltd.  
Tecnicas Reunidas SA  
VINCI  
webuild SpA

### Colombia

ACS Actividades de Construcción y Servicios SA  
CBRE  
COMSA Corporación  
China Communications Construction Group Ltd.  
China Railway Group Ltd.  
Eiffage

FCC SA  
Ferrovial  
Fluor  
Hyundai Engineering & Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Jan De Nul Group (Sofidra SA)  
OHLA  
Power Construction Corp. of China  
Rizzani de Eccher SpA  
STRABAG SE  
Sacyr  
Sener Grupo de Ingenieria SA  
TBEA Co. Ltd.  
Tecnicas Reunidas SA  
VINCI  
webuild SpA

### Costa Rica

Anhui Sogeco Foreign Econ. Construction (Group)  
BAUER AG  
CBRE  
China Communications Construction Group Ltd.  
China Railway Group Ltd.  
FCC SA  
Ghella SpA  
Power Construction Corp. of China  
Sener Grupo de Ingenieria SA  
VINCI

### Ecuador

ACS Actividades de Construcción y Servicios SA  
China Communications Construction Group Ltd.  
China Energy Engineering Corp. Ltd.  
China International Water & Electric Corp. (CWE)



## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

China National Machinery Industry Corp.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 Dongfang Electric Corp.  
 Harbin Electric International Co. Ltd.  
 Haskell  
 Jan De Nul Group (Sofidra SA)  
 Power Construction Corp. of China  
 SK Ecoplant  
 Sacyr  
 Sener Grupo de Ingenieria SA  
 Shandong Hi-Speed Group Co. Ltd.  
 Sinopec Zhongyuan Petroleum Engineering Ltd.  
 TBEA Co. Ltd.  
 VINCI

### El Salvador

China Communications Construction Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 Dongfang Electric Corp.  
 Jan De Nul Group (Sofidra SA)  
 TBEA Co. Ltd.  
 VINCI

### Guatemala

BL Harbert International  
 China Energy Engineering Corp. Ltd.  
 Jan De Nul Group (Sofidra SA)  
 TBEA Co. Ltd.  
 VINCI

### Guyana

China General Technology (Group) Holding Co. Ltd.  
 China Railway Group Ltd.  
 Qingjian Group Co. Ltd.  
 Saipem SpA  
 TBEA Co. Ltd.

### Honduras

BL Harbert International  
 China Communications Construction Group Ltd.  
 Fluor  
 Power Construction Corp. of China  
 VINCI

### Mexico

ACS Actividades de Construcción y Servicios SA  
 Abengoa  
 Alberici-Flintco  
 BL Harbert International  
 Barton Malow Holdings LLC  
 Bonatti Group  
 Bouygues  
 CBRE  
 COMSA Corporación  
 Caddell Construction Co. (DE) LLC  
 China Communications Construction Group Ltd.  
 China Energy Engineering Corp. Ltd.  
 China Railway Construction Corp. Ltd.  
 Danieli & C. O.M. SpA  
 Ed. Zublin AG  
 Eiffage  
 Enka Insaat ve Sanayi AS  
 FCC SA  
 Fluor

GS Engineering & Construction  
 Gilbane Building Co.  
 Grupo Empresarial San Jose SA  
 HOCHTIEF AG  
 Haskell  
 Hyundai Engineering & Construction Co. Ltd.  
 Hyundai Engineering Co. Ltd.  
 Jan De Nul Group (Sofidra SA)  
 Kajima Corp.  
 Kiewit Corp.  
 OHLA  
 Power Construction Corp. of China  
 Rizzani de Eccher SpA  
 SICIM SpA  
 STRABAG SE  
 Sacyr  
 Saipem SpA  
 Samsung Engineering Co. Ltd.  
 Sener Grupo de Ingenieria SA  
 Shimizu Corp.  
 TBEA Co. Ltd.  
 Tecnicas Reunidas SA  
 The Beck Group  
 VINCI  
 Van Oord N.V.  
 Walbridge

### Nicaragua

China Communications Construction Group Ltd.  
 China National Machinery Industry Corp.  
 FCC SA  
 Jan De Nul Group (Sofidra SA)  
 Sener Grupo de Ingenieria SA  
 VINCI

### Panama

BAUER AG  
 CBRE

## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

China Energy Engineering Corp. Ltd.  
 China National Chemical Eng'g Group Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 FCC SA  
 Jan De Nul Group (Sofidra SA)  
 OHLA  
 POSCO Engineering & Construction  
 Power Construction Corp. of China  
 SK Ecoplant  
 SalfaCorp SA  
 Sener Grupo de Ingenieria SA  
 Shanghai Electric Group Co. Ltd.  
 TBEA Co. Ltd.  
 VINCI  
 Weeks Marine Inc.

### Paraguay

Caddell Construction Co. (DE) LLC  
 Enka Insaat ve Sanayi AS  
 Sacyr

### Peru

ACS Actividades de Construcción y Servicios SA  
 APTIM  
 Abengoa  
 Bechtel  
 Bouygues  
 CBRE  
 COMSA Corporación  
 China Communications Construction Group Ltd.  
 China Energy Engineering Corp. Ltd.

China International Water & Electric Corp. (CWE)  
 China Metallurgical Group Corp.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 Energoprojekt Holding PLC  
 FCC SA  
 Ferrovial  
 Fluor  
 Golder  
 Grupo Empresarial San Jose SA  
 Impresa Pizzarotti & C. SpA  
 Jan De Nul Group (Sofidra SA)  
 OHLA  
 Power Construction Corp. of China  
 SICIM SpA  
 SNC-Lavalin Inc.  
 Sacyr  
 SalfaCorp SA  
 Sener Grupo de Ingenieria SA  
 Tecnicas Reunidas SA  
 VINCI  
 Yanjian Group Co. Ltd.  
 webuild SpA

### Suriname

BL Harbert International  
 China Communications Construction Group Ltd.  
 China Dalian Int'l Econ. & Tech. Coop. Group Co. Ltd.  
 China National Machinery Industry Corp.  
 China State Construction Engineering Corp. Ltd.

### Uruguay

ACS Actividades de Construcción y Servicios SA  
 Abengoa  
 COMSA Corporación  
 China Communications Construction Group Ltd.  
 Hyundai Engineering & Construction Co. Ltd.  
 Jan De Nul Group (Sofidra SA)  
 OHLA  
 Power Construction Corp. of China  
 Sacyr  
 TBEA Co. Ltd.  
 Tutor Perini Corp.  
 VINCI

### Venezuela

CITIC Construction Co. Ltd.  
 China Aluminum International Eng'g Corp. Ltd.  
 China Energy Engineering Corp. Ltd.  
 China Metallurgical Group Corp.  
 China National Machinery Industry Corp.  
 China Railway Group Ltd.  
 Fluor  
 Hebei Construction Group Co. Ltd.  
 Hyundai Engineering & Construction Co. Ltd.  
 Power Construction Corp. of China  
 Rizzani de Eccher SpA  
 Tecnicas Reunidas SA  
 XPCC Construction & Engineering (Group) Co. Ltd.

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

Zachry Group  
webuild SpA

### C. CARIBBEAN ISLANDS

#### Cuba

Bouygues  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China National Complete  
Plant Imp. & Exp. Group  
China National Machinery  
Industry Corp.  
DPR Construction  
Gilbane Building Co.  
Shanxi Construction  
Investment Group Co. Ltd.  
TBEA Co. Ltd.

#### Greater Antilles

ACS Actividades de  
Construcción y Servicios  
SA  
Bouygues  
CBRE  
Caddell Construction Co. (DE)  
LLC  
China Communications  
Construction Group Ltd.  
China Railway Construction  
Corp. Ltd.  
DRA Global Ltd  
Eiffage  
Enka Insaat ve Sanayi AS  
FCC SA  
Haskell  
Qingjian Group Co. Ltd.  
Southland Holdings LLC  
Tecnicas Reunidas SA  
VINCI

#### Lesser Antilles

APTIM

Bouygues  
Caddell Construction Co. (DE)  
LLC  
China Communications  
Construction Group Ltd.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Enka Insaat ve Sanayi AS  
Fluor  
Gilbane Building Co.  
Hunan Construction  
Engineering Group Co.  
Ltd.  
Jan De Nul Group (Sofidra SA)  
Renaissance Construction  
SNC-Lavalin Inc.  
Shanghai Construction Group  
Co. Ltd.  
VINCI  
Weeks Marine Inc.

#### Puerto Rico

APTIM  
China Railway Construction  
Corp. Ltd.  
Fluor  
The Walsh Group  
Tutor Perini Corp.  
Weeks Marine Inc.

### D. EUROPE

#### Albania

Bechtel  
CBRE  
Jan De Nul Group (Sofidra SA)  
LIMAK INSAAT SANAYI VE  
TICARET AS  
Maire Tecnimont SpA  
STRABAG SE  
VINCI

Yapi Merkezi Insaat Ve  
Sanayi AS

#### Armenia

Blue&P Infrastructure Group  
Jiangsu Nantong Sanjian  
Construction Group Co.  
Ltd.  
Power Construction Corp. of  
China  
Qingjian Group Co. Ltd.

#### Austria

ACS Actividades de  
Construcción y Servicios  
SA  
BAUER AG  
Bouygues  
CBRE  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Danieli & C. O.M. SpA  
Drees & Sommer  
Ed. Zublin AG  
Exyte GmbH  
HOCHTIEF AG  
ICM SpA  
Maeg Costruzioni SpA  
Saipem SpA  
VINCI  
Yapi Merkezi Insaat Ve  
Sanayi AS  
webuild SpA

#### Azerbaijan

Bechtel  
Enka Insaat ve Sanayi AS  
Eser Contracting  
Fluor  
ILK Construction  
Kolin Insaat Turizm Sanayi ve  
Ticaret AS  
Maire Tecnimont SpA

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

Metag Group  
POLAT YOL YAPI SAN. VE TIC.  
AS  
STRABAG SE  
Saipem SpA  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Tecnicas Reunidas SA  
Tekfen Construction and  
Installation Co. Inc.  
Ustay Yapi Taahhut Ve  
Ticaret AS  
Van Oord N.V.  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Belarus

Beijing Construction  
Engineering Group Co.  
Ltd.  
Beijing Urban Construction  
Group Co. Ltd.  
CITIC Construction Co. Ltd.  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Gansu Int'l Corp. for  
Econ. and Tech. Coop.  
China National Machinery  
Industry Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
Danieli & C. O.M. SpA  
Dongfang Electric Corp.  
Energoprojekt Holding PLC  
Power Construction Corp. of  
China  
Rizzani de Eccher SpA  
Zhejiang Construction  
Investment Group Co. Ltd.

### Belgium

Abengoa  
Aegion Corp.  
BAUER AG  
Bouygues  
CBRE  
Caddell Construction Co. (DE)  
LLC  
China Communications  
Construction Group Ltd.  
Danieli & C. O.M. SpA  
Drees & Sommer  
Ed. Zublin AG  
Eiffage  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
FCC SA  
Fluor  
Jan De Nul Group (Sofidra SA)  
Maire Tecnimont SpA  
Parsons  
Royal BAM Group nv  
STRABAG SE  
Sener Grupo de Ingenieria SA  
Shanghai Construction Group  
Co. Ltd.  
Takenaka Corp.  
Tecnicas Reunidas SA  
VINCI  
Van Oord N.V.

### Bosnia & Herzegovina

CBRE  
Cengiz Construction Industry  
& Trade Co. Inc.  
China Energy Engineering  
Corp. Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Dongfang Electric Corp.  
Power Construction Corp. of  
China  
STRABAG SE

Shandong Hi-Speed Group Co.  
Ltd.  
Shanxi Construction  
Investment Group Co. Ltd.  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Bulgaria

BAUER AG  
Bonatti Group  
CBRE  
Cengiz Construction Industry  
& Trade Co. Inc.  
China Railway Construction  
Corp. Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Dogus Insaat Ve Ticaret AS  
Electra Ltd.  
Enka Insaat ve Sanayi AS  
FCC SA  
SICIM SpA  
STRABAG SE  
VINCI  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Croatia

BAUER AG  
Bouygues  
CBRE  
COMSA Corporación  
Cengiz Construction Industry  
& Trade Co. Inc.  
China Railway Group Ltd.  
Danieli & C. O.M. SpA  
Drees & Sommer  
Ed. Zublin AG  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
Maire Tecnimont SpA  
Norinco International  
Cooperation Ltd.  
STRABAG SE

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

*Sener Grupo de Ingenieria SA  
Yapi Merkezi Insaat Ve  
Sanayi AS*

### Czech Rep.

*ACS Actividades de  
Construcción y Servicios  
SA  
BAUER AG  
Bouygues  
CBRE  
Drees & Sommer  
Exyte GmbH  
HOCHTIEF AG  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Kajima Corp.  
Maeg Costruzioni SpA  
OHLA  
PORR AG  
Rizzani de Eccher SpA  
SICIM SpA  
STRABAG SE  
Samsung Engineering Co. Ltd.  
Shimizu Corp.  
Skanska AB  
Takenaka Corp.  
VINCI*

### Denmark

*ACS Actividades de  
Construcción y Servicios  
SA  
Aegion Corp.  
BAUER AG  
BESIX  
Bouygues  
CBRE  
COMSA Corporación  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
Drees & Sommer*

*Ed. Zublin AG  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
HOCHTIEF AG  
ITINERA SpA  
Jan De Nul Group (Sofidra SA)  
Rizzani de Eccher SpA  
Royal BAM Group nv  
STRABAG SE  
Saipem SpA  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
VINCI  
Van Oord N.V.  
Yapi Merkezi Insaat Ve  
Sanayi AS  
webuild SpA*

### Estonia

*VINCI*

### Finland

*Bouygues  
CBRE  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
FCC SA  
Fluor  
Power Construction Corp. of  
China  
STRABAG SE  
Skanska AB  
Tecnicas Reunidas SA  
VINCI  
Van Oord N.V.*

### France

*ACS Actividades de  
Construcción y Servicios  
SA  
Abengoa  
BAUER AG  
BESIX  
CBRE*

*China Aluminum  
International Eng'g Corp.  
Ltd.  
China Railway Group Ltd.  
Danieli & C. O.M. SpA  
Drees & Sommer  
Ed. Zublin AG  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
FCC SA  
Fluor  
Ghella SpA  
Impresa Pizzarotti & C. SpA  
Jan De Nul Group (Sofidra SA)  
Maeg Costruzioni SpA  
Maire Tecnimont SpA  
Rizzani de Eccher SpA  
Royal BAM Group nv  
STRABAG SE  
Saipem SpA  
Sener Grupo de Ingenieria SA  
Sinoma International  
Engineering Co. Ltd.  
TAV CONSTRUCTION  
Takenaka Corp.  
Tecnicas Reunidas SA  
Tepe Insaat Sanayi AS  
Van Oord N.V.  
Yapi Merkezi Insaat Ve  
Sanayi AS  
webuild SpA*

### Georgia

*BAUER AG  
Bechtel  
Calik Enerji Sanayi ve Ticaret  
AS  
China Energy Engineering  
Corp. Ltd.  
China General Technology  
(Group) Holding Co. Ltd.  
China National Chemical  
Eng'g Group Corp. Ltd.*



## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 Eiffage  
 Enka Insaat ve Sanayi AS  
 Hunan Road & Bridge Constr. Group Co. Ltd.  
 Jiangsu Nantong Sanjian Construction Group Co. Ltd.  
 Metag Group  
 Nurol Construction and Trading Co. Inc.  
 POLAT YOL YAPI SAN. VE TIC. AS  
 Parsons  
 SMK Group  
 STRABAG SE  
 Sinoma International Engineering Co. Ltd.  
 TBEA Co. Ltd.  
 Tepe Insaat Sanayi AS  
 Yapi Merkezi Insaat Ve Sanayi AS

### Germany

ACS Actividades de Construcción y Servicios SA  
 APTIM  
 Abengoa  
 Bonatti Group  
 Bouygues  
 CBRE  
 China Communications Construction Group Ltd.  
 China Railway Group Ltd.  
 DPR Construction  
 Danieli & C. O.M. SpA  
 ECC  
 Eiffage  
 Electra Ltd.

Enka Insaat ve Sanayi AS  
 FCC SA  
 Fluor  
 Hyundai Engineering & Construction Co. Ltd.  
 Hyundai Engineering Co. Ltd.  
 Jan De Nul Group (Sofidra SA)  
 Maire Tecnimont SpA  
 PORR AG  
 Parsons  
 Pernix Group Inc.  
 Petrofac Ltd.  
 Renaissance Construction  
 Rizzani de Eccher SpA  
 Royal BAM Group nv  
 SICIM SpA  
 SNC-Lavalin Inc.  
 STRABAG SE  
 Saipem SpA  
 Sener Grupo de Ingenieria SA  
 TBEA Co. Ltd.  
 Takenaka Corp.  
 Tata Projects Ltd.  
 VINCI  
 Van Oord N.V.  
 Yapi Merkezi Insaat Ve Sanayi AS

### Greece

ACS Actividades de Construcción y Servicios SA  
 Bonatti Group  
 Caddell Construction Co. (DE) LLC  
 Enka Insaat ve Sanayi AS  
 Exyte GmbH  
 FCC SA  
 Ghella SpA  
 HOCHTIEF AG  
 Jan De Nul Group (Sofidra SA)  
 Shanghai Electric Group Co. Ltd.  
 VINCI

Yapi Merkezi Insaat Ve Sanayi AS  
 webuild SpA

### Hungary

BAUER AG  
 Bouygues  
 CBRE  
 China General Technology (Group) Holding Co. Ltd.  
 China Railway Group Ltd.  
 Drees & Sommer  
 Ed. Zublin AG  
 Eiffage  
 Electra Ltd.  
 Enka Insaat ve Sanayi AS  
 Exyte GmbH  
 Fluor  
 Hyundai Engineering & Construction Co. Ltd.  
 Hyundai Engineering Co. Ltd.  
 Nurol Construction and Trading Co. Inc.  
 SK Ecoplant  
 STRABAG SE  
 Samsung C&T Corp.  
 Samsung Engineering Co. Ltd.  
 Skanska AB  
 Takenaka Corp.  
 Tata Projects Ltd.  
 VINCI

### Ireland

ACS Actividades de Construcción y Servicios SA  
 Abengoa  
 Aegion Corp.  
 Bouygues  
 CBRE  
 China Communications Construction Group Ltd.  
 China Metallurgical Group Corp.

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

Eiffage  
Exyte GmbH  
FCC SA  
Fluor  
Gray Construction  
Jan De Nul Group (Sofidra SA)  
OHLA  
Royal BAM Group nv  
SNC-Lavalin Inc.  
STO Building Group Inc.  
STRABAG SE  
Sacyr  
VINCI

### Italy

ACS Actividades de  
Construcción y Servicios  
SA  
BESIX  
Bouygues  
CBRE  
China Aluminum  
International Eng'g Corp.  
Ltd.  
China Railway Group Ltd.  
Drees & Sommer  
ECC  
Ed. Zublin AG  
Eiffage  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
FCC SA  
Jan De Nul Group (Sofidra SA)  
Lendlease  
Parsons  
STRABAG SE  
Sacyr  
Sener Grupo de Ingenieria SA  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
TBEA Co. Ltd.  
Takenaka Corp.  
Tata Projects Ltd.  
VINCI

Van Oord N.V.  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Latvia

BESIX  
COMSA Corporación  
FCC SA  
Feka Insaat Sanayi Ticaret AS  
Rizzani de Eccher SpA  
STRABAG SE  
VINCI

### Lithuania

Abengoa  
COMSA Corporación  
Ed. Zublin AG  
Exyte GmbH  
Feka Insaat Sanayi Ticaret AS  
Jan De Nul Group (Sofidra SA)  
STRABAG SE  
VINCI  
Van Oord N.V.

### Moldova

Impresa Pizzarotti & C. SpA  
Metag Group  
Onur Taahhut Tasimacilik  
Insaat Tic. Ve Sanayi AS  
Power Construction Corp. of  
China  
STRABAG SE  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Netherlands

ACS Actividades de  
Construcción y Servicios  
SA  
Aegion Corp.  
BAUER AG  
BESIX  
Bouygues  
CBRE

Caddell Construction Co. (DE)  
LLC  
DPR Construction  
Danieli & C. O.M. SpA  
Drees & Sommer  
Ed. Zublin AG  
Eiffage  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
FCC SA  
Fluor  
HOCHTIEF AG  
Jan De Nul Group (Sofidra SA)  
Maire Tecnimont SpA  
Petrofac Ltd.  
Renaissance Construction  
Rizzani de Eccher SpA  
STRABAG SE  
Saipem SpA  
Sener Grupo de Ingenieria SA  
Shimizu Corp.  
TAV CONSTRUCTION  
Takenaka Corp.  
Tepe Insaat Sanayi AS  
VINCI

### North Macedonia

LIMAK INSAAT SANAYI VE  
TICARET AS  
STRABAG SE  
Sener Grupo de Ingenieria SA  
VINCI  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Norway

Aegion Corp.  
BESIX  
CBRE  
Ed. Zublin AG  
Eiffage  
FCC SA  
Fluor  
Ghella SpA



## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

Skanska AB  
Takenaka Corp.  
VINCI  
Van Oord N.V.  
Yapi Merkezi Insaat Ve  
Sanayi AS  
webuild SpA

#### Russia

Ant Yapi Industry & Trade  
Inc.  
BAUER AG  
CBRE  
Caddell Construction Co. (DE)  
LLC  
China Communications  
Construction Group Ltd.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Complete  
Plant Imp. & Exp. Group  
China National Machinery  
Industry Corp.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
DL E&C Co. Ltd.  
Danieli & C. O.M. SpA  
Dongfang Electric Corp.  
Drees & Sommer  
Eiffage  
Energoprojekt Holding PLC  
Enka Insaat ve Sanayi AS  
Esta Insaat Sanayi Lojistik ve  
Dis Ticaret AS  
Exyte GmbH  
Fluor  
GAMA

GS Engineering &  
Construction  
Harbin Electric International  
Co. Ltd.  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Ic Ictas Insaat Sanayi Ve  
Ticaret AS  
Impresa Pizzarotti & C. SpA  
Jan De Nul Group (Sofidra SA)  
LIMAK INSAAT SANAYI VE  
TICARET AS  
Lotte Engineering &  
Construction Co. Ltd.  
Maire Tecnimont SpA  
Metag Group  
Petrofac Ltd.  
Power Construction Corp. of  
China  
Renaissance Construction  
Rizzani de Eccher SpA  
SINOPEC Engineering  
(Group) Co. Ltd.  
SMK Group  
SNC-Lavalin Inc.  
STRABAG SE  
Saipem SpA  
Sener Grupo de Ingenieria SA  
Sinoma International  
Engineering Co. Ltd.  
Sinosteel Equipment &  
Engineering Co. Ltd.  
Tecnicas Reunidas SA  
Tekfen Construction and  
Installation Co. Inc.  
Toyo Engineering Corp.  
Ustay Yapi Taahhut Ve  
Ticaret AS  
VINCI  
Van Oord N.V.  
Worley Ltd.  
Yapi Merkezi Insaat Ve  
Sanayi AS

Yenigun Insaat Sanayi ve  
Ticaret AS

#### Serbia

Bechtel  
Bouygues  
CBRE  
China Energy Engineering  
Corp. Ltd.  
China Metallurgical Group  
Corp.  
China National Machinery  
Industry Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
Dongfang Electric Corp.  
Enka Insaat ve Sanayi AS  
Hebei Construction Group Co.  
Ltd.  
Impresa Pizzarotti & C. SpA  
Jiangsu Nantong Sanjian  
Construction Group Co.  
Ltd.  
Jiangsu Zhongnan  
Construction Industry  
Group Co.Ltd  
Maeg Costruzioni SpA  
Power Construction Corp. of  
China  
STRABAG SE  
Saipem SpA  
Shandong Hi-Speed Group Co.  
Ltd.  
Shanghai Electric Group Co.  
Ltd.  
Takenaka Corp.  
VINCI  
Yapi Merkezi Insaat Ve  
Sanayi AS

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

### Slovakia

ACS Actividades de  
Construcción y Servicios  
SA  
BAUER AG  
Bouygues  
China State Construction  
Engineering Corp. Ltd.  
Drees & Sommer  
Ferrovial  
Fluor  
HOCHTIEF AG  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
ICM SpA  
Maire Tecnimont SpA  
OHLA  
PORR AG  
SNC-Lavalin Inc.  
STRABAG SE  
Skanska AB  
Takenaka Corp.  
VINCI  
webuild SpA

### Slovenia

Bouygues  
CBRE  
Cengiz Construction Industry  
& Trade Co. Inc.  
STRABAG SE  
VINCI  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Spain

Aegion Corp.  
Bouygues  
CBRE  
China Railway Construction  
Corp. Ltd.

China Triumph International  
Engineering Co. Ltd.  
Danieli & C. O.M. SpA  
Drees & Sommer  
ECC  
Eiffage  
Enka Insaat ve Sanayi AS  
GS Engineering &  
Construction  
Gilbane Building Co.  
Jan De Nul Group (Sofidra SA)  
Power Construction Corp. of  
China  
Qingjian Group Co. Ltd.  
STRABAG SE  
TBEA Co. Ltd.  
Takenaka Corp.  
VINCI  
Van Oord N.V.  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Sweden

ACS Actividades de  
Construcción y Servicios  
SA  
Abengoa  
BAUER AG  
BL Harbert International  
CBRE  
COMSA Corporación  
China Railway Group Ltd.  
Danieli & C. O.M. SpA  
Dongfang Electric Corp.  
Ed. Zublin AG  
Eiffage  
Fluor  
Gulermak  
HOCHTIEF AG  
ITINERA SpA  
Jan De Nul Group (Sofidra SA)  
Maeg Costruzioni SpA  
OHLA  
Royal BAM Group nv

SNC-Lavalin Inc.  
STRABAG SE  
Saipem SpA  
Sener Grupo de Ingenieria SA  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
VINCI  
Van Oord N.V.  
Yapi Merkezi Insaat Ve  
Sanayi AS  
webuild SpA

### Switzerland

ACS Actividades de  
Construcción y Servicios  
SA  
BAUER AG  
BESIX  
Bonatti Group  
Bouygues  
CBRE  
China State Construction  
Engineering Corp. Ltd.  
DPR Construction  
Drees & Sommer  
Ed. Zublin AG  
Eiffage  
Exyte GmbH  
FCC SA  
ICM SpA  
Impresa Pizzarotti & C. SpA  
PORR AG  
Renaissance Construction  
Rizzani de Eccher SpA  
Royal BAM Group nv  
SNC-Lavalin Inc.  
STRABAG SE  
Saipem SpA  
Sener Grupo de Ingenieria SA  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Tata Projects Ltd.  
VINCI



## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

*Yapi Merkezi Insaat Ve  
Sanayi AS  
webuild SpA*

### Ukraine

*Abengoa  
Bechtel  
China Energy Engineering  
Corp. Ltd.  
China General Technology  
(Group) Holding Co. Ltd.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Machinery  
Industry Corp.  
China State Construction  
Engineering Corp. Ltd.  
Danieli & C. O.M. SpA  
Dogus Insaat Ve Ticaret AS  
Enka Insaat ve Sanayi AS  
GS Engineering &  
Construction  
LIMAK INSAAT SANAYI VE  
TICARET AS  
MAKYOL Insaat Sanayi  
Turizm ve Ticaret AS  
Onur Taahhut Tasimacilik  
Insaat Tic. Ve Sanayi AS  
Power Construction Corp. of  
China  
STRABAG SE  
VINCI  
Yapi Merkezi Insaat Ve  
Sanayi AS*

### United Kingdom

*ACS Actividades de  
Construcción y Servicios  
SA  
Abengoa  
Aegion Corp.*

*Ant Yapi Industry & Trade  
Inc.  
BAUER AG  
BL Harbert International  
Bechtel  
Beijing Construction  
Engineering Group Co.  
Ltd.  
Black & Veatch  
Bouygues  
CBRE  
China Communications  
Construction Group Ltd.  
China Metallurgical Group  
Corp.  
China State Construction  
Engineering Corp. Ltd.  
DPR Construction  
Danieli & C. O.M. SpA  
Drees & Sommer  
ECC  
Ed. Zublin AG  
Eiffage  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
FCC SA  
Ferrovial  
Fluor  
GS Engineering &  
Construction  
Gilbane Building Co.  
HOCHTIEF AG  
Jan De Nul Group (Sofidra SA)  
Lendlease  
MWH Constructors Inc.  
OHLA  
Parsons  
Petrofac Ltd.  
Renaissance Construction  
Royal BAM Group nv  
SNC-Lavalin Inc.  
STO Building Group Inc.  
STRABAG SE  
Sacyr*

*Saipem SpA  
Samsung C&T Corp.  
Sener Grupo de Ingenieria SA  
Shanghai Electric Group Co.  
Ltd.  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Shimizu Corp.  
Skanska AB  
Southland Holdings LLC  
Takenaka Corp.  
Tata Projects Ltd.  
VINCI  
Van Oord N.V.  
Wood  
Worley Ltd.  
Zhejiang Construction  
Investment Group Co. Ltd.*

### E. MIDDLE EAST

#### Afghanistan

*Blue&P Infrastructure Group  
Caddell Construction Co. (DE)  
LLC  
China Metallurgical Group  
Corp.  
China Railway Construction  
Corp. Ltd.  
Enka Insaat ve Sanayi AS  
Feka Insaat Sanayi Ticaret AS  
Fluor  
Gilbane Building Co.  
LIMAK INSAAT SANAYI VE  
TICARET AS  
Metag Group  
XPCC Construction &  
Engineering (Group) Co.  
Ltd.*

#### Bahrain

*APTIM  
BESIX*

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

Bechtel  
China State Construction  
Engineering Corp. Ltd.  
Danieli & C. O.M. SpA  
ECC  
GAMA  
GS Engineering &  
Construction  
Great Lakes Dredge & Dock  
Co.  
JGC Holdings Corp.  
Petrofac Ltd.  
Power Construction Corp. of  
China  
Rizzani de Eccher SpA  
SNC-Lavalin Inc.  
Samsung Engineering Co. Ltd.  
Shapoorji Pallonji & Co.  
Private Ltd.  
TAV CONSTRUCTION  
TBEA Co. Ltd.  
Tecnicas Reunidas SA  
Tepe Insaat Sanayi AS  
VINCI  
Van Oord N.V.

### Cyprus

China Petroleum Engineering  
Co. Ltd.  
ICM SpA  
MAKYOL İnşaat Sanayi  
Turizm ve Ticaret AS

### Iran

China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Metallurgical Group  
Corp.  
China Nonferrous Metal Ind.  
For. Eng'g and Constr.  
China Railway Group Ltd.

China Triumph International  
Engineering Co. Ltd.  
DL E&C Co. Ltd.  
KUZU Group  
Sinosteel Equipment &  
Engineering Co. Ltd.  
TBEA Co. Ltd.  
Xian Electric Engineering Co.  
Ltd.  
Zhejiang Construction  
Investment Group Co. Ltd.

### Iraq

BL Harbert International  
Blue&P Infrastructure Group  
Bonatti Group  
CIMIC Group Ltd.  
CITIC Construction Co. Ltd.  
Calik Enerji Sanayi ve Ticaret  
AS  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Machinery  
Industry Corp.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Consolidated Contractors  
Group  
Daewoo Engineering and  
Construction Co. Ltd.  
Egyptian Maintenance Co.  
(EMC)  
Enka Insaat ve Sanayi AS  
Fluor  
GAMA

GS Engineering &  
Construction  
Gurbag Group  
HOCHTIEF AG  
Harbin Electric International  
Co. Ltd.  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
JGC Holdings Corp.  
Jiangsu Zhongnan  
Construction Industry  
Group Co.Ltd  
MBD Insaat Sanayi Ve Ticaret  
AS  
Maire Tecnimont SpA  
Norinco International  
Cooperation Ltd.  
POSCO Engineering &  
Construction  
Petro. Projects and Tech.  
Consult. Co. - PETROJET  
Petrofac Ltd.  
Renaissance Construction  
SICIM SpA  
SK Ecoplant  
SNC-Lavalin Inc.  
Saipem SpA  
Samsung Engineering Co. Ltd.  
Shandong Hi-Speed Group Co.  
Ltd.  
Shanghai Electric Group Co.  
Ltd.  
Shapoorji Pallonji & Co.  
Private Ltd.  
Sinoma International  
Engineering Co. Ltd.  
Ssangyong Engineering &  
Construction Co. Ltd.  
TBEA Co. Ltd.  
Tekfen Construction and  
Installation Co. Inc.  
The Arab Contractors Co.  
(Osman Ahmed Osman)

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

*Yapi Merkezi Insaat Ve  
Sanayi AS*

### Israel

*ACS Actividades de  
Construcción y Servicios  
SA*

*Beijing Construction  
Engineering Group Co.  
Ltd.*

*CBRE*

*CDM Smith*

*China Railway Construction  
Corp. Ltd.*

*China Railway Group Ltd.*

*China State Construction  
Engineering Corp. Ltd.*

*Ed. Zublin AG*

*Exyte GmbH*

*Fluor*

*Gilbane Building Co.*

*Impresa Pizzarotti & C. SpA*

*Jiangsu Nantong No.2  
Construction*

*Longxin Construction Group  
Co. Ltd.*

*MWH Constructors Inc.*

*Power Construction Corp. of  
China*

*STRABAG SE*

*Saipem SpA*

*Sener Grupo de Ingenieria SA*

*Shandong Hi-Speed Group Co.  
Ltd.*

*Shanghai Electric Group Co.  
Ltd.*

*TBEA Co. Ltd.*

*VINCI*

*Yapi Merkezi Insaat Ve  
Sanayi AS*

### Jordan

*BAUER AG*

*BL Harbert International*

*China Energy Engineering  
Corp. Ltd.*

*Consolidated Contractors  
Group*

*Egyptian Maintenance Co.  
(EMC)*

*Eng'g for the Petroleum &  
Process Industries (Enppi)*

*HOCHTIEF AG*

*MBD Insaat Sanayi Ve Ticaret  
AS*

*OHLA*

*Petro. Projects and Tech.  
Consult. Co. - PETROJET*

*Power Construction Corp. of  
China*

*SNC-Lavalin Inc.*

*Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.*

*Sinoma International  
Engineering Co. Ltd.*

*TBEA Co. Ltd.*

*Tecnicas Reunidas SA*

*Yapi Merkezi Insaat Ve  
Sanayi AS*

### Kuwait

*Aegion Corp.*

*Afcons Infrastructure Ltd.*

*Beijing Urban Construction  
Group Co. Ltd.*

*Bothar Group Pty Ltd.*

*Cengiz Construction Industry  
& Trade Co. Inc.*

*China Communications  
Construction Group Ltd.*

*China Energy Engineering  
Corp. Ltd.*

*China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.*

*China Metallurgical Group  
Corp.*

*China National Chemical  
Eng'g Group Corp. Ltd.*

*China National Machinery  
Industry Corp.*

*China Petroleum Engineering  
Co. Ltd.*

*China Railway Group Ltd.*

*China State Construction  
Engineering Corp. Ltd.*

*Consolidated Contractors  
Group*

*Contracting and Trading Co.  
(C.A.T.)*

*DL E&C Co. Ltd.*

*Daewoo Engineering and  
Construction Co. Ltd.*

*Eiffage*

*Fluor*

*GS Engineering &  
Construction*

*HOCHTIEF AG*

*Hyundai Engineering &  
Construction Co. Ltd.*

*Hyundai Engineering Co. Ltd.*

*ITINERA SpA*

*Impresa Pizzarotti & C. SpA*

*JGC Holdings Corp.*

*Kolin Insaat Turizm Sanayi ve  
Ticaret AS*

*LIMAK INSAAT SANAYI VE  
TICARET AS*

*Larsen & Toubro Ltd.*

*MAKYOL Insaat Sanayi  
Turizm ve Ticaret AS*

*Maire Tecnimont SpA*

*POLAT YOL YAPI SAN. VE TIC.  
AS*

*Petro. Projects and Tech.  
Consult. Co. - PETROJET*

*Petrofac Ltd.*

*Power Construction Corp. of  
China*

*Rizzani de Eccher SpA*

*SINOPEC Engineering  
(Group) Co. Ltd.*

*SK Ecoplant*







## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

China Electric Power  
Equipment And Tech. Co.  
Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Gansu Int'l Corp. for  
Econ. and Tech. Coop.  
China Geo-Engineering Corp.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Combined Group Contracting  
Co. (K.S.C)  
Consolidated Contractors  
Group  
Contracting and Trading Co.  
(C.A.T.)  
DL E&C Co. Ltd.  
DRA Global Ltd  
Daewoo Engineering and  
Construction Co. Ltd.  
Danieli & C. O.M. SpA  
Dogus Insaat Ve Ticaret AS  
Eiffage  
Eng'g for the Petroleum &  
Process Industries (Enppi)  
Enka Insaat ve Sanayi AS  
Eser Contracting  
FCC SA  
Fluor  
GAMA  
GS Engineering &  
Construction  
Gilbane Building Co.

HOCHTIEF AG  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Ic Ictas Insaat Sanayi Ve  
Ticaret AS  
Impresa Pizzarotti & C. SpA  
JGC Holdings Corp.  
Kolin Insaat Turizm Sanayi ve  
Ticaret AS  
LIMAK INSAAT SANAYI VE  
TICARET AS  
Larsen & Toubro Ltd.  
Maire Tecnimont SpA  
Metag Group  
Norinco International  
Cooperation Ltd.  
OHLA  
Orascom Construction PLC  
POSCO Engineering &  
Construction  
Petro. Projects and Tech.  
Consult. Co. - PETROJET  
Petrofac Ltd.  
Power Construction Corp. of  
China  
Rizzani de Eccher SpA  
SICIM SpA  
SINOPEC Engineering  
(Group) Co. Ltd.  
SK Ecoplant  
SNC-Lavalin Inc.  
STRABAG SE  
Saipem SpA  
Samsung C&T Corp.  
Samsung Engineering Co. Ltd.  
Shapoorji Pallonji & Co.  
Private Ltd.  
Sinoma International  
Engineering Co. Ltd.  
Sinopec Zhongyuan  
Petroleum Engineering  
Ltd.

Sinosteel Equipment &  
Engineering Co. Ltd.  
Tata Projects Ltd.  
Tecnicas Reunidas SA  
Tekfen Construction and  
Installation Co. Inc.  
Tepe Insaat Sanayi AS  
The Arab Contractors Co.  
(Osman Ahmed Osman)  
Tutor Perini Corp.  
Ustay Yapi Taahhut Ve  
Ticaret AS  
VINCI  
Van Oord N.V.  
Worley Ltd.  
Yapi Merkezi Insaat Ve  
Sanayi AS  
Yenigun Insaat Sanayi ve  
Ticaret AS  
Zhongding International  
Engineering Co. Ltd  
webuild SpA

### Syria

Blue&P Infrastructure Group  
Sinoma International  
Engineering Co. Ltd.

### Turkey

Abengoa  
Atlas Group  
BL Harbert International  
CBRE  
China Communications  
Construction Group Ltd.  
China Electric Power  
Equipment And Tech. Co.  
Ltd.  
China Energy Engineering  
Corp. Ltd.  
China General Technology  
(Group) Holding Co. Ltd.  
China Metallurgical Group  
Corp.

## Where the 2021 Top 250 International Contractors Worked

<u>Region</u> <u>Country</u> <u>Company</u>	<u>Region</u> <u>Country</u> <u>Company</u>	<u>Region</u> <u>Country</u> <u>Company</u>
<i>China National Chemical Eng'g Group Corp. Ltd.</i>	<i>CIMIC Group Ltd.</i>	<i>Hyundai Engineering &amp; Construction Co. Ltd.</i>
<i>China National Machinery Industry Corp.</i>	<i>China Communications Construction Group Ltd.</i>	<i>Hyundai Engineering Co. Ltd.</i>
<i>DL E&amp;C Co. Ltd.</i>	<i>China Energy Engineering Corp. Ltd.</i>	<i>ITINERA SpA</i>
<i>Danieli &amp; C. O.M. SpA</i>	<i>China General Technology (Group) Holding Co. Ltd.</i>	<i>Impresa Pizzarotti &amp; C. SpA</i>
<i>Fluor</i>	<i>China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.</i>	<i>JGC Holdings Corp.</i>
<i>GS Engineering &amp; Construction</i>	<i>China National Aero-Technology Int'l Eng'g Corp.</i>	<i>Jan De Nul Group (Sofidra SA)</i>
<i>HOCHTIEF AG</i>	<i>China National Chemical Eng'g Group Corp. Ltd.</i>	<i>Jiangsu Nantong No.2 Construction</i>
<i>Harbin Electric International Co. Ltd.</i>	<i>China National Machinery Industry Corp.</i>	<i>Jiangsu Nantong Sanjian Construction Group Co. Ltd.</i>
<i>Hyundai Engineering &amp; Construction Co. Ltd.</i>	<i>China Petroleum Engineering Co. Ltd.</i>	<i>Kinden Corp.</i>
<i>Petrofac Ltd.</i>	<i>China Railway Construction Corp. Ltd.</i>	<i>Larsen &amp; Toubro Ltd.</i>
<i>Power Construction Corp. of China</i>	<i>China Railway Group Ltd.</i>	<i>Maeg Costruzioni SpA</i>
<i>SK Ecoplant</i>	<i>China State Construction Engineering Corp. Ltd.</i>	<i>Maire Tecnimont SpA</i>
<i>STRABAG SE</i>	<i>Combined Group Contracting Co. (K.S.C)</i>	<i>Nantong Construction Group Co. Ltd.</i>
<i>Samsung C&amp;T Corp.</i>	<i>Consolidated Contractors Group</i>	<i>Nurul Construction and Trading Co. Inc.</i>
<i>Sener Grupo de Ingenieria SA</i>	<i>Contracting and Trading Co. (C.A.T.)</i>	<i>Obayashi Corp.</i>
<i>Shimizu Corp.</i>	<i>Danieli &amp; C. O.M. SpA</i>	<i>Orascom Construction PLC</i>
<i>Sinoma International Engineering Co. Ltd.</i>	<i>Ed. Zublin AG</i>	<i>PORR AG</i>
<i>Sinosteel Equipment &amp; Engineering Co. Ltd.</i>	<i>Eng'g for the Petroleum &amp; Process Industries (Enppi)</i>	<i>POSCO Engineering &amp; Construction</i>
<i>TBEA Co. Ltd.</i>	<i>Enka Insaat ve Sanayi AS</i>	<i>Parsons</i>
<i>Tecnicas Reunidas SA</i>	<i>GS Engineering &amp; Construction</i>	<i>Petro. Projects and Tech. Consult. Co. - PETROJET</i>
<i>VINCI</i>	<i>Ghella SpA</i>	<i>Petrofac Ltd.</i>
<i>Van Oord N.V.</i>	<i>Grupo Empresarial San Jose SA</i>	<i>Power Construction Corp. of China</i>
<i>webuild SpA</i>	<i>Gulermak</i>	<i>Renaissance Construction</i>
<b>United Arab Emirates</b>	<i>HOCHTIEF AG</i>	<i>Rizzani de Eccher SpA</i>
<i>Abengoa</i>	<i>Harbin Electric International Co. Ltd.</i>	<i>Royal BAM Group nv</i>
<i>Aegion Corp.</i>		<i>SK Ecoplant</i>
<i>Afcons Infrastructure Ltd.</i>		<i>SNC-Lavalin Inc.</i>
<i>BAUER AG</i>		<i>STFA Construction Group</i>
<i>BESIX</i>		<i>STRABAG SE</i>
<i>Bechtel</i>		<i>Saipem SpA</i>
<i>Beijing Construction Engineering Group Co. Ltd.</i>		<i>Samsung C&amp;T Corp.</i>
<i>Bothar Group Pty Ltd.</i>		<i>Samsung Engineering Co. Ltd.</i>
<i>Bouygues</i>		<i>Sener Grupo de Ingenieria SA</i>
		<i>Shanghai Electric Group Co. Ltd.</i>

## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

Shapoorji Pallonji & Co.  
Private Ltd.  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Sinoma International  
Engineering Co. Ltd.  
Ssangyong Engineering &  
Construction Co. Ltd.  
TAV CONSTRUCTION  
TBEA Co. Ltd.  
Tata Projects Ltd.  
Tecnicas Reunidas SA  
Tepe Insaat Sanayi AS  
The Arab Contractors Co.  
(Osman Ahmed Osman)  
VINCI  
Van Oord N.V.  
Zhejiang Communications  
Constr. Group Co. Ltd.  
Zhejiang Construction  
Investment Group Co. Ltd.  
webuild SpA

### Yemen

China Communications  
Construction Group Ltd.  
Enka Insaat ve Sanayi AS  
Hyundai Engineering &  
Construction Co. Ltd.

### F. ASIA

#### Bangladesh

Afcons Infrastructure Ltd.  
BAUER AG  
Beijing Urban Construction  
Group Co. Ltd.  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China General Technology  
(Group) Holding Co. Ltd.

China Geo-Engineering Corp.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Machinery  
Industry Corp.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Chongqing International  
Construction Corp.  
Dongfang Electric Corp.  
Enka Insaat ve Sanayi AS  
GS Engineering &  
Construction  
Greenland Infra. Constr.  
Group Co. Ltd.  
Harbin Electric International  
Co. Ltd.  
Hunan Road & Bridge Constr.  
Group Co. Ltd.  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Ircon International Ltd.  
Jan De Nul Group (Sofidra SA)  
Jiangsu Provincial  
Construction Group Co.  
Ltd.  
Larsen & Toubro Ltd.  
Norinco International  
Cooperation Ltd.  
Obayashi Corp.  
POSCO Engineering &  
Construction  
Penta-Ocean Construction Co.  
Ltd.  
Power Construction Corp. of  
China

Samsung C&T Corp.  
Shandong Hi-Speed Group Co.  
Ltd.  
Shanghai Electric Group Co.  
Ltd.  
Shanxi Construction  
Investment Group Co. Ltd.  
Shimizu Corp.  
Sumitomo Mitsui  
Construction Co. Ltd.  
TBEA Co. Ltd.  
Tecnicas Reunidas SA  
VINCI  
Xian Electric Engineering Co.  
Ltd.

#### Brunei

Aegion Corp.  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China State Construction  
Engineering Corp. Ltd.  
DL E&C Co. Ltd.  
Power Construction Corp. of  
China  
STRABAG SE  
Sinoma International  
Engineering Co. Ltd.  
Worley Ltd.

#### Cambodia

BAUER AG  
Beijing Urban Construction  
Group Co. Ltd.  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Metallurgical Group  
Corp.

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

China National Machinery Industry Corp.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 Haskell  
 Hunan Construction Engineering Group Co. Ltd.  
 Hyundai Engineering & Construction Co. Ltd.  
 Hyundai Engineering Co. Ltd.  
 Jiangsu Nantong No.2 Construction  
 Jiangsu Provincial Construction Group Co. Ltd.  
 Lotte Engineering & Construction Co. Ltd.  
 Obayashi Corp.  
 Qingjian Group Co. Ltd.  
 Shandong Dejian Group Co. Ltd.  
 Shandong Zijian Construction Group Co. Ltd.  
 Shanghai Construction Group Co. Ltd.  
 Shanxi Construction Investment Group Co. Ltd.  
 Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.  
 Sichuan Road and Bridge (Group) Co. Ltd.  
 Sinoma International Engineering Co. Ltd.  
 Sumitomo Mitsui Construction Co. Ltd.  
 TBEA Co. Ltd.  
 VINCI  
 XPCC Construction & Engineering (Group) Co. Ltd.

Xian Electric Engineering Co. Ltd.  
 Yanjian Group Co. Ltd.  
 Yunnan Const. and Invest. Holding Grp. Co. Ltd.  
 Zhejiang Communications Constr. Group Co. Ltd.  
 Zhejiang Construction Investment Group Co. Ltd.  
 Zhongding International Engineering Co. Ltd.

### China (P.R.C.)

Abengoa  
 Bouygues  
 CBRE  
 CTCI Corp.  
 Chiyoda Corp.  
 Danieli & C. O.M. SpA  
 Drees & Sommer  
 Ed. Zublin AG  
 Eiffage  
 Enka Insaat ve Sanayi AS  
 Exyte GmbH  
 Fluor  
 GS Engineering & Construction  
 Hyundai Engineering & Construction Co. Ltd.  
 Hyundai Engineering Co. Ltd.  
 Jan De Nul Group (Sofidra SA)  
 Kajima Corp.  
 Lendlease  
 Lotte Engineering & Construction Co. Ltd.  
 POSCO Engineering & Construction  
 SK Ecoplant  
 SNC-Lavalin Inc.  
 STRABAG SE  
 Samsung C&T Corp.  
 Samsung Engineering Co. Ltd.  
 Shimizu Corp.  
 Taisei Corp.

Takenaka Corp.  
 Tata Projects Ltd.  
 Tecnicas Reunidas SA  
 Toyo Engineering Corp.  
 VINCI  
 Worley Ltd.  
 Yanjian Group Co. Ltd.  
 Yapi Merkezi Insaat Ve Sanayi AS  
 Zhejiang Construction Investment Group Co. Ltd.

### Diego Garcia

ACS Actividades de Construcción y Servicios SA  
 Beijing Construction Engineering Group Co. Ltd.  
 Bouygues  
 CIMIC Group Ltd.  
 China Communications Construction Group Ltd.  
 China Communications Construction Group Ltd.  
 China Energy Engineering Corp. Ltd.  
 China Metallurgical Group Corp.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 Gilbane Building Co.  
 HOCHTIEF AG  
 Parsons  
 Shanghai Construction Group Co. Ltd.  
 Shanghai Urban Construction (Group) Corp.  
 Tutor Perini Corp.

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

### Hong Kong (P.R.C.)

ACS Actividades de  
Construcción y Servicios  
SA  
Aegion Corp.  
BAUER AG  
Bechtel  
Beijing Urban Construction  
Group Co. Ltd.  
Bouygues  
CBRE  
CIMIC Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Geo-Engineering Corp.  
China International Water &  
Electric Corp. (CWE)  
China Metallurgical Group  
Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Wu Yi Co. Ltd.  
Daewoo Engineering and  
Construction Co. Ltd.  
Ed. Zublin AG  
Eiffage  
HOCHTIEF AG  
Hyundai Engineering &  
Construction Co. Ltd.  
Jan De Nul Group (Sofidra SA)  
Jiangsu Provincial  
Construction Group Co.  
Ltd.  
Penta-Ocean Construction Co.  
Ltd.  
Power Construction Corp. of  
China  
SK Ecoplant  
STRABAG SE  
Samsung C&T Corp.

Sener Grupo de Ingenieria SA  
Shanghai Construction Group  
Co. Ltd.  
Shanghai Urban Construction  
(Group) Corp.  
Shimizu Corp.  
VINCI  
Xian Electric Engineering Co.  
Ltd.  
Zhejiang Construction  
Investment Group Co. Ltd.

### India

ACS Actividades de  
Construcción y Servicios  
SA  
Aegion Corp.  
BAUER AG  
BL Harbert International  
Bechtel  
Bouygues  
CBRE  
CIMIC Group Ltd.  
CTCI Corp.  
Caddell Construction Co. (DE)  
LLC  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Machinery  
Industry Corp.  
China Nonferrous Metal Ind.  
For. Eng'g and Constr.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.

China State Construction  
Engineering Corp. Ltd.  
China Wu Yi Co. Ltd.  
Daewoo Engineering and  
Construction Co. Ltd.  
Danieli & C. O.M. SpA  
Dogus Insaat Ve Ticaret AS  
Dongfang Electric Corp.  
Eiffage  
Enka Insaat ve Sanayi AS  
Fluor  
GS Engineering &  
Construction  
Grupo Empresarial San Jose  
SA  
Gulermak  
HOCHTIEF AG  
Harbin Electric International  
Co. Ltd.  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Jan De Nul Group (Sofidra SA)  
Jiangsu Nantong Sanjian  
Construction Group Co.  
Ltd.  
Jiangxi Construction  
Engineering (Group)  
Corp. Ltd.  
Kajima Corp.  
Kinden Corp.  
Maire Tecnimont SpA  
POSCO Engineering &  
Construction  
Petrofac Ltd.  
Power Construction Corp. of  
China  
Rizzani de Eccher SpA  
SNC-Lavalin Inc.  
STRABAG SE  
Saipem SpA  
Samsung C&T Corp.  
Samsung Engineering Co. Ltd.  
Sener Grupo de Ingenieria SA



## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

Shanghai Urban Construction  
(Group) Corp.  
Shimizu Corp.  
Sinoma International  
Engineering Co. Ltd.  
Sinosteel Equipment &  
Engineering Co. Ltd.  
Sumitomo Mitsui  
Construction Co. Ltd.  
TBEA Co. Ltd.  
Takenaka Corp.  
Toyo Engineering Corp.  
VINCI  
Van Oord N.V.  
webuild SpA

### Indonesia

ACS Actividades de  
Construcción y Servicios  
SA  
Aegion Corp.  
BAUER AG  
BL Harbert International  
Bechtel  
Black & Veatch  
Bouygues  
CBRE  
CIMIC Group Ltd.  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Gansu Int'l Corp. for  
Econ. and Tech. Coop.  
China General Technology  
(Group) Holding Co. Ltd.  
China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Machinery  
Industry Corp.

China Nonferrous Metal Ind.  
For. Eng'g and Constr.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Triumph International  
Engineering Co. Ltd.  
Chiyoda Corp.  
DL E&C Co. Ltd.  
DRA Global Ltd  
Daewoo Engineering and  
Construction Co. Ltd.  
Dongfang Electric Corp.  
Enka Insaat ve Sanayi AS  
Fluor  
GS Engineering &  
Construction  
HOCHTIEF AG  
Harbin Electric International  
Co. Ltd.  
Hebei Construction Group Co.  
Ltd.  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
JGC Holdings Corp.  
Jiangsu Nantong Sanjian  
Construction Group Co.  
Ltd.  
Jiangxi Water and  
Hydropower Constr. Co.  
Ltd.  
Kajima Corp.  
Kinden Corp.  
Larsen & Toubro Ltd.  
Lotte Engineering &  
Construction Co. Ltd.  
Nantong Construction Group  
Co. Ltd.  
Obayashi Corp.

POSCO Engineering &  
Construction  
Penta-Ocean Construction Co.  
Ltd.  
Power Construction Corp. of  
China  
Royal BAM Group nv  
SK Ecoplant  
Saipem SpA  
Samsung C&T Corp.  
Samsung Engineering Co. Ltd.  
Sener Grupo de Ingenieria SA  
Shanxi Construction  
Investment Group Co. Ltd.  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Shimizu Corp.  
Sinoma International  
Engineering Co. Ltd.  
Sinosteel Equipment &  
Engineering Co. Ltd.  
Sumitomo Mitsui  
Construction Co. Ltd.  
TBEA Co. Ltd.  
Taisei Corp.  
Takenaka Corp.  
Tecnicas Reunidas SA  
Toyo Engineering Corp.  
VINCI  
Xian Electric Engineering Co.  
Ltd.  
Zhejiang Construction  
Investment Group Co. Ltd.

### Japan

ACS Actividades de  
Construcción y Servicios  
SA  
APTIM  
Aegion Corp.  
Bouygues  
CBRE  
China Communications  
Construction Group Ltd.

## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China Metallurgical Group  
Corp.  
China Railway Group Ltd.  
Danieli & C. O.M. SpA  
Ed. Zublin AG  
Eiffage  
Enka Insaat ve Sanayi AS  
Exyte GmbH  
Fluor  
Gilbane Building Co.  
Lendlease  
Parsons  
STRABAG SE  
Sener Grupo de Ingenieria SA  
Shanghai Electric Group Co.  
Ltd.  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Tata Projects Ltd.  
VINCI  
Wood

### Kazakhstan

Alarko Contracting Group  
Beijing Urban Construction  
Group Co. Ltd.  
Bonatti Group  
CITIC Construction Co. Ltd.  
Cengiz Construction Industry  
& Trade Co. Inc.  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China General Technology  
(Group) Holding Co. Ltd.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Machinery  
Industry Corp.

China Nonferrous Metal Ind.  
For. Eng'g and Constr.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Triumph International  
Engineering Co. Ltd.  
Consolidated Contractors  
Group  
Eiffage  
Energoprojekt Holding PLC  
Enka Insaat ve Sanayi AS  
Fluor  
Hyundai Engineering &  
Construction Co. Ltd.  
Kolin Insaat Turizm Sanayi ve  
Ticaret AS  
Power Construction Corp. of  
China  
Renaissance Construction  
SICIM SpA  
SINOPEC Engineering  
(Group) Co. Ltd.  
SK Ecoplant  
Saipem SpA  
Samsung Engineering Co. Ltd.  
Sembol Uluslararası Yatırım  
Tarım Peyzaj İnşaat  
Shandong Hi-Speed Group Co.  
Ltd.  
Shanghai Construction Group  
Co. Ltd.  
Sinoma International  
Engineering Co. Ltd.  
Sinopec Zhongyuan  
Petroleum Engineering  
Ltd.  
TAV CONSTRUCTION  
TBEA Co. Ltd.

Tekfen Construction and  
Installation Co. Inc.  
Tepe Insaat Sanayi AS  
Velestroy LLC  
XPCC Construction &  
Engineering (Group) Co.  
Ltd.  
Zhejiang Construction  
Investment Group Co. Ltd.

### Korea, South

BL Harbert International  
Bouygues  
CBRE  
CITIC Construction Co. Ltd.  
China Communications  
Construction Group Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
DPR Construction  
Daewoo Engineering and  
Construction Co. Ltd.  
Danieli & C. O.M. SpA  
Enka Insaat ve Sanayi AS  
Gilbane Building Co.  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Lotte Engineering &  
Construction Co. Ltd.  
Matrix Service Co.  
POSCO Engineering &  
Construction  
Parsons  
Pernix Group Inc.  
SNC-Lavalin Inc.  
Samsung C&T Corp.  
Sener Grupo de Ingenieria SA  
Ssangyong Engineering &  
Construction Co. Ltd.  
Tata Projects Ltd.  
Toyo Engineering Corp.  
VINCI

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

Wood

### Kyrgyzstan

CBRE

China Communications

Construction Group Ltd.

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China International Water &

Electric Corp. (CWE)

China Petroleum Engineering

Co. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China Triumph International

Engineering Co. Ltd.

Power Construction Corp. of

China

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

XPCC Construction &

Engineering (Group) Co.

Ltd.

### Laos

Beijing Urban Construction

Group Co. Ltd.

China Electric Power

Equipment And Tech. Co.

Ltd.

China International Water &

Electric Corp. (CWE)

China Metallurgical Group

Corp.

China National Complete

Plant Imp. & Exp. Group

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

Dongfang Electric Corp.

Hebei Construction Group Co.

Ltd.

Jiangsu Provincial

Construction Group Co.

Ltd.

Norinco International

Cooperation Ltd.

POSCO Engineering &

Construction

Power Construction Corp. of

China

SK Ecoplant

Shanghai Construction Group

Co. Ltd.

Shanghai Electric Group Co.

Ltd.

Shanxi Construction

Investment Group Co. Ltd.

Sinoma International

Engineering Co. Ltd.

TBEA Co. Ltd.

Yanjian Group Co. Ltd.

Yunnan Const. and Invest.

Holding Grp. Co. Ltd.

Zhongmei Engineering Group

Ltd.

### Malaysia

ACS Actividades de

Construcción y Servicios

SA

Aegion Corp.

BAUER AG

Beijing Construction

Engineering Group Co.

Ltd.

Beijing Urban Construction

Group Co. Ltd.

Black & Veatch

Bouygues

CBRE

CIMIC Group Ltd.

CITIC Construction Co. Ltd.

CTCI Corp.

China Communications

Construction Group Ltd.

China Energy Engineering

Corp. Ltd.

China Jiangsu Int'l Econ. and

Tech. Coop. Group Ltd.

China Metallurgical Group

Corp.

China National Chemical

Eng'g Group Corp. Ltd.

China National Complete

Plant Imp. & Exp. Group

China National Machinery

Industry Corp.

China Petroleum Engineering

Co. Ltd.

China Railway Construction

Corp. Ltd.

China Railway Group Ltd.

China State Construction

Engineering Corp. Ltd.

China Wu Yi Co. Ltd.

Chiyoda Corp.

DL E&C Co. Ltd.

Dongfang Electric Corp.

Ed. Zublin AG

Enka Insaat ve Sanayi AS

Exyte GmbH

Fluor

GS Engineering &

Construction

HOCHTIEF AG

Haskell

Hyundai Engineering &

Construction Co. Ltd.

Hyundai Engineering Co. Ltd.

Iron International Ltd.

JGC Holdings Corp.

Jiangsu Nantong No.2

Construction

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

Jiangsu Provincial  
Construction Group Co.  
Ltd.  
Jiangsu Zhongnan  
Construction Industry  
Group Co.Ltd  
Kajima Corp.  
Larsen & Toubro Ltd.  
Lendlease  
Lotte Engineering &  
Construction Co. Ltd.  
Nantong Si Jian Construction  
Group Co.Ltd  
POSCO Engineering &  
Construction  
Penta-Ocean Construction Co.  
Ltd.  
Petrofac Ltd.  
Power Construction Corp. of  
China  
Qingjian Group Co. Ltd.  
Rizzani de Eccher SpA  
SINOPEC Engineering  
(Group) Co. Ltd.  
STRABAG SE  
Samsung C&T Corp.  
Samsung Engineering Co. Ltd.  
Shanghai Construction Group  
Co. Ltd.  
Shanghai Urban Construction  
(Group) Corp.  
Shanxi Construction  
Investment Group Co. Ltd.  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Shimizu Corp.  
Sinoma International  
Engineering Co. Ltd.  
Sinosteel Equipment &  
Engineering Co. Ltd.  
Ssangyong Engineering &  
Construction Co. Ltd.  
TBEA Co. Ltd.  
Taisei Corp.

Takenaka Corp.  
Tecnicas Reunidas SA  
Toyo Engineering Corp.  
VINCI  
Xian Electric Engineering Co.  
Ltd.  
Yanjian Group Co. Ltd.  
Yunnan Const. and Invest.  
Holding Grp. Co. Ltd.  
Zhejiang Communications  
Constr. Group Co. Ltd.  
Zhejiang Construction  
Investment Group Co. Ltd.  
Zhejiang Dongyang Third  
Constr. Eng'g Co. Ltd.  
webuild SpA

### Mongolia

ACS Actividades de  
Construcción y Servicios  
SA  
Beijing Construction  
Engineering Group Co.  
Ltd.  
Beijing Urban Construction  
Group Co. Ltd.  
CIMIC Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Geo-Engineering Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Fluor  
HOCHTIEF AG  
Harbin Electric International  
Co. Ltd.  
Hunan Construction  
Engineering Group Co.  
Ltd.  
Kinden Corp.

Norinco International  
Cooperation Ltd.  
Power Construction Corp. of  
China  
Samsung C&T Corp.  
Shanghai Construction Group  
Co. Ltd.  
Sinoma International  
Engineering Co. Ltd.  
TBEA Co. Ltd.  
XPCC Construction &  
Engineering (Group) Co.  
Ltd.  
Yapi Merkezi Insaat Ve  
Sanayi AS  
Zhongmei Engineering Group  
Ltd.

### Myanmar (Burma)

Beijing Construction  
Engineering Group Co.  
Ltd.  
Bouygues  
China Communications  
Construction Group Ltd.  
China Electric Power  
Equipment And Tech. Co.  
Ltd.  
China Energy Engineering  
Corp. Ltd.  
China General Technology  
(Group) Holding Co. Ltd.  
China Metallurgical Group  
Corp.  
China National Complete  
Plant Imp. & Exp. Group  
China National Machinery  
Industry Corp.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.

## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

China State Construction Engineering Corp. Ltd.  
 China Triumph International Engineering Co. Ltd.  
 Chiyoda Corp.  
 Dongfang Electric Corp.  
 GS Engineering & Construction  
 Hunan Construction Engineering Group Co. Ltd.  
 Hyundai Engineering & Construction Co. Ltd.  
 Jianglian Heavy Industry Group Co. Ltd.  
 Kajima Corp.  
 Kinden Corp.  
 Larsen & Toubro Ltd.  
 POSCO Engineering & Construction  
 Penta-Ocean Construction Co. Ltd.  
 Power Construction Corp. of China  
 Qingjian Group Co. Ltd.  
 Shanghai Construction Group Co. Ltd.  
 Shenyang Yuanda Aluminum Indus. Eng'g Co. Ltd.  
 Sinoma International Engineering Co. Ltd.  
 Sumitomo Mitsui Construction Co. Ltd.  
 TBEA Co. Ltd.  
 Taisei Corp.  
 Takenaka Corp.  
 Zhongmei Engineering Group Ltd.

China National Aero-Technology Int'l Eng'g Corp.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 DL E&C Co. Ltd.  
 Dongfang Electric Corp.  
 Ircon International Ltd.  
 Larsen & Toubro Ltd.  
 Power Construction Corp. of China  
 SNC-Lavalin Inc.  
 Sinoma International Engineering Co. Ltd.  
 TBEA Co. Ltd.  
 Tata Projects Ltd.  
 Zhongding International Engineering Co. Ltd

### Philippines

ACS Actividades de Construcción y Servicios SA  
 BAUER AG  
 Bouygues  
 CBRE  
 CIMIC Group Ltd.  
 CTCI Corp.  
 China Energy Engineering Corp. Ltd.  
 China Geo-Engineering Corp.  
 China International Water & Electric Corp. (CWE)  
 China National Complete Plant Imp. & Exp. Group  
 China National Machinery Industry Corp.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.

China State Construction Engineering Corp. Ltd.  
 China Wu Yi Co. Ltd.  
 DL E&C Co. Ltd.  
 Daewoo Engineering and Construction Co. Ltd.  
 Eiffage  
 Enka Insaat ve Sanayi AS  
 Fluor  
 GS Engineering & Construction  
 HOCHTIEF AG  
 Haskell  
 Hunan Road & Bridge Constr. Group Co. Ltd.  
 Hyundai Engineering & Construction Co. Ltd.  
 JGC Holdings Corp.  
 Jiangsu Provincial Construction Group Co. Ltd.  
 Kajima Corp.  
 Kinden Corp.  
 Larsen & Toubro Ltd.  
 Maire Tecnimont SpA  
 POSCO Engineering & Construction  
 Power Construction Corp. of China  
 Qingjian Group Co. Ltd.  
 Rizzani de Eccher SpA  
 Sener Grupo de Ingenieria SA  
 Shimizu Corp.  
 Sinoma International Engineering Co. Ltd.  
 Sumitomo Mitsui Construction Co. Ltd.  
 TBEA Co. Ltd.  
 Taisei Corp.  
 Takenaka Corp.  
 Tutor Perini Corp.  
 VINCI  
 Xian Electric Engineering Co. Ltd.

### Nepal

China Communications Construction Group Ltd.  
 China International Water & Electric Corp. (CWE)



## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

### Singapore

ACS Actividades de  
Construcción y Servicios  
SA  
Aegion Corp.  
BAUER AG  
Beijing Urban Construction  
Group Co. Ltd.  
Bothar Group Pty Ltd.  
Bouygues  
CBRE  
CIMIC Group Ltd.  
CTCI Corp.  
China Communications  
Construction Group Ltd.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
DL E&C Co. Ltd.  
DPR Construction  
Daewoo Engineering and  
Construction Co. Ltd.  
Ed. Zublin AG  
Exyte GmbH  
Fortis Construction Inc.  
GS Engineering &  
Construction  
HOCHTIEF AG  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Kajima Corp.  
Kinden Corp.  
Larsen & Toubro Ltd.  
Lendlease

Obayashi Corp.  
Penta-Ocean Construction Co.  
Ltd.  
Petrofac Ltd.  
Power Construction Corp. of  
China  
SK Ecoplant  
STRABAG SE  
Samsung C&T Corp.  
Sener Grupo de Ingenieria SA  
Shanghai Electric Group Co.  
Ltd.  
Shanghai Urban Construction  
(Group) Corp.  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Shimizu Corp.  
Ssangyong Engineering &  
Construction Co. Ltd.  
Taisei Corp.  
Takenaka Corp.  
Tecnicas Reunidas SA  
VINCI  
Van Oord N.V.  
Wood  
Zhejiang Construction  
Investment Group Co. Ltd.

### Sri Lanka

BESIX  
CGCOC Group Co. Ltd.  
CITIC Construction Co. Ltd.  
Caddell Construction Co. (DE)  
LLC  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Geo-Engineering Corp.  
China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.  
China Metallurgical Group  
Corp.

China National Aero-  
Technology Int'l Eng'g  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Machinery  
Industry Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Chongqing International  
Construction Corp.  
Dongfang Electric Corp.  
Enka Insaat ve Sanayi AS  
Harbin Electric International  
Co. Ltd.  
Hunan Construction  
Engineering Group Co.  
Ltd.  
Hunan Road & Bridge Constr.  
Group Co. Ltd.  
Hyundai Engineering &  
Construction Co. Ltd.  
Ircon International Ltd.  
Kinden Corp.  
Larsen & Toubro Ltd.  
Nantong Construction Group  
Co. Ltd.  
Power Construction Corp. of  
China  
Renaissance Construction  
Sener Grupo de Ingenieria SA  
Shanxi Construction  
Investment Group Co. Ltd.  
Shapoorji Pallonji & Co.  
Private Ltd.  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Sinoma International  
Engineering Co. Ltd.  
Sumitomo Mitsui  
Construction Co. Ltd.

## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

TBEA Co. Ltd.  
Taisei Corp.  
Yanjian Group Co. Ltd.  
Yunnan Const. and Invest.  
Holding Grp. Co. Ltd.  
Zhejiang Construction  
Investment Group Co. Ltd.

### Taiwan (R.O.C)

Aegion Corp.  
Bechtel  
Black & Veatch  
CBRE  
CTCI Corp.  
China Communications  
Construction Group Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
Eiffage  
Exyte GmbH  
Fluor  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Jan De Nul Group (Sofidra SA)  
Kajima Corp.  
Obayashi Corp.  
Saipem SpA  
Sener Grupo de Ingenieria SA  
Shenyang Yuanda Aluminum  
Indus. Eng'g Co. Ltd.  
Shimizu Corp.  
Taisei Corp.  
Van Oord N.V.

### Tajikistan

China Communications  
Construction Group Ltd.  
China Metallurgical Group  
Corp.  
China Railway Construction  
Corp. Ltd.

China State Construction  
Engineering Corp. Ltd.  
Hunan Road & Bridge Constr.  
Group Co. Ltd.  
Power Construction Corp. of  
China  
TBEA Co. Ltd.  
XPCC Construction &  
Engineering (Group) Co.  
Ltd.  
Yanjian Group Co. Ltd.  
Zhongmei Engineering Group  
Ltd.  
webuild SpA

### Thailand

ACS Actividades de  
Construcción y Servicios  
SA  
Aegion Corp.  
BAUER AG  
BL Harbert International  
Bechtel  
Beijing Construction  
Engineering Group Co.  
Ltd.  
Beijing Urban Construction  
Group Co. Ltd.  
Black & Veatch  
Bouygues  
CBRE  
CTCI Corp.  
China Aluminum  
International Eng'g Corp.  
Ltd.  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Metallurgical Group  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.

China National Machinery  
Industry Corp.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Wu Yi Co. Ltd.  
Danieli & C. O.M. SpA  
Dongfang Electric Corp.  
Ed. Zublin AG  
Enka Insaat ve Sanayi AS  
Fluor  
GS Engineering &  
Construction  
Greenland Infra. Constr.  
Group Co. Ltd.  
HOCHTIEF AG  
Harbin Electric International  
Co. Ltd.  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
JGC Holdings Corp.  
Jianglian Heavy Industry  
Group Co. Ltd.  
Jiangsu Nantong Sanjian  
Construction Group Co.  
Ltd.  
Jiangsu Provincial  
Construction Group Co.  
Ltd.  
Kajima Corp.  
Kinden Corp.  
Larsen & Toubro Ltd.  
Obayashi Corp.  
Penta-Ocean Construction Co.  
Ltd.  
Petrofac Ltd.  
Power Construction Corp. of  
China





## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

CIMIC Group Ltd.  
China Communications  
Construction Group Ltd.  
Ghella SpA  
HOCHTIEF AG  
Hunan Construction  
Engineering Group Co.  
Ltd.  
Kajima Corp.  
Shanxi Construction  
Investment Group Co. Ltd.  
VINCI

China Metallurgical Group  
Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Wu Yi Co. Ltd.  
Dongfang Electric Corp.  
HOCHTIEF AG  
TBEA Co. Ltd.  
Van Oord N.V.

China National Aero-  
Technology Int'l Eng'g  
Corp.  
China National Machinery  
Industry Corp.  
China Nonferrous Metal Ind.  
For. Eng'g and Constr.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Triumph International  
Engineering Co. Ltd.  
China Zhongyuan  
Engineering Corp.  
Consolidated Contractors  
Group  
DL E&C Co. Ltd.  
Daewoo Engineering and  
Construction Co. Ltd.  
Danieli & C. O.M. SpA  
Dekinsan Grup Insaat AS  
Egyptian Maintenance Co.  
(EMC)  
FCC SA  
GAMA  
GS Engineering &  
Construction  
Gurbag Group  
Hebei Construction Group Co.  
Ltd.  
Hyundai Engineering &  
Construction Co. Ltd.  
Hyundai Engineering Co. Ltd.  
ILK Construction  
Impresa Pizzarotti & C. SpA  
Ircan International Ltd.  
JGC Holdings Corp.  
Jiangsu Nantong Sanjian  
Construction Group Co.  
Ltd.

### Pacific Islands

APTIM  
Anhui Sogecoa Foreign Econ.  
Construction (Group)  
Bouygues  
China Communications  
Construction Group Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
Hyundai Engineering Co. Ltd.  
Jiangsu Provincial  
Construction Group Co.  
Ltd.  
Parsons  
Pernix Group Inc.  
Shanghai Construction Group  
Co. Ltd.  
Taisei Corp.  
Yanjian Group Co. Ltd.

### H. NORTH AFRICA

#### Algeria

ACS Actividades de  
Construcción y Servicios  
SA  
Abengoa  
Anhui Construction  
Engineering Group Co.  
Ltd.  
Aslan Yapi ve Ticaret AS  
Atlas Group  
Bechtel  
Beijing Construction  
Engineering Group Co.  
Ltd.  
Beijing Urban Construction  
Group Co. Ltd.  
Bonatti Group  
Bouygues  
CGCOC Group Co. Ltd.  
CITIC Construction Co. Ltd.  
COMSA Corporación  
China Communications  
Construction Group Ltd.  
China Geo-Engineering Corp.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China Metallurgical Group  
Corp.

### Papua New Guinea

BAUER AG  
CIMIC Group Ltd.  
Caddell Construction Co. (DE)  
LLC  
China Communications  
Construction Group Ltd.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.



## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

Jiangsu Zhongnan  
Construction Industry  
Group Co.Ltd  
KUZU Group  
Larsen & Toubro Ltd.  
MAKYOL İnşaat Sanayi  
Turizm ve Ticaret AS  
MBD Insaat Sanayi Ve Ticaret  
AS  
Maire Tecnimont SpA  
Nurol Construction and  
Trading Co. Inc.  
OHLA  
Orascom Construction PLC  
Petro. Projects and Tech.  
Consult. Co. - PETROJET  
Petrofac Ltd.  
Power Construction Corp. of  
China  
Qingjian Group Co. Ltd.  
Renaissance Construction  
Rizzani de Eccher SpA  
SNC-Lavalin Inc.  
STRABAG SE  
Sacyr  
Samsung C&T Corp.  
Samsung Engineering Co. Ltd.  
Shandong Dejian Group Co.  
Ltd.  
Shandong Hi-Speed Group Co.  
Ltd.  
Shandong Zijian Construction  
Group Co. Ltd.  
Shanxi Construction  
Investment Group Co. Ltd.  
Shapoorji Pallonji & Co.  
Private Ltd.  
Sinoma International  
Engineering Co. Ltd.  
Sinosteel Equipment &  
Engineering Co. Ltd.  
TBEA Co. Ltd.  
Tecnicas Reunidas SA

The Arab Contractors Co.  
(Osman Ahmed Osman)  
VINCI  
XPCC Construction &  
Engineering (Group) Co.  
Ltd.  
Yapi Merkezi Insaat Ve  
Sanayi AS  
Zhejiang Construction  
Investment Group Co. Ltd.  
Zhejiang Dongyang Third  
Constr. Eng'g Co. Ltd.  
Zhongding International  
Engineering Co. Ltd  
webuild SpA

### Egypt

BAUER AG  
BESIX  
Bechtel  
Bonatti Group  
Bouygues  
CBRE  
China Aluminum  
International Eng'g Corp.  
Ltd.  
China Electric Power  
Equipment And Tech. Co.  
Ltd.  
China Energy Engineering  
Corp. Ltd.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Consolidated Contractors  
Group  
Danieli & C. O.M. SpA  
Ed. Zublin AG  
Enka Insaat ve Sanayi AS  
FCC SA

GS Engineering &  
Construction  
HOCHTIEF AG  
LIMAK INSAAT SANAYI VE  
TICARET AS  
Larsen & Toubro Ltd.  
Maire Tecnimont SpA  
Orascom Construction PLC  
Power Construction Corp. of  
China  
SNC-Lavalin Inc.  
STRABAG SE  
Saipem SpA  
Sichuan Road and Bridge  
(Group) Co. Ltd.  
Sinoma International  
Engineering Co. Ltd.  
TBEA Co. Ltd.  
Taisei Corp.  
VINCI  
Xian Electric Engineering Co.  
Ltd.

### Ethiopia

Beijing Urban Construction  
Group Co. Ltd.  
CGCOC Group Co. Ltd.  
China Electric Power  
Equipment And Tech. Co.  
Ltd.  
China Gansu Int'l Corp. for  
Econ. and Tech. Coop.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.  
China Metallurgical Group  
Corp.  
China National Aero-  
Technology Int'l Eng'g  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.



## Where the 2021 Top 250 International Contractors Worked

<u>Region</u> <u>Country</u> <u>Company</u>	<u>Region</u> <u>Country</u> <u>Company</u>	<u>Region</u> <u>Country</u> <u>Company</u>
<i>China National Aero-Technology Int'l Eng'g Corp.</i>	<i>Shapoorji Pallonji &amp; Co. Private Ltd.</i>	<i>Consolidated Contractors Group</i>
<i>China National Chemical Eng'g Group Corp. Ltd.</i>	<i>Shapoorji Pallonji &amp; Co. Private Ltd.</i>	<i>Eiffage</i>
<i>China National Machinery Industry Corp.</i>	<i>Sinoma International Engineering Co. Ltd.</i>	<i>Enka Insaat ve Sanayi AS</i>
<i>China National Machinery Industry Corp.</i>	<i>Sinoma International Engineering Co. Ltd.</i>	<i>Gilbane Building Co.</i>
<i>China Petroleum Engineering Co. Ltd.</i>	<i>Summa Turizm Yatirimciligi AS</i>	<i>Jan De Nul Group (Sofidra SA)</i>
<i>China Petroleum Engineering Co. Ltd.</i>	<i>TBEA Co. Ltd.</i>	<i>Saipem SpA</i>
<i>China Railway Construction Corp. Ltd.</i>	<i>TBEA Co. Ltd.</i>	<i>Shandong Dejian Group Co. Ltd.</i>
<i>China Railway Construction Corp. Ltd.</i>	<i>The Arab Contractors Co. (Osman Ahmed Osman)</i>	<i>Shandong Hi-Speed Group Co. Ltd.</i>
<i>China Railway Group Ltd.</i>	<i>Toyo Engineering Corp.</i>	<i>Shanghai Construction Group Co. Ltd.</i>
<i>Consolidated Contractors Group</i>	<i>VINCI</i>	<i>Sinoma International Engineering Co. Ltd.</i>
<i>Contracting and Trading Co. (C.A.T.)</i>	<i>VINCI</i>	<i>Tata Projects Ltd.</i>
<i>Daewoo Engineering and Construction Co. Ltd.</i>	<i>Van Oord N.V.</i>	<i>The Arab Contractors Co. (Osman Ahmed Osman)</i>
<i>Dongfang Electric Corp.</i>	<i>XPCC Construction &amp; Engineering (Group) Co. Ltd.</i>	<i>VINCI</i>
<i>Electra Ltd.</i>	<i>webuild SpA</i>	<i>Van Oord N.V.</i>
<i>Energoprojekt Holding PLC</i>		
<i>Eser Contracting</i>		
<i>Fluor</i>		
<i>Jiangsu Zhongnan Construction Industry Group Co.Ltd</i>		
<i>Maire Tecnimont SpA</i>		
<i>Norinco International Cooperation Ltd.</i>		
<i>POSCO Engineering &amp; Construction</i>		
<i>Power Construction Corp. of China</i>		
<i>Renaissance Construction</i>		
<i>STRABAG SE</i>		
<i>Saipem SpA</i>		
<i>Shandong Hi-Speed Group Co. Ltd.</i>		
	<b>Somalia</b>	
	<i>China Communications Construction Group Ltd.</i>	
	<i>China Railway Construction Corp. Ltd.</i>	
	<b>Sub Sahara</b>	
	<i>Afcons Infrastructure Ltd.</i>	
	<i>Bouygues</i>	
	<i>CGCOC Group Co. Ltd.</i>	
	<i>Caddell Construction Co. (DE) LLC</i>	
	<i>China Communications Construction Group Ltd.</i>	
	<i>China Energy Engineering Corp. Ltd.</i>	
	<i>China National Machinery Industry Corp.</i>	
	<i>China Railway Construction Corp. Ltd.</i>	
	<i>China Railway Group Ltd.</i>	
		<b>Sudan</b>
		<i>China Communications Construction Group Ltd.</i>
		<i>China Geo-Engineering Corp.</i>
		<i>China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.</i>
		<i>China Petroleum Engineering Co. Ltd.</i>
		<i>China Railway Construction Corp. Ltd.</i>
		<i>China Railway Group Ltd.</i>
		<i>Chongqing International Construction Corp.</i>
		<i>Harbin Electric International Co. Ltd.</i>
		<i>Nantong Construction Group Co. Ltd.</i>
		<i>Power Construction Corp. of China</i>
		<i>Shandong Dejian Group Co. Ltd.</i>
		<i>Shandong Hi-Speed Group Co. Ltd.</i>

## Where the 2021 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
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TBEA Co. Ltd.  
The Arab Contractors Co.  
(Osman Ahmed Osman)

### Tunisia

Abengoa  
Bouygues  
China National Chemical  
Eng'g Group Corp. Ltd.  
China Railway Construction  
Corp. Ltd.  
Consolidated Contractors  
Group  
Eiffage  
GAMA  
Hyundai Engineering &  
Construction Co. Ltd.  
Power Construction Corp. of  
China  
SNC-Lavalin Inc.  
The Arab Contractors Co.  
(Osman Ahmed Osman)  
VINCI  
webuild SpA

## I. CENTRAL AND SOUTHERN AFRICA

### Angola

Anhui Construction  
Engineering Group Co.  
Ltd.  
BAUER AG  
Bechtel  
Beijing Construction  
Engineering Group Co.  
Ltd.  
CGCOC Group Co. Ltd.  
CITIC Construction Co. Ltd.  
China Bengbu Int'l Tech. &  
Econ. Coop. Ltd.

China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Gansu Int'l Corp. for  
Econ. and Tech. Coop.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China National Aero-  
Technology Int'l Eng'g  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China National Machinery  
Industry Corp.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China Wu Yi Co. Ltd.  
Danieli & C. O.M. SpA  
Dongfang Electric Corp.  
Egyptian Maintenance Co.  
(EMC)  
Electra Ltd.  
Greenland Infra. Constr.  
Group Co. Ltd.  
Jiangsu Nantong Sanjian  
Construction Group Co.  
Ltd.  
Maire Tecnimont SpA  
Power Construction Corp. of  
China  
Qingjian Group Co. Ltd.  
Sacyr  
Saipem SpA  
Shandong Dejian Group Co.  
Ltd.  
Shandong Hi-Speed Group Co.  
Ltd.  
Sinoma International  
Engineering Co. Ltd.  
TBEA Co. Ltd.

VINCI  
Van Oord N.V.  
XPCC Construction &  
Engineering (Group) Co.  
Ltd.  
Zhongding International  
Engineering Co. Ltd

### Benin

Bouygues  
China Communications  
Construction Group Ltd.  
China Geo-Engineering Corp.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
Eiffage  
Hunan Road & Bridge Constr.  
Group Co. Ltd.  
Jan De Nul Group (Sofidra SA)  
Power Construction Corp. of  
China  
Sinoma International  
Engineering Co. Ltd.  
Summa Turizm Yatirimciligi  
AS  
TBEA Co. Ltd.  
VINCI  
Yunnan Const. and Invest.  
Holding Grp. Co. Ltd.

### Botswana

ACS Actividades de  
Construcción y Servicios  
SA  
CIMIC Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Geo-Engineering Corp.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.

## Where the 2021 Top 250 International Contractors Worked

Region Country Company	Region Country Company	Region Country Company
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China Petroleum Engineering Co. Ltd.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 Consolidated Contractors Group  
 DRA Global Ltd  
 Daewoo Engineering and Construction Co. Ltd.  
 Fluor  
 HOCHTIEF AG  
 ITINERA SpA  
 Larsen & Toubro Ltd.  
 Longxin Construction Group Co. Ltd.  
 Qingjian Group Co. Ltd.  
 Sener Grupo de Ingenieria SA  
 TBEA Co. Ltd.  
 Zhengtai Group Co. Ltd.

### Burkina Faso

China Geo-Engineering Corp.  
 China Railway Construction Corp. Ltd.  
 Power Construction Corp. of China  
 TBEA Co. Ltd.  
 Tata Projects Ltd.  
 VINCI

### Burundi

Beijing Urban Construction Group Co. Ltd.  
 China Geo-Engineering Corp.  
 China Henan Int'l Cooperation Group Co. Ltd.  
 China International Water & Electric Corp. (CWE)

Hunan Construction Engineering Group Co. Ltd.  
 Jiangsu Provincial Construction Group Co. Ltd.  
 Orascom Construction PLC  
 Power Construction Corp. of China  
 VINCI

### Cameroon

BESIX  
 Beijing Urban Construction Group Co. Ltd.  
 Bouygues  
 CGCOC Group Co. Ltd.  
 China Communications Construction Group Ltd.  
 China General Technology (Group) Holding Co. Ltd.  
 China International Water & Electric Corp. (CWE)  
 China National Machinery Industry Corp.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 Eser Contracting  
 ICM SpA  
 Impresa Pizzarotti & C. SpA  
 Jiangsu Provincial Construction Group Co. Ltd.  
 Maire Tecnimont SpA  
 Power Construction Corp. of China  
 Shanxi Construction Investment Group Co. Ltd.  
 Sinoma International Engineering Co. Ltd.  
 TBEA Co. Ltd.  
 The Arab Contractors Co. (Osman Ahmed Osman)

VINCI  
 XPCC Construction & Engineering (Group) Co. Ltd.  
 Yapi Merkezi Insaat Ve Sanayi AS  
 Yenigun Insaat Sanayi ve Ticaret AS  
 Zhejiang Communications Constr. Group Co. Ltd.

### Cape Verde Islands

Beijing Construction Engineering Group Co. Ltd.  
 Bouygues  
 Grupo Empresarial San Jose SA  
 ICM SpA  
 Longxin Construction Group Co. Ltd.  
 Sacyr  
 Zhengtai Group Co. Ltd.

### Congo

Beijing Construction Engineering Group Co. Ltd.  
 Beijing Urban Construction Group Co. Ltd.  
 Bouygues  
 China Communications Construction Group Ltd.  
 China Energy Engineering Corp. Ltd.  
 China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.  
 China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.



## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

China Wu Yi Co. Ltd.  
Eiffage  
Harbin Electric International Co. Ltd.  
Hunan Road & Bridge Constr. Group Co. Ltd.  
Hyundai Engineering & Construction Co. Ltd.  
Jiangsu Nantong Sanjian Construction Group Co. Ltd.  
Jiangsu Provincial Construction Group Co. Ltd.  
Power Construction Corp. of China  
SICIM SpA  
Saipem SpA  
Sinoma International Engineering Co. Ltd.  
TBEA Co. Ltd.  
VINCI  
Xian Electric Engineering Co. Ltd.  
Zhejiang Communications Constr. Group Co. Ltd.

### **D.R. Congo (Zaire)**

Anhui Sogecoa Foreign Econ. Construction (Group)  
Beijing Urban Construction Group Co. Ltd.  
CITIC Construction Co. Ltd.  
China Energy Engineering Corp. Ltd.  
China Geo-Engineering Corp.  
China Metallurgical Group Corp.  
China National Machinery Industry Corp.  
China Nonferrous Metal Ind. For. Eng'g and Constr.  
China Railway Construction Corp. Ltd.

DRA Global Ltd  
Hunan Road & Bridge Constr. Group Co. Ltd.  
Hyundai Engineering Co. Ltd.  
Jiangsu Provincial Construction Group Co. Ltd.  
Norinco International Cooperation Ltd.  
Power Construction Corp. of China  
Sinoma International Engineering Co. Ltd.  
TBEA Co. Ltd.  
VINCI  
XPCC Construction & Engineering (Group) Co. Ltd.

### **Gabon**

Afcons Infrastructure Ltd.  
Bechtel  
Bouygues  
China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.  
China State Construction Engineering Corp. Ltd.  
Power Construction Corp. of China  
Sinoma International Engineering Co. Ltd.  
VINCI

### **Gambia**

Eiffage  
Jiangsu Provincial Construction Group Co. Ltd.  
Shapoorji Pallonji & Co. Private Ltd.  
TBEA Co. Ltd.  
VINCI

### **Ghana**

Abengoa  
Afcons Infrastructure Ltd.  
BAUER AG  
China Energy Engineering Corp. Ltd.  
China Gansu Int'l Corp. for Econ. and Tech. Coop.  
China General Technology (Group) Holding Co. Ltd.  
China Geo-Engineering Corp.  
China Henan Int'l Cooperation Group Co. Ltd.  
China International Water & Electric Corp. (CWE)  
China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.  
China National Machinery Industry Corp.  
China Railway Construction Corp. Ltd.  
China Railway Group Ltd.  
DRA Global Ltd  
Dongfang Electric Corp.  
Eiffage  
Energoprojekt Holding PLC  
Enka Insaat ve Sanayi AS  
GS Engineering & Construction  
Hunan Construction Engineering Group Co. Ltd.  
Jan De Nul Group (Sofidra SA)  
Power Construction Corp. of China  
Qingjian Group Co. Ltd.  
STRABAG SE  
Saipem SpA  
Shandong Hi-Speed Group Co. Ltd.  
Shanxi Construction Investment Group Co. Ltd.

## Where the 2021 Top 250 International Contractors Worked

### Region Country Company

### Region Country Company

### Region Country Company

Shapoorji Pallonji & Co.  
Private Ltd.  
Shimizu Corp.  
Sinoma International  
Engineering Co. Ltd.  
TBEA Co. Ltd.  
The Arab Contractors Co.  
(Osman Ahmed Osman)  
VINCI  
Yanjian Group Co. Ltd.  
Zhongmei Engineering Group  
Ltd.

### Guinea

Bouygues  
China Bengbu Int'l Tech. &  
Econ. Coop. Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Gansu Int'l Corp. for  
Econ. and Tech. Coop.  
China Geo-Engineering Corp.  
China Henan Int'l  
Cooperation Group Co.  
Ltd.  
China International Water &  
Electric Corp. (CWE)  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China National Machinery  
Industry Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China Wu Yi Co. Ltd.  
DRA Global Ltd  
Eiffage  
Electra Ltd.  
Energoprojekt Holding PLC  
Fluor  
Jiangsu Nantong Sanjian  
Construction Group Co.  
Ltd.

Power Construction Corp. of  
China  
Saipem SpA  
Shanghai Construction Group  
Co. Ltd.  
Sinoma International  
Engineering Co. Ltd.  
Ssangyong Engineering &  
Construction Co. Ltd.  
TBEA Co. Ltd.  
VINCI

### Ivory Coast

Afcons Infrastructure Ltd.  
BESIX  
Beijing Construction  
Engineering Group Co.  
Ltd.  
Bouygues  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Geo-Engineering Corp.  
China Henan Int'l  
Cooperation Group Co.  
Ltd.  
China National Machinery  
Industry Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
Eiffage  
Enka Insaat ve Sanayi AS  
Jan De Nul Group (Sofidra SA)  
Jiangsu Provincial  
Construction Group Co.  
Ltd.  
Power Construction Corp. of  
China  
Qingjian Group Co. Ltd.  
Saipem SpA  
Shandong Dejian Group Co.  
Ltd.

Shapoorji Pallonji & Co.  
Private Ltd.  
Sinoma International  
Engineering Co. Ltd.  
The Arab Contractors Co.  
(Osman Ahmed Osman)  
VINCI  
Yapi Merkezi Insaat Ve  
Sanayi AS

### Kenya

Abengoa  
Bechtel  
Bouygues  
Caddell Construction Co. (DE)  
LLC  
China Communications  
Construction Group Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Gansu Int'l Corp. for  
Econ. and Tech. Coop.  
China Henan Int'l  
Cooperation Group Co.  
Ltd.  
China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.  
China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.  
China National Aero-  
Technology Int'l Eng'g  
Corp.  
China National Machinery  
Industry Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Wu Yi Co. Ltd.  
Chongqing International  
Construction Corp.  
Enka Insaat ve Sanayi AS

## Where the 2021 Top 250 International Contractors Worked

Region	Country	Company	Region	Country	Company	Region	Country	Company
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Greenland Infra. Constr.  
Group Co. Ltd.

Hunan Road & Bridge Constr.  
Group Co. Ltd.

ICM SpA

Jiangsu Provincial  
Construction Group Co.  
Ltd.

Jiangxi Construction  
Engineering (Group)  
Corp. Ltd.

Jiangxi Water and  
Hydropower Constr. Co.  
Ltd.

Larsen & Toubro Ltd.

Norinco International  
Cooperation Ltd.

Power Construction Corp. of  
China

Qingjian Group Co. Ltd.

STRABAG SE

Sinoma International  
Engineering Co. Ltd.

TBEA Co. Ltd.

Tata Projects Ltd.

VINCI

Zhongding International  
Engineering Co. Ltd

Zhongmei Engineering Group  
Ltd.

### Lesotho

China Communications  
Construction Group Ltd.

China Geo-Engineering Corp.

DRA Global Ltd

Qingjian Group Co. Ltd.

TBEA Co. Ltd.

Yanjian Group Co. Ltd.

webuild SpA

### Liberia

Bouygues

China Communications  
Construction Group Ltd.

China Energy Engineering  
Corp. Ltd.

China Henan Int'l  
Cooperation Group Co.  
Ltd.

China Railway Group Ltd.

Chongqing International  
Construction Corp.

Eiffage

Hebei Construction Group Co.  
Ltd.

Power Construction Corp. of  
China

Qingjian Group Co. Ltd.

Sinoma International  
Engineering Co. Ltd.

TBEA Co. Ltd.

Van Oord N.V.

Zhongmei Engineering Group  
Ltd.

### Malawi

Anhui Sogecoa Foreign Econ.  
Construction (Group)

Calik Enerji Sanayi ve Ticaret  
AS

China Communications  
Construction Group Ltd.

China Gansu Int'l Corp. for  
Econ. and Tech. Coop.

China Geo-Engineering Corp.

China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.

China Railway Construction  
Corp. Ltd.

China Railway Group Ltd.

China State Construction  
Engineering Corp. Ltd.

Jiangxi Construction  
Engineering (Group)  
Corp. Ltd.

Larsen & Toubro Ltd.

Power Construction Corp. of  
China

Shandong Hi-Speed Group Co.  
Ltd.

TBEA Co. Ltd.

Zhejiang Communications  
Constr. Group Co. Ltd.

### Mozambique

Afcons Infrastructure Ltd.

Anhui Sogecoa Foreign Econ.  
Construction (Group)

BESIX

Bonatti Group

China Communications  
Construction Group Ltd.

China Energy Engineering  
Corp. Ltd.

China Gansu Int'l Corp. for  
Econ. and Tech. Coop.

China Geo-Engineering Corp.

China Henan Int'l  
Cooperation Group Co.  
Ltd.

China Jiangsu Int'l Econ. and  
Tech. Coop. Group Ltd.

China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.

China National Chemical  
Eng'g Group Corp. Ltd.

China National Machinery  
Industry Corp.

China Petroleum Engineering  
Co. Ltd.

China Railway Construction  
Corp. Ltd.

China Railway Group Ltd.

China State Construction  
Engineering Corp. Ltd.

Consolidated Contractors  
Group

DRA Global Ltd

Daewoo Engineering and  
Construction Co. Ltd.



## Where the 2021 Top 250 International Contractors Worked

Region Country Company	Region Country Company	Region Country Company
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*Shapoorji Pallonji & Co.  
Private Ltd.  
Tata Projects Ltd.  
webuild SpA*

### South Africa

*ACS Actividades de  
Construcción y Servicios  
SA  
Abengoa  
Aegion Corp.  
Bothar Group Pty Ltd.  
Bouygues  
CIMIC Group Ltd.  
China Metallurgical Group  
Corp.  
China National Machinery  
Industry Corp.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
DRA Global Ltd  
Danieli & C. O.M. SpA  
Fluor  
HOCHTIEF AG  
Norinco International  
Cooperation Ltd.  
SNC-Lavalin Inc.  
STRABAG SE  
Sener Grupo de Ingenieria SA  
Sinoma International  
Engineering Co. Ltd.  
Sinosteel Equipment &  
Engineering Co. Ltd.  
VINCI  
Worley Ltd.*

### Tanzania

*Afcons Infrastructure Ltd.  
Beijing Construction  
Engineering Group Co.  
Ltd.  
Blue&P Infrastructure Group  
Bouygues*

*China Geo-Engineering Corp.  
China Henan Int'l  
Cooperation Group Co.  
Ltd.  
China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.  
China National Aero-  
Technology Int'l Eng'g  
Corp.  
China National Chemical  
Eng'g Group Corp. Ltd.  
China Petroleum Engineering  
Co. Ltd.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Wu Yi Co. Ltd.  
Chongqing International  
Construction Corp.  
Dongfang Electric Corp.  
GS Engineering &  
Construction  
Hunan Construction  
Engineering Group Co.  
Ltd.  
Jiangsu Provincial  
Construction Group Co.  
Ltd.  
Larsen & Toubro Ltd.  
Maeg Costruzioni SpA  
Nantong Construction Group  
Co. Ltd.  
Power Construction Corp. of  
China  
STRABAG SE  
Shandong Dejian Group Co.  
Ltd.  
Shanxi Construction  
Investment Group Co. Ltd.  
Sinoma International  
Engineering Co. Ltd.*

*Sumitomo Mitsui  
Construction Co. Ltd.  
TBEA Co. Ltd.  
The Arab Contractors Co.  
(Osman Ahmed Osman)  
VINCI  
Yapi Merkezi Insaat Ve  
Sanayi AS  
Zhejiang Communications  
Constr. Group Co. Ltd.*

### Uganda

*Beijing Urban Construction  
Group Co. Ltd.  
China Energy Engineering  
Corp. Ltd.  
China Geo-Engineering Corp.  
China Henan Int'l  
Cooperation Group Co.  
Ltd.  
China International Water &  
Electric Corp. (CWE)  
China Jiangxi Int'l Econ. and  
Tech. Coop. Co. Ltd.  
China National Aero-  
Technology Int'l Eng'g  
Corp.  
China National Complete  
Plant Imp. & Exp. Group  
China National Machinery  
Industry Corp.  
China Railway Construction  
Corp. Ltd.  
China Railway Group Ltd.  
China State Construction  
Engineering Corp. Ltd.  
China Wu Yi Co. Ltd.  
Chongqing International  
Construction Corp.  
Energoprojekt Holding PLC  
Fluor  
Hunan Road & Bridge Constr.  
Group Co. Ltd.*



## Where the 2021 Top 250 International Contractors Worked

**Region Country Company**

**Region Country Company**

**Region Country Company**

Hyundai Engineering & Construction Co. Ltd.  
 Jiangxi Water and Hydropower Constr. Co. Ltd.  
 Larsen & Toubro Ltd.  
 POLAT YOL YAPI SAN. VE TIC. AS  
 Pernix Group Inc.  
 Power Construction Corp. of China  
 Renaissance Construction  
 STRABAG SE  
 Shimizu Corp.  
 Sinoma International Engineering Co. Ltd.  
 Sinopec Zhongyuan Petroleum Engineering Ltd.  
 TBEA Co. Ltd.  
 The Arab Contractors Co. (Osman Ahmed Osman)  
 VINCI  
 XPCC Construction & Engineering (Group) Co. Ltd.  
 Yanjian Group Co. Ltd.  
 Yapi Merkezi Insaat Ve Sanayi AS  
 Zhongmei Engineering Group Ltd.

### Zambia

Afcons Infrastructure Ltd.  
 Anhui Sogecoa Foreign Econ. Construction (Group)  
 Bouygues  
 China Energy Engineering Corp. Ltd.  
 China Geo-Engineering Corp.  
 China Henan Int'l Cooperation Group Co. Ltd.

China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.  
 China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.  
 China National Machinery Industry Corp.  
 China Railway Construction Corp. Ltd.  
 China Railway Group Ltd.  
 China State Construction Engineering Corp. Ltd.  
 DRA Global Ltd  
 Energoprojekt Holding PLC  
 Jiangxi Construction Engineering (Group) Corp. Ltd.  
 Power Construction Corp. of China  
 STRABAG SE  
 Shandong Dejian Group Co. Ltd.  
 Shanghai Construction Group Co. Ltd.  
 Shanxi Construction Investment Group Co. Ltd.  
 Shimizu Corp.  
 Sinoma International Engineering Co. Ltd.  
 TBEA Co. Ltd.  
 VINCI  
 Zhejiang Communications Constr. Group Co. Ltd.  
 Zhengtai Group Co. Ltd.  
 Zhongding International Engineering Co. Ltd  
 Zhongmei Engineering Group Ltd.

### Zimbabwe

Afcons Infrastructure Ltd.  
 Anhui Sogecoa Foreign Econ. Construction (Group)  
 BL Harbert International

China Energy Engineering Corp. Ltd.  
 China Gansu Int'l Corp. for Econ. and Tech. Coop.  
 China Geo-Engineering Corp.  
 China Jiangsu Int'l Econ. and Tech. Coop. Group Ltd.  
 China Jiangxi Int'l Econ. and Tech. Coop. Co. Ltd.  
 China National Machinery Industry Corp.  
 China Railway Group Ltd.  
 DRA Global Ltd  
 Danieli & C. O.M. SpA  
 Dongfang Electric Corp.  
 Energoprojekt Holding PLC  
 Nantong Construction Group Co. Ltd.  
 Power Construction Corp. of China  
 Shandong Dejian Group Co. Ltd.  
 Shanghai Construction Group Co. Ltd.  
 Sinoma International Engineering Co. Ltd.  
 TBEA Co. Ltd.

## J. ANTARCTIC/ARCTIC

### Antarctic/Arctic

China Railway Group Ltd.  
 Hyundai Engineering & Construction Co. Ltd.  
 Parsons  
 Royal BAM Group nv